

# INFORMATIONAL CORRESPONDENCE - July 11, 2022

- |     |   |   |
|-----|---|---|
| 1.  | Building Department – Building Statistics – June 2022   | N |
| 2.  | Building Department – Building Permits – Yearly Statistics  | N |
| 3.  | D. Coulombe – email dated June 22, 2022 – No new gas stations   | N |
| 4.  | S. Saatchi – email dated June 23, 2022 – Gas stations are a bad investment for our Community  | N |
| 5.  | N. Alexander – email dated June 23, 2022 – Gas stations   | N |
| 6.  | H. Belt, President, Branch 62, Salmon Arm, Royal Canadian Legion – letter dated June 27, 2022 – Salmon Arm Cenotaph – 100 <sup>th</sup> Anniversary   | R |
| 7.  | M. VanBuskirk, Vice-President, Salmon Arm Tennis Club – letter dated July 5, 2022 – Wayfinding signage  | R |
| 8.  | Salmon Arm Bay Nature Enhancement Society – Nature Bay Newsletter   | N |
| 9.  | M. Leaf, International Wrongful Conviction Day Committee – email dated June 21, 2022 – Wrongful Conviction Day Proclamation   | R |
| 10. | G. Warnica, General Manager, Vernon & Shuswap Regional Transit, #38632 – email dated July 4, 2022 – Transit Superstar Award   | N |
| 11. | Interior Health News Release – email dated June 24, 2022 – Drug poisoning prevention app marks two years of saving lives  | N |
| 12. | Interior Health News Release – email dated June 24, 2022 – Interior Health reminds you to be prepared for hot weather   | N |
| 13. | V. MacDonald, A. Ladouceur, J. Gaudin, N. Whiteside, V. VonZuben and L. Brassart, Time for Change Working Group, Century House Association – email dated June 29, 2022 – The Right Person, The Right Time, the Right Place ( <i>view entire report at <a href="http://www.salmonarm.ca">www.salmonarm.ca</a>, City Services, Agenda and Minutes</i> ) | N |

N = No Action Required  
A = Action Requested

S = Staff has Responded  
R = Response Required

## CITY OF SALMON ARM BUILDING DEPARTMENT REPORT JUNE 2022

LAST YEAR (2021)  
CURRENT MONTH YEAR-TO-DATE

CURRENT YEAR (2022)  
CURRENT MONTH YEAR-TO-DATE

		NO.	VALUE	NO.	VALUE	NO.	VALUE	NO.	VALUE
1	New Single Family Dwellings	3	1,070,000	31	11,395,000	4	2,416,975	22	10,001,975
2	Misc. Additions etc. to SFD's	7	228,300	53	3,069,910	15	1,303,890	37	3,378,155
3	New Single Family Dwellings with suites	2	725,000	10	4,455,000	5	2,100,000	12	5,522,000
4	New Secondary/Detached Suites	5	430,000	9	900,000	2	90,000	12	1,076,168
5	New Modulares/MH's (Factory Built)	-	-	5	940,500	-	-	4	1,536,274
6	Misc. Additions etc. to Modulares/MH's	3	11,500	6	90,192	2	3,500	4	36,200
7	MFD's (# Units)	5 (14)	2,950,000	5 (14)	2,950,000	-	-	-	-
8	Misc. Additions etc. to MFD's	-	-	2	122,752	-	-	1	47,000
9	New Commercial	-	-	-	-	1	60,000	3	2,135,000
10	Misc. Additions etc. to Commercial	3	155,000	11	720,600	1	400,000	6	1,107,500
11	New Industrial	-	-	3	1,600,000	-	-	-	-
12	Misc. Additions etc. to Industrial	-	-	-	-	-	-	-	-
13	New Institutional	-	-	-	-	-	-	-	-
14	Misc. Additions etc. to Institutional	2	1,910,000	3	2,410,000	-	-	1	700,000
15	Signs	4	48,100	26	166,256	-	-	6	50,032
16	Swimming Pools, Pool Buildings	1	100,000	2	210,000	1	20,000	9	468,752
17	Demolitions	-	-	10	-	4	-	8	-
18	Temporary Trailers, A & B Permits	-	-	1	-	-	-	1	-
19	Misc. Special Inspections, etc.	3	-	14	-	5	-	19	-
	<b>TOTAL PERMITS ISSUED</b>	<b>38</b>	<b>7,627,900</b>	<b>186</b>	<b>29,030,210</b>	<b>40</b>	<b>6,394,365</b>	<b>145</b>	<b>26,059,056</b>

MFD's - Apartment, Row, Duplex, Strata (# of dwelling units created)  
Farm building values not included

BUILDING PERMITS - YEARLY												
	JAN	FEB	MAR	APR	MAY	JUNE	JULY	AUG	SEPT	OCT	NOV	DEC
2001	585,500	11,938,550	12,265,250	12,842,790	13,534,790	14,712,550	16,330,650	17,717,625	19,031,075	19,895,255	21,318,855	21,458,195
2002	585,500	1,952,500	3,340,850	3,821,240	5,455,840	6,411,690	8,844,690	10,932,510	15,780,890	16,705,600	17,738,200	17,923,700
2003	130,110	920,780	2,974,020	4,486,120	5,993,320	13,294,120	15,555,250	17,937,005	20,318,920	22,000,340	24,005,740	24,782,360
2004	430,700	1,506,500	5,903,780	8,379,104	10,122,768	12,086,319	14,779,343	21,598,763	30,371,023	33,614,173	34,957,458	35,881,343
2005	1,072,000	2,269,650	4,344,750	6,806,152	12,110,482	28,031,457	29,985,585	34,743,645	37,600,445	42,915,856	45,525,611	47,576,746
2006	815,550	3,224,468	8,012,449	11,501,929	16,084,809	20,066,533	23,714,194	26,370,890	36,479,806	37,278,358	42,332,995	43,077,170
2007	1,531,087	3,901,669	16,148,674	22,413,118	27,232,134	32,401,472	35,657,297	42,829,750	51,945,799	55,703,387	65,885,802	66,289,555
2008	1,797,604	4,203,429	12,947,058	27,647,379	33,857,533	36,582,025	39,759,375	42,395,454	45,412,474	50,699,301	53,383,541	53,522,880
2009	409,369	864,839	2,039,460	5,207,311	6,763,615	7,800,085	9,677,455	11,579,746	18,882,737	20,713,554	23,523,664	24,337,664
2010	1,518,563	2,708,062	5,931,546	10,081,816	12,260,236	13,526,546	16,597,121	18,790,511	19,848,804	21,174,632	22,953,692	27,249,702
2011	568,645	2,003,976	5,063,837	7,449,773	9,471,416	11,761,850	12,794,028	14,222,970	18,194,801	19,682,061	30,563,013	31,934,415
2012	2,189,660	3,128,562	4,794,040	6,337,260	10,000,544	12,120,246	17,883,185	24,375,078	26,118,787	26,493,820	28,130,500	28,666,430
2013	881,740	1,440,110	13,907,060	15,814,195	17,433,454	20,194,778	23,204,628	24,180,485	26,567,302	29,195,224	30,890,086	31,231,349
2014	665,304	2,806,404	8,075,941	20,789,869	27,574,834	29,877,686	33,456,523	41,971,923	42,784,769	44,804,191	46,460,471	47,707,993
2015	1,172,285	1,853,539	3,894,754	6,750,389	8,575,425	18,388,180	20,475,407	26,442,225	29,143,303	31,248,595	35,417,465	37,368,595
2016	1,268,865	2,298,280	4,987,625	8,904,610	12,253,660	16,279,464	19,265,124	23,811,029	29,823,014	36,084,949	40,154,959	41,418,659
2017	1,183,280	2,841,725	7,219,495	11,761,657	18,136,656	23,823,576	30,793,243	36,066,891	52,130,226	59,858,542	63,366,686	64,675,041
2018	1,970,104	3,943,104	10,028,787	14,363,122	20,252,322	30,488,747	37,540,412	40,421,060	55,689,215	59,634,580	64,988,531	66,797,572
2019	6,060,645	6,835,345	10,699,845	18,074,843	22,220,523	26,015,593	31,103,281	45,971,877	48,902,359	52,267,409	56,765,409	58,511,534
2020	2,218,950	4,293,250	6,900,060	9,289,060	12,891,318	23,340,638	26,757,691	32,516,960	37,062,215	46,505,927	51,472,227	54,065,527
2021	3,180,132	5,500,747	9,538,939	14,603,678	21,402,310	29,030,210	33,528,039	37,494,801	41,729,005	46,006,620	50,263,120	53,739,370
2022	2,742,700	4,614,700	11,785,510	15,199,184	19,664,691	26,059,056						



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**From:** Dale Coulombe <  
**Sent:** June 22, 2022 3:00 PM  
**To:** Alan Harrison <[aharrison@salmonarm.ca](mailto:aharrison@salmonarm.ca)>  
**Subject:** [External] No new gas stations

Dear Mayor Harrison,

I'm writing to you today to make sure you heard about the growing wave of local governments prohibiting new gas stations.

Petaluma, CA became the first city in the world to prohibit new gas stations in spring of 2021. Since then, four more cities have prohibited new gas stations permanently and at least six more, including Los Angeles, are developing policies now. Similar to when when Berkeley kicked off a wave of cities passing building electrification policies in 2019, the movement to stop new gas stations has arrived – and our community would be wise to take notice.

No matter how you look at it, gas stations are a bad investment.

As many as 80% of gas stations are projected to be unprofitable by 2035, and the cost of remediating a gas station site ranges from the tens of thousands to more than \$2 million – with an average cost of \$243,299 per site. I don't want my local tax dollars to get wasted that way.

What's worse is that gas stations pose serious risks to the health of people in nearby homes, businesses, and schools. Gas stations emit dangerous levels of the known carcinogen benzene and ozone, which causes respiratory problems and asthma. They also pose risks to our groundwater when underground storage tanks leak.

The good news is that we might be able to stop this problem from spreading by prohibiting new gas stations with some relatively easy updates to our zoning code (as many officials are already in the process of doing).

All of this info and more is explained in detail by SAFE Cities and their partners here: [stand.earth/NoNewGasStations](https://stand.earth/NoNewGasStations)

As your constituent, I'm urging you to please read this report and then get in touch with SAFE Cities by going to [stand.earth/NEOSnetwork](https://stand.earth/NEOSnetwork) to see how they can support our community in ensuring that we don't get left holding the bag as gas stations go the way of the dinosaurs.

Thank you,  
Dale Coulombe

  
Salmon Arm, BC V1E 2G8  
Canada



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**From:** Shan Saatchi [REDACTED]  
**Sent:** June 23, 2022 8:04 AM  
**To:** Alan Harrison <[aharrison@salmonarm.ca](mailto:aharrison@salmonarm.ca)>  
**Subject:** [External] Gas stations are a bad investment for our community

Dear Mayor Harrison,

I'm writing to you today to make sure you heard about the growing wave of local governments prohibiting new gas stations.

Petaluma, CA became the first city in the world to prohibit new gas stations in spring of 2021. Since then, four more cities have prohibited new gas stations permanently and at least six more, including Los Angeles, are developing policies now. Similar to when Berkeley kicked off a wave of cities passing building electrification policies in 2019, the movement to stop new gas stations has arrived – and our community would be wise to take notice.

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Thank you,  
Shan Saatchi

[REDACTED]  
Salmon Arm, BC V1E3A6  
Canada

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**From:** Nicole Alexander <[REDACTED]>  
**Sent:** June 23, 2022 7:51 AM  
**To:** Alan Harrison <[aharrison@salmonarm.ca](mailto:aharrison@salmonarm.ca)>  
**Subject:** [External] Gas stations

Dear Mayor Harrison,

I'm writing to you today to make sure you heard about the growing wave of local governments prohibiting new gas stations.

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Thank you,  
Nicole Alexander

[REDACTED]  
Salmon Arm, BC V1E 2G3  
Canada



BC/Yukon Command

Salmon Arm Branch 62  
141 Hudson Ave NW,  
Salmon Arm, BC V1E 1W3  
Ph: 250-832-3687

Mayor and Counsel – City of Salmon Arm  
500 – 2<sup>nd</sup> Ave NE  
Salmon Arm, BC V1E 4N2

27 June 2022

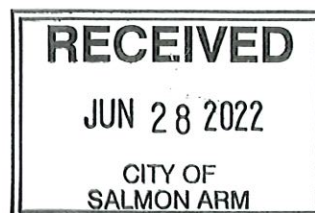
Re: Salmon Arm Cenotaph – 100<sup>th</sup> Anniversary

On the 6<sup>th</sup> August 2022 our esteemed Cenotaph turns 100 years old. May we inquire if there are any plans to celebrate this occasion of one of our city's most revered sites? If not, may we request that our Branch 62 Salmon Arm Legion host a small ceremony at the cenotaph on that day between the hours of 10 am and noon?

We would welcome any City of Salmon Arm officials to join us for the ceremony at the cenotaph.

Thank-you for your consideration.

Harley Belt, President,  
Branch 62 Salmon Arm  
Royal Canadian Legion







===== Sent via electronic mail =====

Honourable Mayor Harrison and City Council  
City of Salmon Arm  
Box 40  
500 2 Avenue NE  
Salmon Arm, BC V1E 4N2

c/o City of Salmon Arm Chief Administrative Officer Ms. Erin Jackson [ejackson@salmonarm.ca](mailto:ejackson@salmonarm.ca)  
City of Salmon Arm Manager of Roads and Parks Mr. Darin Gerow [dgerow@salmonarm.ca](mailto:dgerow@salmonarm.ca)

July 5<sup>th</sup>, 2022

Dear Honourable Mayor Harrison and City Council of Salmon Arm,

On behalf of the Salmon Arm Tennis Club, located at 3440 Okanagan Ave. SE, I am writing to you to respectfully request permission to add a wayfinding sign (or enhance the existing wayfinding sign) located near the intersection of Okanagan Ave. and 30<sup>th</sup> St. NE. (I have included two photos as well as a map image of the current sign location.)

We are grateful to our community partners, the City of Salmon Arm, Askew's Foods, SASCU Financial and the Salmon Arm Economic Development Society who have been long-time or recent supporters of the Salmon Arm Tennis Club. We are respectfully requesting the installation of a wayfinding sign as described, mainly so that citizens or visitors in Salmon Arm can more easily locate our club. If approved, the Salmon Arm Tennis Club would be fully responsible for the cost and installation of the sign.

As an active recreational four-season facility, the Salmon Arm Tennis Club is now able to host larger events at the local, regional, provincial, and even national level, thanks to the construction of the Askew Tennis Centre. With consistent demographic growth in Salmon Arm, especially a growth in young active families, we feel that our facility appeals to all age groups, all ethnicities, and all citizens of varied socio-economic status.

Since the Salmon Arm Tennis Club sits somewhat below street level at the end of a no-thru avenue, adding a directional sign is reasonable as our club is a little challenging to locate off the main roads of Okanagan Ave. and 30<sup>th</sup> St. Benefits of adding such a sign would help to identify the location of the club, as well as create an awareness that our recreational facility exists. (Please note that we are currently working with a local Indigenous partner to create a new sign at the entranceway to our facility.)

Furthermore, a quite timely benefit of having the proposed signage will further enhance the recent announcement that the Salmon Arm Tennis Club has been awarded the prestigious opportunity to host the Provincial Team Tennis Championships on August 5-7, 2022. We are thankful that the Salmon Arm Observer promoted this upcoming event on June 30<sup>th</sup>: <https://www.saobserver.net/sports/salmon-arm-tennis-club-honoured-to-host-provincial-championships/>.

Since this event will be attracting up to 160 participants from around the province, having visible signage would be ideal. However, please note that due to the timing of our request which is only one month away from the Aug. 5-7 Provincials, we do not have an expectation nor do we wish to put pressure on City Council to have

our request approved in time for the event. Even after the event, we will be very interested in pursuing sign placement in the above-mentioned location.

Another benefit of adding signage to the mentioned location is that the Salmon Arm Tennis Club has provided a letter to show its support for the City of Salmon Arm's bid to host the 55+ BC Games. We know that our facility will be used for the event if the City is successful in its bid.

Our goal is that the approximate size and design of the sign would be in compliance with all City of Salmon Arm guidelines and recommendations, and be in co-ordination with the existing wayfinding sign project that the Salmon Arm Economic Development Society (SAEDS) has installed with the City. We would consult with the City of Salmon Arm, SAEDS and High Impact Signs & Designs to keep the business relationship a local one.

Here are the details of the current sign, located at 30<sup>th</sup> St. and Okanagan Ave:

#### **ALUPANEL SIGNS "Little Mountain Park"**

- Artwork: To Spec.
- Size: 24" x 36"
- Quantity: 2
- Sides: Single
- Special Finishing: Laminated
- Install Requirements: Yes onto Telespar Posts (provided by the City)
- Notes: Routed and Rounded Corners

#### **2 - 2' x 3' WAYFINDING SIGN - LITTLE MOUNTAIN PARK - Manufactured & Installed (as per previous orders)**

Ideally, our desired date of completion would be prior to the Aug. 5-7 Provincial event, but as mentioned, we would be pleased with Council's approval after the event, since the timing of our request is only a few weeks away from the commencement of the event.

And finally, we would just like to confirm and state that all expenses and installation of the sign would be the responsibility of the Salmon Arm Tennis Club.

Thank you very much for taking the time to read about our request. If you have any questions, please feel free to contact me at your convenience.

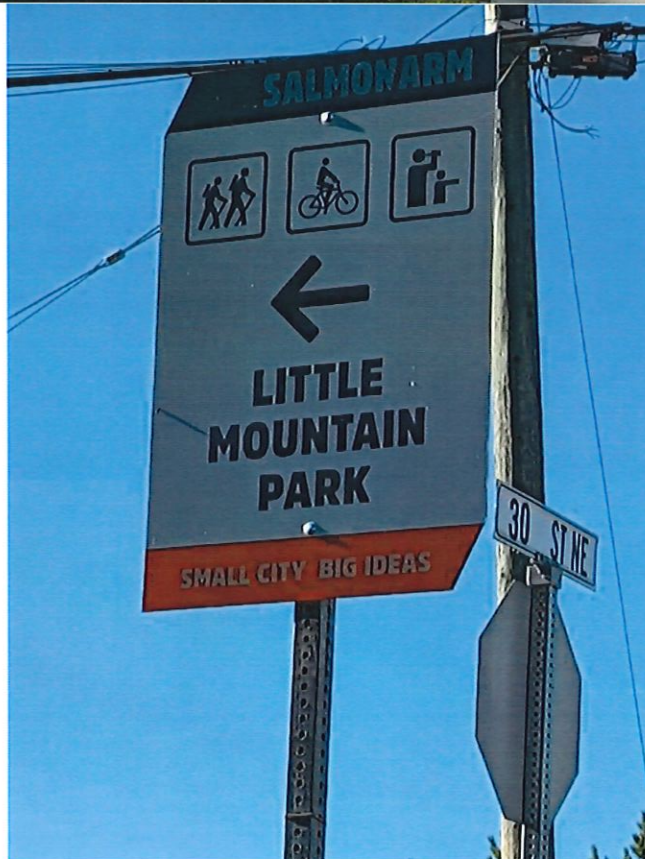
*M. Van Buskirk*

Marianne VanBuskirk, Vice-President  
Salmon Arm Tennis Club  
[mariannevb@shaw.ca](mailto:mariannevb@shaw.ca)  
250.803.8810









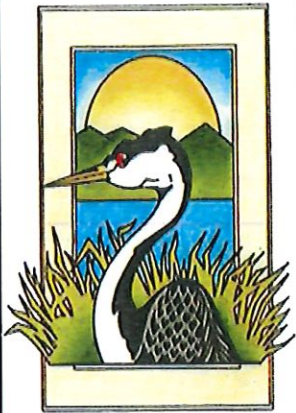


Newsletter of the Salmon Arm Bay Nature Enhancement Society

PO Box 27, Salmon Arm, B.C. Canada V1E 4N2

Email: [sabnes.org@gmail.com](mailto:sabnes.org@gmail.com)Website: [www.sabnes.org](http://www.sabnes.org)**Acknowledgement:** Nature Bay lies on the unceded and traditional territory of the Secwepemc peoples

Summer 2022



SALMON ARM BAY  
NATURE  
ENHANCEMENT  
SOCIETY

## SABNES AGM

**Tuesday July 5<sup>th</sup> at 7.00pm**

**Marine Peace Park**

**Outdoors- Near the Gazebo Stage**

**Show you Care - Bring your Chair**

**We will have a brief business meeting and a time to chat after**

### President's Message

It has been another busy SABNES spring. On June 4, the Shuswap Community Foundation held "A Gathering for Gratitude" event in Marine Park. **Mayor Harrison** helped to open the ceremony by honouring our very own **Tom Brighthouse**, the instigator of the Foundation in Salmon Arm. Since 2011, SABNES has received over \$20,000 in grants. We are grateful for the many volunteer hours and collective expertise that contributes to the success of both the Foundation and SABNES.

Over the years, the City of Salmon Arm has supported SABNES with grants totaling \$42,800, including this year's \$3400 "Grants in Aid" to help fund our Interpretive Program at the Brighthouse Nature Center. Because the Federal government did not award us their usual Canada Summer Jobs grant, the City's support made possible the continuation of our programs. Thank you!"

In May, Geoff Benson, our hard-working Treasurer and Newsletter editor, and I showcased SABNES at a Shuswap Rotary Club meeting. Thanks to them, we secured \$10,000 towards our Bird Viewing Platform. Since 2011, they have also contributed many volunteer hours and over \$4700.

At Haney House before 80 guests of "Shuswap Women Who Wine", I promoted our fund-raising campaign for building a Bird Viewing Platform along the Foreshore Trail. This organization added over \$630 to our fund. We hope to complete the Platform later this summer. In the meantime, follow its progress the next time you walk the Trail. Melissa LaRiviere designed the signs you will see on three sides of the BNC. Both Melissa and Ethan Quilty are returning student interpreters. Melissa's hours are Monday, Wednesday and Thursday. Ethan, who produced videos for us two years ago, works Friday, Saturday and Sunday 10:00 to 4:00. Stop by to visit them at the BNC, adjacent to the Wharf parking lot, 750B Marine Park Drive. The Centre is closed on Tuesdays.

Once again, thanks for your generous donations and continued membership. Let this newsletter be a reminder to renew. We rely on your support for our day-to-day operation of the Brighthouse Nature Centre and the various projects we undertake to protect wildlife in The Bay.

12.1.8

**Janet Aitken**



## Western Grebes in the Bay

Calm water, excellent lighting and zero boats made for perfect counting conditions at dawn on May 24<sup>th</sup>. Many grebes were gathered around reedy shorelines along the south end of the bay and in Tappen Bay, presumably in preparation for nest building.

A total of 315 adults were counted. One notable trend has emerged over the past six years: there are more and more grebes found in Tappen Bay. Several factors may be contributing to this, such as tall grassy habitat along the shore and a smaller amount of



human/boat activity. However, those conditions have been relatively consistent through the years so there must be other factors at play as well.

You may recall last year's numbers were a bit alarming – just 198 adults returning - so it's encouraging to see this year's numbers exceed 300. The count in May of 2020 was 345 adults which turned out to be a banner year so we're hopeful 2022 will be just as successful. However, recent flooding may have drowned a significant number of eggs. We are expecting the first babies any day. Can't wait to see them , Di Wittner.

With thanks to **Fern Fennell** for the excellent Western Grebe photos

**SABNES** welcomes back **Melissa LaRiviere** and **Ethan Quilty**, who will be staffing the **Brighthouse Nature Centre** this Summer. Here's a short paragraph from each of these talented individuals:-

"My name is Melissa LaRiviere, and this is my second summer as a nature interpreter with SABNES. So far this year I have installed the botanical tree markers I designed last year, which correspond with the tree I.D. poster I made at the front of the building. It seems that people enjoy it so far, so I am thrilled! Also, the animal college opposite the public washrooms was mounted and is hopefully attracting more people to the front of the BNC. Currently I am designing a bird identification guide, as well as preparing for some large visiting groups, and attempting to design a regular Wednesday program for kids. In September I will be starting a post-degree teaching program, as I plan to become an elementary school teacher! Thanks again SABNES for this great opportunity. I am constantly astounded at and inspired by everyone's hard work and dedication to this society and all the good work it does! "

"Hi all, my name is **Ethan Quilty** and I am very excited to be back at the Nature Centre this year! This will be my third summer as a Student Interpreter. I'm currently in the process of taking some time off to travel and work before returning to Victoria to start Grad School next January. This summer, I'm really excited to have some great conversations with visitors and learn more about our community's efforts to protect the bay. I am hoping to start a booth at the Saturday farmer's market on Ross Street. In addition, I am really interested in incorporating some traditional local knowledge into my work. As always, I am very thankful to be home and living, learning, and playing in the traditional territories of the Secwepemc Nation.

Thanks very much, and see you soon!"

**SABNES is on FACEBOOK** Login to Facebook and then search: [salmon arm bay nature enhancement society](#)



## SPLENDOUR IN THE GRASS

Last year's arid Spring and Summer turned Shuswap Lake's marsh into a vast prairie grassland, complete with wildflowers, flowering shrubs and voles. This year's cool wet days have restored the marshland to near normal and, along with that, have replaced the dehydrated windblown grasses of yesteryear with a sea of emerald ribbons swaying over a freshwater floor. Because the rising lake level has brought the abundant birdlife closer to shore, naturalists, dog walkers and other visitors from near and far have joined Salmon Arm's keen birders to stroll along the popular public walkway at the rear of the Prestige.

The first birds to stop viewers in their tracks are the yellow-headed blackbirds. Non-birders, having adopted the walkway as a highlight of their exercise route, are soon converted. The male yellow-heads, for example, have learned that if they silently perch on the walkway's bright railings then they will earn the undivided attention of numerous homo sapiens. The latter pause for a careful look and whisper compliments. These gregarious birds wait patiently, even when groups of visitors approach from both directions! Bikes, scooters, electric carts, rambunctious children and dogs are tolerated. To prove their dedication, people give the cunning blackbird a wide berth. First-timers take photos or bring cameras the next time. They make eye contact



Not even a mangy crow fazes this resilient yellow-headed blackbird

with approaching walkers and point to the attraction. As with red-winged female blackbirds, the yellow-headed females arrive later to give their prospective mates time to build a choice of nests amongst the bulrushes. After all, if the male redwings prefer to collect a harem of up to 15 females, why shouldn't the females play hard to get!

They say one shouldn't dwell upon first impressions. Unless we take time to observe homely American Coots, they'd get little attention from the public. After watching them tend their nests day after day, however, we can only admire them. Whilst one Coot sits on the nest snuggled amongst the marsh grasses, the partner makes endless trips to shore to collect the remains of last year's vegetation for nest rein-

Two American Coots working hard to keep their nest afloat



forcement. If the nest mender meets an overly curious Canada Goose *en route*, it leaps at it with wings flapping. The enemy may be 5 or 8 times the mass of the defender, but the Coot always wins. Sometimes, the geese form a crescent around the Coots' nest to observe, but thus far not to attack. One morning the nest was displaced during the night by a mysterious intruder, but the Coots worked all the next day to restore the nest to its unkempt normalcy.

Fortunately, most of the grasses and reeds have remained taller than the water is deep which offers some stability and cover. Come watch these species and many others that have adapted to changes in the marsh as well as to their observant fans.

**Judith Benson**



## SABNES BOARD OF DIRECTORS

### Elected Directors

Janet Aitken, President.  
Geoff Benson, Treasurer and Newsletter Editor.  
Mona Broad, Hanne MacKay, Carla Kirkpatrick,  
Sid Visser, Debbie Noakes, Di Wittner, Mitch  
Olineck, Don Derby, Jon Mills

### Appointed Directors

Councillor Sylvia Lindgren, City of Salmon Arm;  
**Fish and Game Club** and **Downtown Salmon  
Arm Improvement Association**: No appointed  
representatives.

### Non-voting Directors

Georgia McLeod, Secretary  
Tom Brighthouse, Advisor  
**We greatly appreciate the financial and service  
support from the following companies:**

## LIFE CORPORATE MEMBERS

Askews Foods  
Royal Bank

## CORPORATE MEMBERS

Browne Johnson Land Surveyors  
Dr Lyle A Martin  
Gentech Engineering Inc.  
Lakeside Health  
McDiarmid Construction  
Prestige Harbourfront Resort

## GRANTING AGENCIES

City of Salmon Arm  
Salmon Arm Rotary Club  
Shuswap Community Foundation  
Habitat Conservation Trust Fund  
BC Nature Trust

## Annual Membership Fees \*

Individual..... \$15  
Family..... \$25  
Sustaining Individual.... \$50  
Sustaining Family..... \$100  
Life Membership..... \$500

## Corporate or Organization

1-4 Employees.....\$50  
5-10 Employees.....\$100  
+ 10 Employees.....\$150  
Life Membership..... \$2,500  
\* All but \$5 is tax-deductible

**NEW: Pay your SABNES  
membership or make your  
donation by e-mail transfer to :**  
**[sabnes.org@gmail.com](mailto:sabnes.org@gmail.com)**

## Membership Form ( for you to renew if necessary)

( If you **have been a member**, we only need you to enter **new** information  
If you are **sending your subscription by e-transfer**, please separately e-mail us  
the contact information asked for below )

Name: \_\_\_\_\_

Address: \_\_\_\_\_

Phone: \_\_\_\_\_

E-Mail Address \_\_\_\_\_

Amount Paid : \_\_\_\_\_ Date : \_\_\_\_\_

I would like to give **SABNES** my time  
to help staff the nature centre  
( June, July and August)

Please ☐ Check

to help with trail clean-up and maintenance ☐

Nature Bay Society (**SABNES**) is a Charitable Organization.  
Most of the Annual Fee is tax-deductible.  
Receipts for Income Tax purposes will be issued.

Nature Bay Society, P.O. Box 27, Salmon Arm, BC V1E 4N2  
website : [www.sabnes.org](http://www.sabnes.org)  
Email: [sabnes.org@gmail.com](mailto:sabnes.org@gmail.com)

## Membership Form ( for you to send to a friend family member or colleague)

( If you are **sending your subscription by e-transfer**, please separately  
e-mail us the contact information asked for below )

Name: \_\_\_\_\_

Address: \_\_\_\_\_

Phone: \_\_\_\_\_

E-Mail Address \_\_\_\_\_

Amount Paid : \_\_\_\_\_ Date : \_\_\_\_\_

I would like to give **SABNES** my time  
to help staff the nature centre  
( June, July and August)

Please Check ☐

to help with trail clean-up and maintenance ☐

Nature Bay Society (**SABNES**) is a Charitable Organization.  
Most of the Annual Fee is tax-deductible.  
Receipts for Income Tax purposes will be issued.

Nature Bay Society, P.O. Box 27, Salmon Arm, BC V1E 4N2  
website : [www.sabnes.org](http://www.sabnes.org)  
Email: [sabnes.org@gmail.com](mailto:sabnes.org@gmail.com)

## A Way of making an Everlasting contribution to SABNES

Please consider making a donation to **SABNES** via the **Shuswap Community  
Foundation ( c/o SABNES Endowment Fund)**. Your donation will remain in per-  
petuity in the fund, and generate income which will be used to help keep the  
**SABNES** lands in their natural state for the foreseeable future. Please send your  
cheque payable to **Shuswap Community Foundation, PO Box #624, 450  
Lakeshore Drive, Salmon Arm, BC V1E 4N7**. Please mark on your cheque that  
you wish to place the donation in the **SABNES ENDOWMENT FUND**. The **Shus-  
wap Community Foundation** will send you a tax receipt.

Red-tailed Hawk



Clive Bryson



**From:** Madeline Leaf <[madeline\\_leaf@sfu.ca](mailto:madeline_leaf@sfu.ca)>  
**Sent:** June 21, 2022 11:14 AM  
**To:** Alan Harrison <[aharrison@salmonarm.ca](mailto:aharrison@salmonarm.ca)>  
**Subject:** [External] Wrongful Conviction Day Proclamation

Mayor Harrison,

On behalf of the International Wrongful Conviction Committee, I am writing to request that the City of Salmon Arm proclaim **October 2, 2022, as “Wrongful Conviction Day”**.

Wrongful Conviction Day is designated as an annual International Day to recognize the tremendous personal, social and legal costs associated with wrongful criminal convictions. This day recognizes those persons who have been forced to endure the tremendous consequences brought by a wrongful criminal conviction. The purpose of this day is to inform and educate the broader international community on the causes, consequences and complications associated with wrongful criminal convictions. More information on the day can be found at:  
<http://wrongfulconvictionday.com>.

It is important to raise awareness in order to work toward the prevention of further wrongful convictions. Proclaiming October 2<sup>nd</sup> as Wrongful Conviction Day can direct the public's attention to this issue and generate support and understanding.

Wrongful Conviction Day was spearheaded by the International Wrongful Conviction Day Committee and now many organizations are leading events in its honour. The committee is committed to raising awareness of and advocacy against wrongful convictions globally.

Last year the province of British Columbia proclaimed October 2nd as Wrongful Conviction Day, and we are asking that the city does as well. I will attach the proclamation to this email.

Our organization, partners in Wrongful Conviction Day, and those who have been wrongly convicted would greatly appreciate your support.

Respectfully,

Madeline Leaf

---

International Wrongful Conviction Day Committee  
Madeline Leaf  
She/her/hers  
[madeline\\_leaf@sfu.ca](mailto:madeline_leaf@sfu.ca)





Canada  
Province of British Columbia  
A Proclamation

ELIZABETH THE SECOND, by the Grace of God, of the United Kingdom,  
Canada and Her other Realms and Territories, Queen, Head of the  
Commonwealth, Defender of the Faith

**To all to whom these presents shall come – Greeting**

WHEREAS the loss of freedom due to a wrongful conviction has far-reaching and devastating consequences that not only affect the lives of individuals wrongfully convicted, but also affect their families and have a harmful effect on society as a whole, and

WHEREAS wrongful convictions are serious miscarriages of justice that call into question the integrity and fairness of the criminal justice system and, unless corrected, undermine public trust in the criminal justice system, and

WHEREAS British Columbia Crown Counsel take very seriously their obligation to detect and prevent wrongful conviction and, if detected, to take steps to correct wrongful conviction as soon as possible, and

WHEREAS the British Columbia Prosecution Service has undertaken measures to address the causes of wrongful convictions in a systematic and meaningful way through the implementation of related policies and practices, and through the education of Crown Counsel and ongoing participation in the national Heads of Prosecution Wrongful Conviction Working Group, and

WHEREAS Wrongful Conviction Awareness Day is a global movement dedicated to advocating for innocent individuals who have been wrongfully convicted, and is an opportunity to advocate, educate and create awareness around miscarriages of justice, to minimize the effects of wrongful conviction in the future;

NOW KNOW YE THAT We do by these presents proclaim and declare that October 2, 2021, shall be known as

**“Wrongful Conviction Awareness Day”**

in the Province of British Columbia.

IN TESTIMONY WHEREOF, We have caused these Our Letters to be made Patent and the Great Seal of Our Province of British Columbia to be hereunto affixed.

WITNESS, The Honourable Janet Austin, Lieutenant Governor of Our Province of British Columbia, in Our City of Victoria, in Our Province, this first day of October, two thousand twenty-one and in the seventieth year of Our Reign.

BY COMMAND.

Attorney General and  
Minister Responsible for Housing  
(counter signature for the Great Seal)

Lieutenant Governor

**From:** Warnica, Glynn <[Glynn.Warnica@firstgroup.com](mailto:Glynn.Warnica@firstgroup.com)>  
**Sent:** July 4, 2022 11:39 AM  
**To:** Rob Niewenhuizen <[rniewenhuizen@salmonarm.ca](mailto:rniewenhuizen@salmonarm.ca)>  
**Subject:** [External] Transit Superstar Award

Good morning Rob,

I thought I would share with you that our Shuswap and Vernon teams won a BC Transit Superstar award last week at their annual workshop. <https://www.bctransit.com/shuswap/news?nid=1529718333309>

I will have the actual award on display at the depot in Salmon Arm and just wanted to share that with you so council is aware as it is quite the accomplishment for a smaller transit system.

**Glynn Warnica**

General Manager | Vernon & Shuswap Regional Transit, #38632  
2400 43 Street, Vernon, BC V1T 6W8  
Mobile: (250) 540-6454 | Office: (250) 545-7286 ext 203  
[glynn.warnica@firstgroup.com](mailto:glynn.warnica@firstgroup.com)  
[www.firsttransit.com](http://www.firsttransit.com) | [www.firstvehicleservices.com](http://www.firstvehicleservices.com)

**First Transit**

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# BC Transit announces Transit SuperStars across the province

Transit System: Global

Jun 30, 2022



For their professionalism, teamwork and dedication to public transit in their communities, BC Transit is recognizing four individuals and seven teams as the latest Transit SuperStars.

"This year we are not only recognizing the achievements of some really special individuals who exemplify our values, but also several

dedicated and passionate teams that supported their communities through wildfires last summer and historic flooding in the fall," said Tim Croyle, Vice President of Operations and Chief Operating Officer for BC Transit. "These people have all gone well beyond what could be expected of them because they care deeply about their customers, co-workers and communities."

Every year, BC Transit recognizes excellence and celebrates the Transit SuperStars making a positive difference in regional transit systems across the province. Each winner meets one or more of BC Transit's core values: community, customer service, innovation, safety, teamwork and trust and respect.

Here are the latest Transit SuperStar award winners:

**Central Fraser Valley, Cowichan Valley, Merritt and Princeton teams** – Their teamwork allowed them to maintain service where possible while also supporting emergency response in their communities due to severe flooding that caused catastrophic damage for people, both personally and professionally.

**Shirley Grinde** – Penticton handyDART – Shirley has been a cornerstone to custom operations for decades. She sincerely cares about the needs and wellbeing of customers, while also keeping in mind the operational side of handyDART service in Penticton.

**Port Alberni team** – They have supported each other and worked hard to ensure customers had the most reliable service possible. This meant sometimes taking on work outside of their usual roles and working around the clock to get the job done for people in the Port Alberni Regional Transit System.

**Karen Sankey** – Comox Valley – Karen had worked for 31 years in public transit in the Comox Valley before retiring this past March. Over her decades of service, Karen worked tirelessly to build and promote conventional and handyDART service from a two bus conventional system in the early 1990's to the current 27 vehicle fleet. Her dedication to the job was unmatched.

**Shuswap and Vernon teams** – These two great teams demonstrated outstanding efforts to ensure the safety and well-



being in their communities over the many months of unrelenting seasonal forest fires and heat waves during the summer of 2021. Working around the clock and dealing with evacuations and transportation to cooling centers, these teams supported and served their community through what was a very challenging, emotional and in some cases dangerous time.

**Roberto Pomponio** – Kelowna Maintenance Manager - Roberto is the winner of the annual *Rodi De Vuono Award for Outstanding Service*. He has held many roles over his 20 years in public transit, and plays a key role in ensuring BC Transit's second largest fleet is ready to provide safe and reliable service. Roberto is known for his calm demeanor and ability to coordinate several teams to meet challenges when they arise.

**Matt Berry** – President of Penticton Transit Services - The winner of the annual *Mike Docherty Lifetime Achievement Award*, Matt will be retiring in 2022 following a remarkable 37-year career. Matt's easygoing nature, sense of humour and kindness has touched the lives of many, and he has been instrumental in providing decades of top-notch transit service in the South Okanagan.

The Transit SuperStar winners were recently recognized and presented with plaques at an awards dinner as part of BC Transit's annual workshop. People working in the Victoria Regional Transit System are eligible for BC Transit's Core Value Awards, which take place annually as part of the Recognizing Excellence and Values employee recognition program.

To find out more about the latest Transit SuperStars, and a list of all previous winners, go to: <https://www.bctransit.com/transit-superstars> (<https://www.bctransit.com/transit-superstars>).

#### **Media contacts**

BC Transit communications

250-880-1303

[media@bctransit.com](mailto:media@bctransit.com) (<mailto:media@bctransit.com>)

From: Media <[Media@interiorhealth.ca](mailto:Media@interiorhealth.ca)>

Sent: Friday, June 24, 2022 9:01 AM



Interior Health

To: \_\_Media All (Restricted) <[MediaAll@interiorhealth.ca](mailto:MediaAll@interiorhealth.ca)>

Subject: [External] News Release: Drug poisoning prevention app marks two years of saving lives

## News Release

For Immediate Release | June 24, 2022

# Drug poisoning prevention app marks two years of saving lives

**IH-WIDE** - A mobile phone app launched two years ago has continued to gain popularity among people who use drugs and those who support them, and is successfully preventing toxic drug deaths in B.C.

"The Lifeguard Digital Health App has a proven track record of keeping people safe and is an important part of our government's response to the toxic, unpredictable illicit drug supply," said Minister of Mental Health and Addictions Sheila Malcolmson.

Since its launch in May 2020, the app has been used by more than 9,000 people in B.C. There have been 104,783 sessions, resulting in 132 ambulance calls with 96 "confirmed ok" call backs to the app user. There have been 28 drug poisonings reversed and, most importantly, there have been zero deaths reported by Lifeguard.

In Interior Health there were 12,084 sessions (May 2020 – May 2022) including 14 ambulance calls. In April 2022, there were 422 sessions within Interior Health.

"There are many reasons why people use substances alone," said Interior Health president and CEO Susan Brown. "The stigma surrounding substance use is one of the main reasons. While we encourage people to access supports such as overdose prevention sites and avoid using alone, the Lifeguard App is an important alternative."

The concept is simple: Once downloaded on a mobile device, the app is activated by the user before they take their dose. After 50 seconds the app will sound an alarm. If the person using the app doesn't hit a button to stop the alarm, indicating they are fine, the alarm grows louder and if the individual does not respond, the app will trigger medical assistance with a call to ambulance services.

"I have used the Lifeguard app while using on my own and also when trying a new substance to ensure I would have help if needed. It's a great app," said one person with lived experience with substance use.

The Lifeguard app has continued to evolve since its launch. It now includes access to additional crisis lines, substance use supports, drug alerts, and guides to perform CPR and deliver Naloxone. In 2021 Métis Nation BC partnered with Lifeguard to launch a version for the Métis community.

To learn more about substance use services and the toxic drug crisis visit [interiorhealth.ca](https://interiorhealth.ca).

To learn more about the app visit [lifeguarddh.com](https://lifeguarddh.com).

We recognize and acknowledge that we are collectively gathered on the traditional, ancestral, and unceded territories of the seven Interior Region First Nations. This region is also home to 15 Chartered Métis Communities. It is with humility that we continue to strengthen our relationships with First Nation, Métis, and Inuit peoples across the Interior.

**MEDIA, FOR INFORMATION:**

PHONE 1.844.469.7077 EMAIL [media@interiorhealth.ca](mailto:media@interiorhealth.ca)





From: Media <[Media@interiorhealth.ca](mailto:Media@interiorhealth.ca)>



Interior Health

Sent: Friday, June 24, 2022 10:24 AM

Subject: [External] Info Bulletin: Interior Health reminds you to be prepared for hot weather

## INFO BULLETIN

For Immediate Release | June 24, 2022

### Interior Health reminds you to be prepared for hot weather

**IH WIDE** – Environment and Climate Change Canada has issued special weather statements for several parts of the [province](#), with daytime temperatures in the Interior ranging from the low to mid 30s. This is not a heat warning or an extreme heat emergency, but we will experience the first high temperatures of the summer. The warmer weather will also cause rapid snow melt, leading to high rivers and streams throughout the province so please keep water safety in mind this weekend.

The first high temperatures of the season can lead to some people overheating because they are not yet acclimatized to warmer weather. There are some basic steps you can take to ensure you and your family remain safe and healthy during warmer temperatures.

Additional heat information is available on the Interior Health [public website](#). The BC Centre of Disease Control (BCCDC) also has a broad range of heat-related information on its [website](#), including information on the different types of heat alerts, how to prepare for warmer temperatures, symptoms of heat-related illnesses, those most at risk during warmer weather, and ways to stay cool.

#### Preparing for hot weather:

- Identify a cooler space in your home and prepare it so you can stay there at night, if possible. You may need to change daily living arrangements.
- Find an air-conditioned spot close by where you can cool off on very hot days. Consider staying with friends or family or find places in your community to spend time such as movie theatres, libraries, community centres, or shopping malls.
- Check that you have a working fan. If you have an air conditioner, make sure it works.
- Install awnings, shutters, blinds, or curtains over your windows to keep the sun out during the day.
- Practice opening doors and windows to move cool air in at night and shutting windows during the day to prevent hot outdoor air from coming inside.
- Get a digital room thermometer to keep with you so you know when your home is getting too hot.

#### Who is most at risk?

It is important to monitor yourself and family members, and to consider developing a check-in system for neighbours and friends who are at higher-risk during warmer weather

The most susceptible individuals include:

- Older adults, especially those over 60
- people who live alone
- people with pre-existing health conditions such as diabetes, heart disease or respiratory disease
- people with mental illnesses such as schizophrenia, depression, or anxiety
- people with substance use disorders
- people with limited mobility
- people who are marginally housed
- people who work in hot environments
- people who are pregnant
- infants and young children

#### **Your health:**

- Spray your body down with water, wear a damp shirt, take a cool shower or bath, or sit with part of your body in water to cool down if you are feeling too hot.
- Drink plenty of water and other liquids to stay hydrated, even if you are not feeling thirsty
- Take it easy, especially during the hottest hours of the day.
- Stay in the shade and use a broad spectrum sunscreen with SPF 30 or more.
- Signs of overheating include feeling unwell, headache, and dizziness. Take immediate action to cool down if you are overheating.
- It is important to remember that overheating can lead to heat exhaustion and heat stroke.
- Signs of heat exhaustion include heavy sweating, severe headache, muscle cramps, extreme thirst, and dark urine. If you are experiencing these symptoms, you should seek a cooler environment, drink plenty of water, rest, and use water to cool your body.
- Heat stroke is a medical emergency

In the event of a medical emergency, British Columbians are advised to call 9-1-1. However, it is also important to use 9-1-1 responsibly to avoid overwhelming the system.

BC Emergency Health Services in partnership with ECOMM is reminding British Columbians to only dial 9-1-1 for serious or life-threatening injuries

#### *When to call 9-1-1:*

- In general: when there is chest pain, difficulty breathing, loss of consciousness, severe burns, choking, convulsions that are not stopping, a drowning, a severe allergic reaction, a head injury, signs of a stroke, a major trauma.
- More specifically related to hot weather: severe headache, confusion, unsteadiness, loss of thirst, nausea/vomiting, and dark urine or no urine are signs of dangerous heat-related illness.

#### *If you have a less urgent health issue:*

- You can call 8-1-1 and get connected with a nurse at HealthLinkBC. Or, if you can do it safely, you could go to an urgent care centre or clinic.
- That way, our highly trained emergency medical dispatch staff and paramedics will be available for people who need their services the most.
- There are also online tools at [healthlinkbc.ca](https://healthlinkbc.ca) including a "Check Your Symptoms" tool.

While this bulletin is about the beginning of hot summer weather, additional information on preparing for extreme heat events can also be found in BC's [Extreme Heat Preparedness Guide](#).



**From:** Century House <[centuryhouse2020@gmail.com](mailto:centuryhouse2020@gmail.com)>  
**Sent:** Wednesday, June 29, 2022 11:54 AM  
**To:** [Timeforchange@centuryhouseassociation.com](mailto:Timeforchange@centuryhouseassociation.com)  
**Subject:** [External] The Right Person, The Right Time, The Right Place

[Timeforchange@centuryhouseassociation.com](mailto:Timeforchange@centuryhouseassociation.com)

June 29, 2022

Dear Mayor and Council:

As a result of the Covid-19 pandemic and the eye-opening condition of residential care in this country, seniors in New Westminster reacted! We reacted by holding a webinar on September 22, 2021 at Century House Seniors' Center. You will find the follow up report, Right Person, Right Time, Right Place attached.

Panelists and attendees together agreed that what is needed is a complete restructuring of how we care for the elderly. Not just a fix up with more money thrown at residential care. It requires a complete overhaul embracing the philosophy of "Aging in Place". Where choices and options for care are available to all citizens.

Municipalities also have a role to play in the report you will find some recommendations for consideration.

The evidence is clear and documented, and your voice is critical! You could begin by standing up in your place of assembly by asking "how would you like to live before you die?"

Sincerely,

Val MacDonald

Anne Ladouceur

Judy Gaudin

Nancy Whiteside

Vicki VonZuben

Lois Brassart

**TIME FOR CHANGE WORKING GROUP**

**The Right Person**

**The Right Time**

**The Right Place**

Report from a Webinar

Long Term Care – Time for Change

September 22, 2021



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# **Executive Summary**

## **The Right Person, The Right Time, The Right Place**

Report from a Webinar

“Long Term Care – Time for Change”

Held September 22, 2021

This webinar and subsequent report, funded by the United Way of the Lower Mainland, are the result of concern arising from the exposure of the deplorable state of Long Term (residential) Care in Canada, brought to national attention by the Covid 19 Pandemic.

On September 22, 2021 seventy six participants including four panelists and a planning committee met via Zoom. The two hour session included presentations by Gloria Gutman, Professor Emerita Simon Fraser University Gerontology Department, Isobel Mackenzie, Senior's Advocate for the Province of British Columbia, Jim Sinclair, Fraser Health Authority Board Chairperson and Andre Picard, Health Journalist for the Toronto Globe and Mail. You will find detailed summaries of each presentation in the body of the report. As well, all participants will receive a video of the Zoom presentation and a copy of this report.

Following the presentations, participants were allocated to one of four breakout rooms. A presenter was assigned to each room and to assist them, a moderator. Finally there was a report out to the plenary with the promise of a final report.

This report, prepared by the planning Committee, includes close to thirty recommendations directed at all levels of government. (see page 26 for recommendations)

Key to producing this report is to ensure that it is broadly distributed. And that it becomes a tool to motivate and activate national concern. The final Action item in the report is that a protest be held on a National Seniors Day where the voices of the elderly and the voices of family, friends and advocates can demand change.



## Some Themes

- That a strong message goes out to government, at all levels, in Canada illustrating how the system of care for the elderly is broken.
- That we must move away from the prison like approach to residential care. Especially for those with dementia.
- That the scope of care for the elderly is much broader than Long Term (Residential) Care.
- That government must review the current status and fund a renaissance approach to the delivery of care and services for seniors.
- That the approach to redesigning care for seniors be that of Aging in Place. Where whenever possible the frail elderly receive services in the housing of their choice, avoiding premature moves to residential care.
- That residential settings be the final option
- That informal caregivers be given the recognition they deserve
- That formal care providers, be paid living wages so as to avoid the need to work at more than one location.
- That respite care and dementia care be affordable and accessible on an as needed basis.
- That the system for accessing supports and services for seniors are timely and responsive according to need, and ability to pay.

## In Conclusion

The following excerpt from the report “Privatization and Declining Access to BC Seniors Care” prepared by Andrew Longhurst, March 2017 for the Canadian Centre for Policy Alternatives sums up the policy and planning needs necessary to ensure at least BC seniors a receive the quality of life they deserve.

- “AS BC’S POPULATION AGES”, demand for home and community care services will increase. The BC government put forward some very positive ideas and recommendations in a 2015 primary and community care policy paper that recognizes the need for better access to, and integration of, primary and community care services for older adults with moderate to complex chronic health conditions and an aging population with increased frailty. Specifically, the BC government has projected the rate of growth of each population group by health status and care needs. By 2036, BC is projected to see:
- •121% growth in the frail population living in residential care; • 94% growth in the population with palliative care needs; • 91% growth in the population with high complex chronic conditions; • 73% growth in the population with medium complex chronic conditions; • 60% growth in the population with mental health and substance use needs; and • 50% growth in the frail population living in the community.
- Meeting the health care needs of our aging population will require increasing access to home and community care services. The trends documented in this report are not encouraging. The provincial government urgently needs to expand access to services. Contrary to the position of some commentators, our aging population will not overwhelm our health care system. We can plan for and effectively manage the increased need for seniors’ health care services, but we need to shift from the current policy direction that has undermined both access and the quality of seniors care.”

**The right person, the right time, the right place.**