

1. January 18, 2021 Special Council Meeting (Budget)

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[2021 ANNUAL BUDGET.PDF](#)  
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**AGENDA**

**Special Council Meeting**

**Monday, January 18, 2020**  
**9:00 a.m.**

**Council Chamber of City Hall**  
**500 – 2 Avenue NE**

  
Carl Bannister, Chief Administrative Officer

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	1.	CALL TO ORDER
	2.	DECLARATION OF INTEREST
	3.	PRESENTATIONS
	4.	INTRODUCTION OF BYLAWS
1 - 34	1.	City of Salmon Arm 2021 to 2025 Financial Plan Bylaw No. 4429 - First, Second and Third Readings
	5.	OTHER BUSINESS
	6.	IN-CAMERA SESSION
35 - 36	7.	ADJOURNMENT

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Item 4.1

## CITY OF SALMON ARM

Date: January 18, 2021

Moved: Councillor

Seconded: Councillor

THAT: the bylaw entitled City of Salmon Arm 2021 to 2025 Financial Plan Bylaw No. 4429 be read a first, second and third time.

### Vote Record

- Carried Unanimously
- Carried
- Defeated
- Defeated Unanimously

Opposed:

- Harrison
- Cannon
- Eliason
- Flynn
- Lavery
- Lindgren
- Wallace Richmond

# CITY OF SALMON ARM

Date: December 24, 2020  
 To: Mayor Harrison and Members of Council  
 From: Chelsea Van de Cappelle, Chief Financial Officer  
 Subject: 2021 Budget

## Recommendation

THAT: Bylaw No. 4429 cited as "City of Salmon Arm 2021 to 2025 Financial Plan Bylaw No. 4429" be given 3 readings.

## Background

The 2021 Budget reflects a 3.07% tax increase and a 1.30% new growth factor. New growth is based on the previous year's development to October 31st. The new growth factor is estimated new tax revenue as a result of new assessments on construction.

Summarized below is the impact of a 3.07% tax increase for each multiple of \$100,000.00 of assessed value:

- Residential - \$11.97
- Business - \$32.63

Historically, the City's new growth factor has been fairly strong and has assisted in providing funding for new services and initiatives as opposed to funding existing services. Normally, the cost of existing services will remain constant for a period of time and then spike once the service hits its capacity. An example of this would be in the area of roads - as new roads develop existing labour and associated equipment is able to absorb new infrastructure to a certain limit or capacity then it spikes and additional equipment and manpower is required. In other words, the City has been able to utilize tax revenue from new growth (as opposed to raising property taxes) which should have been used 'theoretically' for the expansion of existing services, with minimal increases to existing labour and equipment for other community minded initiatives.

## Historical Growth Rates:

Year	Rate	Year	Rate	Year	Rate
2021	-	2014	2.33%	2007	3.64%
2020	2.03%	2013	2.32%	2006	2.80%
2019	2.01%	2012	1.53%	2005	3.06%
2018	2.15%	2011	1.20%	2004	2.38%
2017	1.91%	2010	0.20%	2003	1.30%
2016	2.07%	2009	2.53%	2002	4.04%
2015	1.24%	2008	3.66%	2001	1.55%

The 2021 Budget also includes a 2% increase in Water and Sewer User Fees as approved by Council in August 2020. It should be noted, however, that the 2021 Budget does not reflect an increase to the Water and Sewer Frontage Taxes. Similarly, the Transportation Parcel Tax and the Solid Waste Recycling levies remain unchanged.

The following sections outline some of the more significant issues affecting the budget.

2020 Municipal Tax Increase

In April 2020, Council approved a reduction to the 2020 tax increase from 2.52% to 0% in response to the COVID-19 pandemic. A one-time transfer from the Emergency Reserve of \$470,460.00 funded this. However, the reduced revenues and increased costs that made up this budget increase in 2020 remain built into the City's budget and form, in part, the tax increase being proposed for 2021.

In addition, Council approved the 'parking' of several capital projects in 2020, majority of which have been released. There remains two (2) projects that have not yet been released including the Bump Out (5 Ave Se – 2 Ave SE) and Beverage Recycling Canisters. These have been carried forward and included in the 2021 budget, pending Council's approval to proceed.

COVID 19 Safe Restart Grant

The City was fortunate to receive a COVID-19 Safe Restart Grant in 2020 equal to \$3,598,000. The funding was provided to assist local governments to address operational issues and fiscal pressures as a result of COVID-19. Eligible costs were left quite broad to provide latitude for local governments to address priorities that are being experienced locally. The cost categories identified by the Ministry of Municipal Affairs was non-exhaustive and includes:

- Revenue Shortfalls;
- Facility Reopening and Operating Costs;
- Emergency Planning and Response Costs;
- Bylaw Enforcement and Protective Services;
- Computer and Technology Costs;
- Services for Vulnerable Persons; and
- Other Related Costs.

At this time, it is difficult to quantify the result that the pandemic has had on the City's financial position in 2020. However, it is estimated that up to \$730,000.00 could be required and it is therefore recommended to leave at least this amount in the COVID 19 Grant Reserve.

In regards to 2021, \$450,100.00 is being proposed to be utilized to offset operating deficits, increased COVID related costs and capital upgrades. The following is a summary of the proposed uses of the grant, with more detailed explanations within respective budget sections below.

## Operational:

General – COVID Leave Wages	\$30,000.00
General – Administration – Postage	3,500.00
General – Sidewalk Café Fees	900.00
Bylaw Enforcement	45,200.00
Fire – Burning Permits	7,000.00
Parks – Baseball Field Recovery	7,500.00
Shaw Centre – Operating Deficit	87,500.00
Recreation Centre – Operating Deficit	98,000.00
	<u>\$279,600.00</u>

## Capital:

Public Works Building – OH&S Upgrade	\$157,000.00
Shaw Centre – Recreation Management Software	3,000.00
Recreation Centre – Recreation Management Software	3,000.00
Recreation Centre – Turnstiles	7,500.00
	<u>\$170,500.00</u>
	<u>\$450,100.00</u>

In 2020, Council authorized the waiving of the Sidewalk Café Application (\$300.00) and Rental Fee (\$150.00) for two (2) businesses for 2021 in response to the COVID 19 pandemic. There is concern that this may fall under the general prohibition against assistance to business outlined in the Community Charter. Rather than waiving fees in an effort to support businesses during this time, it is recommended that the City amend the Fee for Service bylaw to allow for a temporary fee removal. This would “waive” the 2021 fee for all businesses applying for a Sidewalk Café. A motion of Council is required. Suggested Motion:

*AND THAT: Bylaw No. 2498 cited as “City of Salmon Arm Fee for Service Bylaw No. 2498” be amended to reduce the Sidewalk Café Application Fee and Associated Rental Fee to \$0 for the 2021 year or until such time as deemed reasonable to re-instate.*

It is estimated that this would result in a \$900.00 reduction in Revenue (two applications), for which is proposed to be funded in 2021 by the COVID 19 Safe Restart Grant.

Moreover, staff expect to receive a number of requests for funding related to COVID 19 hardships from not-for-profit organizations which provide municipal services or the like. It is therefore recommended that a portion of the COVID 19 Grant Reserve be withheld to address these requests. In 2020, Council authorized the reallocation of expense savings (\$20,000.00) to a “COVID 19 Emergency Grant Fund” to assist other registered charities and not-for-profit organizations in providing community support work during the pandemic. An allocation for this has not been included in the 2021 budget.

Further to the general prohibition against assistance to business, requests for funding from the business community should be provided instead to a partner not-for-profit organization (i.e. Shuswap Community Foundation) to administer.

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Strategic Planning

A number of assessments and plans were completed in 2020 including:

- Housing Needs Assessment;
- Community Housing Strategy;
- Community Emissions/Energy Plan;
- Cultural Master Plan; and
- Poverty Reduction Strategy.

At present, the City is undertaking an update to its Corporate Strategic Plan. It is envisioned that this plan will provide an opportunity to create a shared vision and set a strategic direction for future decision-making. As this plan will likely be a key driver in the implementation strategy of the above noted plans and no other direction has been provided by Council thus far, no allocation has been in the 2021 budget.

Asset Management

In November 2020, staff presented Council with an update on the City's current Asset Management work. To assist Council in its decision making, it was requested that staff identify any items identified through our asset management process as they relate to the proposed 2021 budget. In response to this, the departmental capital budgets now include a column identifying capital requests related to Replacements (R), Improvements or Upgrades (U), and New Infrastructure (N). While we continue to fill data gaps and compile the information, staff have provided more detail on larger projects identified through the Asset Management Summaries in the respective sections below.

Other Revenue – Interest Income

The COVID 19 crisis has lead the Bank of Canada to decrease its benchmark rate in an effort to minimize the economic impact. As a result, the City has seen a significant reduction in the earning rate of its investments in 2020. Given the uncertainty surrounding the economic recovery, the interest rates used for estimation of revenues has been reduced from 1.5-2% to 0.5% to agree to current earning rates. This has resulted in a net reduction in interest revenue utilized within the general budget of \$77,000.00.

While the net effect of the interest earned on the City's various reserve accounts is nil (i.e. interest earned is transferred to the originating investment), the City could see a negative impact on its Long Term Financial Plan and Debt Strategy as reserve balances take longer to accrue.

Rental Revenue – Law Courts/Crown Counsel/Corrections

In accordance with the lease agreements held with the British Columbia Buildings Corporation, the City will see a reduction in rental revenue for the above three (3) leases as follows:

- During the first fifteen (15) years of the lease, the Crown Counsel and Corrections leases required the tenant to repay the Tenant Improvement Allowance. Effective April 1, 2021, this allowance has been paid in full and the



rental payments will be reduced accordingly. This has resulted in a combined reduction in rental revenue of \$16,000.00.

- As part of the lease agreements, the tenant advanced the City, as a rental balloon prepayment, \$1,000,000.00 to assist with the construction of the current City Hall building. Beginning in year sixteen (16) of the lease, April 1, 2021, this prepayment is to be used to offset the tenants obligation to pay base rent, operating costs and taxes. The tenant will still be responsible for repayment of the Tenant Improvements associated with the Law Courts, as well as parking fees and associated GST. This will result in a decrease in rental revenue in 2021 of approximately \$301,120.00.

Over the past fifteen (15) years, the City has been annually transferring funds to reserve to offset this reduction in revenue. This transfer will be required in 2021 and 2022, with a review of final balances required in 2023. The current balance in this reserve is \$858,000.00. The 2021 budget recommends a transfer to this reserve of \$70,000.00, as done in prior years; and a transfer from the reserve to offset the reduction in revenue equal to \$301,120.00.

#### Wages and Benefits

The 2021 Budget contains changes relative to exempt staff salaries, CUPE wages and benefits. As this issue has staffing and collective bargaining implications - staff will review this component "In-Camera" with Council, if necessary.

#### Small Community Grant

As in past years, the budget includes an allocation (\$190,000.00) for the receipt of the Small Communities Protection Grant. Small community grants are unconditional grants for municipalities to assist in providing basic services and is available for municipalities with populations up to approximately 19,000. The last census information (2016) reflected the City's population at 18,698. The next Census of Population will take place in May 2021, at which time the City may have a population over the threshold established by this grant. As a result, there is a risk that the City will no longer qualify for the grant.

#### Debenture Debt

The 2021 Budget reflects the costs of borrowing for the following debentures as approved by Council in 2019.

- Airport Taxiway Charlie                      \$ 845,000.00 – General Fund

The Airport Taxiway Charlie debt servicing cost in 2021 represents annual interest and principal repayments, funded by revenues generated from new construction.

The 2021 Budget recommends borrowing for the following (provided in more detail in the respective section below):

- Zone 2 Booster Station                      \$1,720,000.00 – Water Fund  
\*As approved through the 2020 Budget
- Zone 5 Booster Station                      \$1,315,000.00 – Water Fund  
\$3,035,000.00

The repayment of these debts would be funded, in part, by the 2% increase in water user fees in 2022 as previously approved by Council. A staff report, including the Loan Authorization Bylaw, will be forthcoming to Council in 2021 and will outline the public assent process that must be undertaken prior commencing these projects.

As cited in previous reports to Council the use of long-term debt and the accumulation of reserves to undertake certain projects is prudent and a combination of both funding mechanisms is a good strategy to maintain a healthy financial foundation. While long-term debt should not be a means to finance all projects, projects with an expenditure threshold of one-half million dollars or more should generally be financed through long-term debt or a combination of debt and reserves.

The borrowing limit established pursuant to Provincial Legislation is based on the City's ability to pay. Municipalities are empowered to borrow to a maximum of 25% of revenues. The City's current debt capacity ratio is approximately 30.92% of this prescribed limit. The reality is that there are some City projects that cannot be undertaken unless long-term debt is accessed.

It should be noted that the City has been very diligent in accumulating reserves for specific purposes and in the recent past the City has not borrowed funds to finance any Public Works equipment or Fire Apparatuses (including the new Fire Ladder Truck purchased in 2020 for just under \$1.6 million).

The City has been equally as diligent in retiring its debenture debt early. The City's outstanding debt at December 31, 2019 was:

• General	\$17,058,400.50
• Water	\$ 6,979,374.76
• Sewer	<u>\$ 2,350,614.40</u>
	\$26,388,389.66

Note: The above noted figures do not include proposed debts that may or may not be undertaken.

Over the next three (3) years, three (3) debenture debts will mature including those loans for the Fire Hall and Little Mountain Sports Complex, drainage improvements and sewer infrastructure upgrades which will reduce the City's annual debt repayments by \$334,615.00.

Solid Waste and Recycling

The 2021 Budget reflects a user fee levy of \$101.00 (no change from 2020) and the estimated number of residential users is 6,666.

As Council is aware, the City introduced Food Waste Collection in July of 2019. The program has been running successfully and as expected, the City has seen a reduction in garbage tonnage taken to the landfill.

Historical Data:

No. of Users:

No. of Units	2016	2017	2018	2019	2020	2021 (Estimate)
Garbage	6,157	6,297	6,393	6,559	6,666	6,666
Food Waste	-	-	-	6,573	6,688	6,696

Tipping Fees Rates (Rate Per Unit):

	2016	2017	2018	2019	2020	2021 (Estimate)
Garbage	\$1.93	\$2.14	\$2.28	\$1.60	\$2.30*	\$1.30
Food Waste	-	-	-	\$0.73	\$1.90*	\$1.50

\*2020 Budget Estimate

Amount of Tonnage:

	2016	2017	2018	2019	2020
Garbage	2,035,865	2,138,835	2,184,690	1,572,455	1,137,107*
Food Waste	-	-	-	481,770	955,579*

\*Year-end Estimate

The 2021 budget proposes a reduction in the garbage tipping fee to \$1.30 per unit and a decrease to the food waste tipping fee to \$1.50 per unit. The reduction in the garbage tipping rate is the result of reduced tonnage, while considering actual number of users. The food waste tipping rate has been adjusted to reflect tonnage and tipping data collected to date. The net result is an anticipated decrease in tipping fees of approximately \$105,000.00.

In addition, the budget reflects an anticipated reduction (\$16,700.00) in curbside collection costs due to lower diesel fuel prices and an increase in administrative costs (\$4,900.00) and bin purchases costs (\$8,000.00). As a whole, the Solid Waste and Recycling function is projecting a deficit in 2021 resulting in a transfer from reserve of \$28,000.00.

Given the anticipated function deficit and corresponding transfer from reserve in 2021, the levy has not been reduced. The reserve was established as a result of past surpluses within the Solid Waste and Recycling function. The intent of the reserve is to absorb further increases to expenditures associated with the collection of solid waste and recycling and service changes. The reserve also serves as a contingency plan when and if the Recycle BC program is phased out or eliminated. The reserve also provides the City with flexibility to address future issues or cost implications without impacting the users in terms of:

- Opportunities to gather user data and establish historical trends for decision-making;
- Tipping fee increases to projected expenditure levels;
- Contract changes and increases;
- Cushion future cost increases associated with:
  - Conversion of sanitation vehicles from diesel fuel to natural gas;
  - Program expansion;
  - Further expansion of the organic yard waste collection;
  - Continued advertising/educational campaign to enhance and promote recycling and reduction of solid waste; and
  - Recycling audit, etc.

The estimated balance in the Solid Waste and Recycling Reserve is approximately \$371,000.00; although the actual tipping fee costs for 2020 are anticipated to result in savings of approximately \$125,000.00.

#### Protective Services – Law Enforcement

The primary focus of Bylaw Enforcement since inception has been managing parking and traffic violations. With the City's growth nearing 20,000 citizens, the volume of bylaw violations and complaints have increased and so has the complexity of complaints and expectations by the community for the City to handle a wider array of issues and bylaw infractions. The present focus of the Bylaw Enforcement Officer is somewhat narrow and challenged to effectively manage a growing list of regulations and expectations (e.g. irrigation/sprinkling, panhandling, smoking in parks, camping in parks, pesticide use, zoning, land use, unsightly premise complaints, unlawful secondary suites, chickens, noise and other nuisance complaints). Other bylaws potentially on the horizon, such as the regulation of vacation rentals, will only add to this list and strain.

The current Bylaw Enforcement position has been augmented by a part-time summer student position since 2000. While animal control continues to be contracted (Commissionaires), when looking at other communities, such as Penticton with eight (8) Bylaw Enforcement positions for a population of 40,000, it becomes clearer that Salmon Arm is lacking in this department.

As a result, the 2021 budget includes an allocation for an additional full-time Bylaw Enforcement Officer offset in part by the elimination of the part-time summer position. Moreover, with the onset of the COVID 19 pandemic, the bylaw enforcement function has seen an increase in land use complaints, squatting/camping on both private and public land and increased expectations related to Ministerial Orders. As a result, \$45,200.00 of the COVID 19 Restart Grant has been used to offset approximately 30% of both officers time as it relates to COVID 19. It should be noted however, that these costs will eventually need to be funded by general tax revenue in the future.

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Fire Protective Services

The Fire Services budget essentially reflects the same level of service.

At this time, the bylaw relating to Fire Prevention and the Fire Department requires residents to obtain a permit to conduct a campfire. The City's permitting process requires residents to physically attend City Hall to complete the necessary paperwork and obtain a permit. Permits are issued on an annual basis and generally results in a significant amount of traffic within the building. Given the current Provincial Health Orders (PHO's) related to COVID 19, staff are recommending suspending the requirement for campfire permits only for 2021 in an effort to reduce the in-person contact at City Hall. It is estimated that this would result in a \$7,000.00 reduction in Burning Permit Revenue, for which is proposed to be funded in 2021 by the COVID 19 Safe Restart Grant.

The City will be required to amend both the Fire Prevention and the Fire Department and Fee for Service bylaw to allow for this temporary adjustment. A motion of Council is required. Suggested Motion:

*THAT: Bylaw No. 3792 cited as "City of Salmon Arm Fire Prevention and Fire Department Bylaw No. 3792" be amended to allow campfires to be conducted without the issuance of a permit for the 2021 year or until such time as deemed reasonable to re-instate.*

*AND THAT: Bylaw No. 2498 cited as "City of Salmon Arm Fee for Service Bylaw No. 2498" be amended to reduce the Campfire Burning Permit Fee to \$0 for the 2021 year or until such time as deemed reasonable to re-instate.*

The 2021 budget includes an allocation to reserve for a Paid On Call Remuneration Review, last completed in 2017. As this issue has staffing implications, staff will review this component "In-Camera" with Council, if necessary.

The Capital Budget proposes to replace Unit No. 224 – 2005 Dodge Ram Truck for an estimated \$60,000.00 pursuant to the Fire Truck Replacement Schedule. It is proposed to fund \$25,000.00 of the purchase from the Fire Emergency Apparatus Reserve and the remaining \$35,000.00 from General Revenue.

The budget includes a transfer to the Fire Emergency Apparatus Reserve of \$205,000.00 (estimated 2021 balance following budgeted transfers - \$13,000.00) and the Fire Buildings and Equipment Reserve of \$40,000.00 (estimated 2021 balance - \$300,000.00). It should be noted, even with the annual reserve allocation noted above; the Fire Emergency Apparatus Reserve is still significantly underfunded.

Building Services

The 2021 Budget reflects the same level of service.

Police Services

Overall, the Police Services budget reflects an increase of \$120,290.00. The Police budget has consistently over the past years, been a prominent factor behind the tax increases and this year is no exception. As outlined by E Division (report to Council June 2020), the Police Force budget projects an increase of \$113,733.00 which is largely attributed to increases in wages and pensions, training, and software.

As approved by Council in 2020, the proposed budget includes an increase in member strength from nineteen (19) to twenty (20) members. As discussed with Staff Sargent West, the majority of the Provincial Approvals have been received and it is anticipated that this member will be active in February 2021. The budget increase has been adjusted to reflect a one month vacancy in this regard (approximately \$11,600.00).

Further in July 2020, Council accepted the repayment options of the Earned Retirement Benefits (ERB) and Retroactive Green Timber Accommodation obligations (GT). The annual repayment costs associated with this Settlement Agreement of \$36,000.00 have been included and funded from the Police Operating Reserve.

Based on historical data, the detachment has never been at full complement, typically averaging 1-2 position vacancies experienced throughout the year. Consequently the budget allocation has been reduced by \$140,000.00 (as per Council past practice). When dealing with scarce dollars it is not prudent to budget for items that likely will not materialize. There is a risk with this practice; however, Council has sufficient funds within the Special Investigations and Major Maintenance Reserves to cover the shortfall in the event that the City is billed for twenty (20) members.

2021 Police Force Budget Summary:

Estimated Annual Cost of Additional Member	\$140,200.00
Less: One Month Vacancy	(11,600.00)
Less: Part Year Allocation from 2020	(61,680.00)
Budget Increase – Additional Member	<u>66,920.00</u>
E Division Projected Budget Increase (Adjusted to Calendar)	110,300.00
Plus: Earned Retirement Benefit Settlement	23,080.00
Plus: Retroactive Green Timber Accommodation Settlement	12,840.00
Change in Estimate for Vacancies (Increase)	(52,000.00)
Change in Vehicle Estimate (Increase) (Budgeted Separate)	(2,600.00)
E-Division Budget Changes/Rounding Estimates	(6,540.00)
Net Budget Increase	<u>\$152,000.00</u>

As per past practice, to mitigate the tax increase, a transfer from the Police Operating Reserve of \$59,000.00 (total \$95,000.00 including the ERB and GT payments) was included to help soften and phase increasing Police Force costs. However, it is important to note that the RCMP pay contract is still under negotiation and when settled the City will have an outstanding obligation for retroactive wages. Currently E-Division has estimated that this could be \$30,500.00 per member from January 1, 2017 to December 31, 2020. Assuming the obligation is based on nineteen (19) members, the

City would be responsible for \$579,500.00. The City currently has \$400,000.00 remaining in the Police Operating Reserve to address retroactive pay and intends to allocate any police cost savings and additional funding to reserve during the 2020 yearend process.

The Capital Budget reflects that three (3) vehicles are scheduled for replacement in 2021, one of which is carried forward from 2020. The vehicles are funded from reserve.

The Capital Budget includes two projects funded from General Revenue, Police Building Cell Bay Door (\$16,000.00) and an upgrade to the Card Swipe System (\$30,000.00).

### Transportation Services

#### Operation and Maintenance

The increases to the Transportation Services budget are as a result of a number of factors such as:

- Administration Revenue - \$43,300.00 - Attributed to increased costs associated with shared administration, assessments and studies and capital of the public works function;
- Transfer In From Reserves - (\$107,000.00) - Attributed to the change in funding from reserves;
- Common Services - \$29,000.00 - Attributed to the reallocation of labour and equipment charges related to Gravel Pit Operations from Inventory;
- Machinery and Equipment - \$0 - Increase of \$100,175.00 attributed to new equipment and vehicles added to the fleet and increased repair and maintenance costs. Net impact is zero has the increased costs are reflected in the charge out rate of the equipment and expensed within the equipment accounts throughout all of the City's departmental budgets;
- Engineering - Surveys - (\$10,000.00) - Attributed to a reduction in survey costs.
- Road Allowances - (\$35,000.00) - Attributed to reduced costs in Weed Control - Roadside Mowing (\$10,000.00) and Road Allowance Maintenance (\$25,000.00);
- Bridges and Crossings - (\$100,500.00) - Attributed to the reduction in CP Rail grade crossing rehabilitation requirements. Nothing scheduled for 2021;
- Street Lighting - \$20,000.00 - Attributed to increasing hydro costs;
- Major Maintenance - (\$10,000.00) - Attributed to reduced costs associated with Restoration of Gravel Roads;
- Long-Term Debt - (\$102,180.00) (net) - Attributed to interest savings on the Ross Street Underpass debenture (\$93,280.00) and on the Drainage Short Term Borrowing debenture (\$8,900.00). The savings on the Ross Street Underpass debenture have been transferred to the Ross Street Underpass Reserve to offset future costs of the project;
- Transfer to Reserves - (\$67,720.00) (net of ERRF) - Attributed to decreased allocation to the Drainage reserve (\$141,000.00) and elimination of the allocation to the Shuswap & 10 Ave Round-A-Bout (\$15,000.00) and Gateway Signage (\$10,000.00). Also includes a \$15,000.00 transfer to a new reserve for the construction of a Greenhouse; and
- Capital - \$305,750.00 (net of asphaltic overlays) - To address priority projects, discussed below.

Transportation Capital Projects

The issue of General Revenue funding for transportation capital projects has been brought to the attention of Council for a number years and it cannot be stressed enough. The City has been able to fund some of its capital projects from the Community Works Fund (e.g. Gas Tax) or reserves. However, the amount of General Revenue funding being allocated to transportation and, in particular, transportation capital must be increased. The allocation is too low and it is simply not sustainable. It is strongly recommended that this budget be increased to better reflect the needs of the community. The 2021 budget allocation reflects an increase of \$305,750.00. In an effort to soften the impact on the tax rate, the following capital projects as identified through asset management work were removed by staff from the budget:

• 16 Avenue NE (Lamb Subdivision – 30 Street NE) – Extension	\$200,000.00
• 10 Street SW (22 Avenue SW – 1881 10 Street SW) – Extension	\$145,000.00
• 45 Avenue NE (25 – 30 Street NE) – Paving and Upgrade	\$150,000.00
	\$495,000.00

Based on past budget requests and actual expenditures it was recommended that transportation projects funded from General Revenue should be approximately one (1) million dollars (inclusive of sidewalks, curb and gutter, major maintenance for public works buildings, drainage, road studies, new machinery and equipment, roads). The initial projections from the Asset Management Summaries suggest that overall annual ‘replacements’ for these asset classes will be five (5) to six (6) million dollars. This does not consider any ‘improvements or new infrastructure’, but does include two (2) million per year in asphaltic overlays.

The Pavement Management System, which refers largely to roads and asphaltic overlays, recommends an annual allocation of \$2.7 million to improve its network rating, which is currently on the low side of a “poor” rating. The Transportation Parcel Tax, which funds the current Asphaltic Overlays program, was increased in 2019 to \$150.00 per parcel to assist with the funding deficit. While the increase did provide additional revenues, it is still significantly below the recommended level to maintain or improve the City’s road network. It was proposed to phase in the required increases, resulting in an additional \$200,000.00 being allocated in 2020. As in 2020, the 2021 budget proposes an additional \$200,000.00 towards this program.

Historical funding from General Revenue (net of Transportation Parcel Tax Funding):

- 2016 – \$467,000.00
- 2017 – \$813,000.00
- 2018 – \$499,000.00
- 2019 – \$415,000.00
- 2020 – \$856,500.00 (Budget)
- 2021 – \$1,162,250.00 (Proposed Budget)

The transportation capital budget includes the phase 1 upgrade of the public works building as related to operational, health and safety requirements. Phase 1 includes an upgrade to the existing office areas, a parts, lunchroom, washroom and first aid room addition and a locker room upgrade. The total estimated cost of the project is



\$903,000.00, including a 10% contingency as the estimates are from 2017. As both the water and sewer functions make use of the shared space, the cost has been split proportionately (60% General, 20% Water and 20% Sewer). Reserves for this project were established a number of years ago and are being used to offset \$560,000.00 of the total cost.

The common areas of the public works building are cramped and do not easily allow for proper physical distancing as required by the COVID 19 PHO's. The upgrade of the building is timely and will help to improve the physical distancing space and safety of staff members. Given this, it is recommend that the remaining cost of the project be funded as follows:

- General Capital \$100,000.00
- Safety Initiative Reserve \$ 86,000.00
- COVID 19 Safe Restart Grant \$157,000.00
- \$343,000.00

Machinery & Equipment – Public Works

The 2021 budget includes the trade in of a recently purchased 2019 John Deere Backhoe for a 2021 model. Following receipt of the unit, it was discovered that the hydraulic operation of the backhoe as quoted in the RFP and supplied was not the same as the backhoe provided for demonstration by staff prior to purchase. Staff are recommending the trade in of this unit for a model with the appropriate hydraulic pump to ensure quick and safe operation. The trade in cost is \$25,665.00, due to depreciation of the current backhoe.

Transit Services

The Transit Services budgets reflect no change in anticipated revenues/expenditures related to COVID 19, but does include the allocation as previously approved by Council for enhanced transit options.

As advised by BC Transit, the Federal and Provincial governments have committed to providing joint contributions under the 'Safe Restart' program to support transit services. These funds are to provide relief to Local Government Partners to help meet their share of costs to maintain transit service levels during the COVID 19 recovery period. The City has been allocated \$130,646.00 under this contribution agreement. It is anticipated that approximately 50% (\$65,323.00) will be used to offset reduced revenues/increased expenses experienced in 2020 with the remainder being carried forward to 2021. The funds are held by BC Transit. Given the grant funding available, the Transit Services budget has not been reduced at this time.

Downtown Parking

In keeping with the Long Term Debt Strategy and Capital Plan (LTDS), the budget proposes to decrease the Specified Area Tax Levy while increasing the General Revenue funding for this function. Otherwise, the operational budget is relatively unchanged.

As per council resolution, to allow for credit card pay parking, the capital budget includes an allocation of \$8,500.00 to purchase EMV3 card readers for six (6) recently purchased "Pay by Plate" parking stations. The budget also includes funding of \$5,200.00 for anticipated software licenses and bank charges.

As in 2020, the budget includes a transfer to the Smart Parking Meters Reserve of \$25,000.00 for the purchase of new downtown parking metering technology. Modernized equipment offers convenience by allowing users to pay with credit/debit and smart phone apps. In addition, the equipment could streamline the monitoring, administration and enforcement of parking control; however the cost to purchase these types of meters is significant.

#### Airport Services

The Shuswap Regional (Salmon Arm) Airport function largely reflects regular operations. Major Maintenance projects include a Weather Station Upgrade, NAV System Upgrade and Removal of the Old Underground Fuel Tanks, all funded from reserves.

As per the CSRD Establishment Bylaw, their contributions towards the Airport are exclusive of capital. As such, the additional funding for the Gas Shack Replacement (\$20,000.00) is to be born by the City.

#### Cemetery Services

The 2021 budget includes a 1% increase in Cemetery Fees as approved by Council in December 2020.

The Mt. Ida Cemetery function reflects the same level of service with a small reduction in Columbarium demand now that the Shuswap Memorial Cemetery is open. As previously communicated with Council, the digitization of Cemetery records is underway and a reserve established for this purpose is no longer required. The 2021 budget proposes the closure of the Cemetery Digitization Reserve for \$21,500.00. These funds are proposed to offset \$9,000.00 in Irrigation Upgrades with the remainder being transferred to a Cemetery Major Maintenance Reserve (\$13,500.00).

The Shuswap Memorial Cemetery reflects decreases in revenue projections and expenses. Now that the Cemetery has been open for a full year, historical data is available to assist in budgetary projections. The net increase to the cost of the function is \$18,025.00.

#### Planning and Development

Overall, the Planning and Development budget reflects an increase of \$34,900.00. In June 2019, Council approved changes and increases to the Development Services Fee Schedule. Now that a year has past, historical data is available to support a more refined budget estimate of revenue. This practice has resulted in a net decrease in revenue of \$9,900.00.

In addition, there are new costs associated with ALC Exclusion Applications (\$7,000.00) and increasing advertising costs (\$4,000.00). The 2021 budget also includes an allocation for Heritage Projects (\$5,000.00) and membership in the Community Energy Association (\$2,500.00), previously funded from the Climate Action Reserve. Finally, it is proposed to complete an Ortho-photo Update in 2021, funded from reserve for same.

#### Park Services

The Park Services budget essentially reflects the same level of service with an overall increase of \$88,210.00 attributed to the following:

- Rental Revenue - (\$12,750.00) - Attributed to reduced Canoe Beach Rental Revenue as a result of surrendered leases (\$10,550.00) and elimination of Little Mountain Park Naming Revenue (\$2,400.00) which is now paid to the Shuswap Recreation Society. The Canoe Beach Rental Agreements are due to expire in 2021 and will not be renewed. The City will see a net reduction in revenue of \$59,140.00 (\$109,140.00 less transfer to reserve for Canoe Beach - Rental Lot Area of \$50,000.00).
- Park and Facility Maintenance - \$20,645.00 - Attributed to various small increases throughout the budget;
- Major Maintenance - \$29,500.00 - Largely attributed to the re-keying of washroom/concession locks (\$25,000.00);
- Assessments and Studies - \$10,000.00 - To provide for a dangerous tree assessment on the west slope of Little Mountain Park;
- Transfer to Reserves - (\$20,000.00) (net) - Attributed to decreased and eliminated allocations to reserves as account balances are considered sufficient; and
- Capital - \$33,500.00 - To address priority projects.

Included in the Parks Major Maintenance budget is the costs associated with the recovery of the baseball infields for \$7,500.00. In response to COVID 19, the City enforced a hiring freeze in 2020. As a result, reduced staff allowed for only essential maintenance of City parks thereby neglecting the up-keep of the baseball infields. Given this cost is entirely the result of COVID 19 pressures; it is proposed to fund the expense from the COVID 19 Safe Restart Grant.

Similar to the Transportation budget, the following major maintenance and capital projects as identified through asset management work were removed by staff from the budget:

Marine Park Landscaping and Retaining Wall	\$10,000.00
Klahani Park – New Parking Gravel	8,000.00
Canoe Beach Tree Removal and Replacement	7,000.00
McGuire Lake Landscaping	10,000.00
Washroom Light Retrofits	5,000.00
Hanging Basket Repair and Replacement	7,500.00
Raven Community Park – Basketball Court Replacement	50,000.00
Ayles Parking Lot Landscape Replacement	9,500.00
Foreshore Trail Turn Around	10,000.00
Marine Park Paved Path Extension	16,000.00

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McGuire Lake New Parking (West Side)	40,000.00
McGuire Lake New Rose Garden	6,000.00
McGuire Lake Memorial Walkway Extension	24,000.00
Blackburn Park Path Extension (to 10 Avenue)	15,000.00
	<u>\$218,000.00</u>

#### Greenways

The Greenways Committee has recommended that \$52,000.00 be included in the 2021 Budget as follows:

• SASS Bypass Trails – Legal & Surveying	\$20,000.00
• Shuswap Memorial Cemetery – Parking Improvements	\$16,000.00
• Foreshore Trail Improvements to Wet Sections	<u>\$16,000.00</u>
	\$52,000.00

Given the constraints on funding in the 2021 Budget, this amount has been reduced to \$36,000.00 thereby eliminating \$16,000.00 for the Foreshore Trail Improvements. Further, the Shuswap Memorial Cemetery Parking Improvements are being funded from the Greenways Initiatives Reserve.

While the capital budget does not propose any projects as related to the Canoe Beach, Blackburn Park or Klahani Park Master Plans, it does include allocations to reserves established to assist in funding these initiatives in the future.

#### Shaw Centre

The Shaw Centre function reflects a nominal net increase, however the operating budget has increased \$109,000.00 which is largely attributed to COVID 19. At the time the 2021 budget was prepared by the Shuswap Recreation Society (SRS), facility use had resumed and was demonstrating improvement in terms of both PHO's and user comfort levels. At this time, it was estimated that 2021 revenues would decline approximately 30%. Expectations were capped based on 2020's actual usage, unless there was concrete information to support a different assumption. However, recent changes as related to COVID 19 (i.e. current PHO's), has brought forward concerns that the estimates used were too optimistic given the volatile environment. While the budget proposed is based on original assumptions, the SRS estimates a further increase in the deficit of approximately \$258,000.00 due to revised revenue expectations. Given the uncertainty of realization, it is recommended that \$260,000.00 remain within the COVID 19 Grant Reserve to offset the potential increase in operating deficit.

The increases to the operating budget are a result of a number of factors; most directly related to COVID 19. The net operating effect of the pandemic (\$87,500.00) is proposed to be funded from the COVID 19 Safe Restart Grant. A detailed summary is as follows:

- Ice Revenues – (\$34,000.00) – Attributed to reduced revenue expectations from COVID 19 for Men's Hockey (\$3,000.00), Figure Skating (\$10,000.00), Hockey Tournaments (\$5,000.00) and all other various users (\$16,000.00);
- Facility Rentals – (\$10,000.00) – Attributed to new lease rental rate;

- Food Services - \$9,000.00 – Food services was closed due to significant COVID 19 restrictions. The SRS estimated a fall 2021 reopening allowing for additional revenues to be generated;
- Special Events - (\$27,000.00) – Attributed to the inability to host BC Hockey, hockey tournaments and other events due to COVID 19;
- Naming Rights Revenue - (\$10,000.00) – Attributed to newly negotiated fees;
- Vending Machine Sales - (\$5,000.00) – Attributed to reduced public traffic for events etc. due to COVID 19;
- Remote Sports Complexes - (\$9,000.00) – Attributed to loss in a regular user for which is not expected to be recovered until after the pandemic;
- Energy Costs - (\$10,000.00) – Attributed to the new ice plant;
- Cleaning Costs and Labour - \$16,000.00 – Attributed to enhanced cleaning protocols as required by the PHO's;
- Other - \$4,000.00 (net) – Attributed to changes in wages, CPP and annual software licensing costs;
- Major Maintenance - \$14,000.00 (net) – Attributed to Seat Back Replacements (\$3,000.00), Compressor Motor Replacement (\$12,000.00), Hockey Net Replacements (\$2,500.00), Kick Strips for Hucal Pond (\$2,500.00), and two (2) Water Bottle Filling Stations (\$4,500.00). The use of water fountains is not in accordance with WCB and the COVID 19 PHO's orders. These stations are proposed to be funded from the COVID 19 Safe Restart Grant.

The capital budget includes the replacement of decking (\$80,000.00) and the Zamboni (\$131,000.00), both of which are funded from reserve. The budget also includes new Facility Management Software. The current software has been discontinued and is no longer supported. The new software will allow for online booking and account management to support reduced face-to-face interaction. The cost of the software has been split equally between the Shaw and SASCU Recreation Centre and 30% is proposed to be funded from the COVID 19 Safe Restart Grant (\$3,000.00 each).

#### Recreation Centre

The Recreation Centre function reflects a nominal net increase, however the operating budget has increased \$90,425.00 which is largely attributed to COVID 19. As was the case for the Shaw Centre, the Recreation Centre budget is also based on a 30% decline in revenues, capped based on 2020's actual usage. Given this, the SRS estimates a further increase in the deficit of approximately \$184,500.00 due to revised revenue expectations. Given the uncertainty of realization, it is recommended that \$185,000.00 remain within the COVID 19 Grant Reserve to offset the potential increase in operating deficit.

The increases to the operating budget are a result of a number of factors; most directly related to COVID 19. The net operating effect of the pandemic (\$98,000.00) is proposed to be funded from the COVID 19 Safe Restart Grant. A detailed summary is as follows:

- Pool Programs and Rentals - (\$108,000.00) – Attributed to reduced revenue expectations from COVID 19;
- Facility Rentals - (\$5,000.00) – Attributed to the anticipated loss of irregular and more significant event rentals due to the pandemic;

- Sales of Service - (\$1,000.00) (net) - Attributed to net loss in Fun Guide Advertising, swimming product and vending machine sales as a result of COVID 19;
- Programs - (\$5,000.00) - Attributed to reduced type and size of programs due to COVID 19;
- Cleaning Costs and Labour - \$4,000.00 - Attributed to enhanced cleaning protocols as required by the PHO's.
- Aquatics Labour - (\$27,000.00) - Attributed to capacity restrictions as required by COVID 19;
- Other - \$13,000.00 (net) - Attributed to changes in administrative costs, wages, CPP and annual software licensing costs;
- Maintenance and Utility Costs - (\$18,000.00) - Attributed to reduced patron usage;
- Major Maintenance - (\$2,800.00) (net) - Attributed to Belimo Valves (\$5,000.00), Alarm System (\$5,000.00), Chair Replacement (\$8,000.00), and one (1) Water Bottle Filling Stations (\$2,000.00). The use of water fountains is not in accordance with WCB and the COVID 19 PHO's orders. This station is proposed to be funded from the COVID 19 Safe Restart Grant.

The capital budget includes new Facility Management Software as previously discussed. The cost of the software has been split equally between the Shaw and SASCU Recreation Centre and 30% is proposed to be funded from the COVID 19 Safe Restart Grant (\$3,000.00 each). The budget also includes Turnstiles (\$15,000.00), supported by the Facility Management Software, which will reduce face-to-face interaction and improve physical distancing of users at reception. It is proposed to fund 50% (\$7,500.00) of this cost from the COVID 19 Safe Restart Grant.

In May of 2019, Council supported, in principal, the Salmon Arm Recreation Campus Redevelopment Feasibility Study prepared by HCMA Architecture + Design. This report produced a building program and concept options that could be used to make decisions for future progression of this project. The next step to consider is the completion of a Pre-Design and Schematic Design, estimated to cost approximately \$300,000.00. In anticipation of these costs, \$50,000.00 has been transferred to the Recreation Amenities Reserve, funded as follows:

- Transfer to the Recreation Centre Major Maintenance Reserve of \$55,000.00 has been reduced by \$30,000.00 and redirected to the Recreation Amenities Reserve; and
- Transfer to the Civic Building Major Maintenance Reserve of \$20,000.00 has been redirected to the Recreation Amenities Reserve.

#### Wharf

The 2021 Budget reflects the same level of service, however includes \$30,000.00 for a Wharf Tenure Study and \$15,000.00 for phase 2 of the Canoe (Old Federal) Wharf. In an effort to minimize the tax increase, both expenditures are to be funded by the Wharf/Float Major Maintenance Reserve.

Long Term Debt Strategy and Capital Plan

Council has been apprised that many of the initiatives contained in the Long Term Debt Strategy and Capital Plan (LTDS) adopted by Council on March 26, 2018, have been implemented into the Financial Plan including the early payout of debenture debts, undertaking new debenture debts, redirecting reserves towards new projects, completing major capital works, etc. It is anticipated that an update to the LTDS will be completed in the coming year.

Specific Referrals

Please refer to the Specific Referral Summary to review which allocations have been included in the budget.

Water and Sewer Funds

As noted above both the Water and Sewer Funds reflect an increase of 2% to address increasing costs pertaining to labour, equipment and materials; maintain reserves and adequate annual capital upgrades. The City has been a very good steward regarding user fee increases and as a result they have been infrequent. For the most part increases have been absorbed as a result of development and reducing reserve allocations.

The impact of the residential water and sewer user fee increase is as follows:

	2020	2021	Difference
Sewer	\$314.70	\$321.00	\$6.30
Water	\$280.70	\$286.30	\$5.60
	\$595.40	\$607.30	\$11.90
Discount	(\$ 59.54)	(\$ 60.73)	(\$1.19)
Net	\$535.86	\$546.57	\$10.71

The annual increase to a residential user is \$10.71 in 2021.

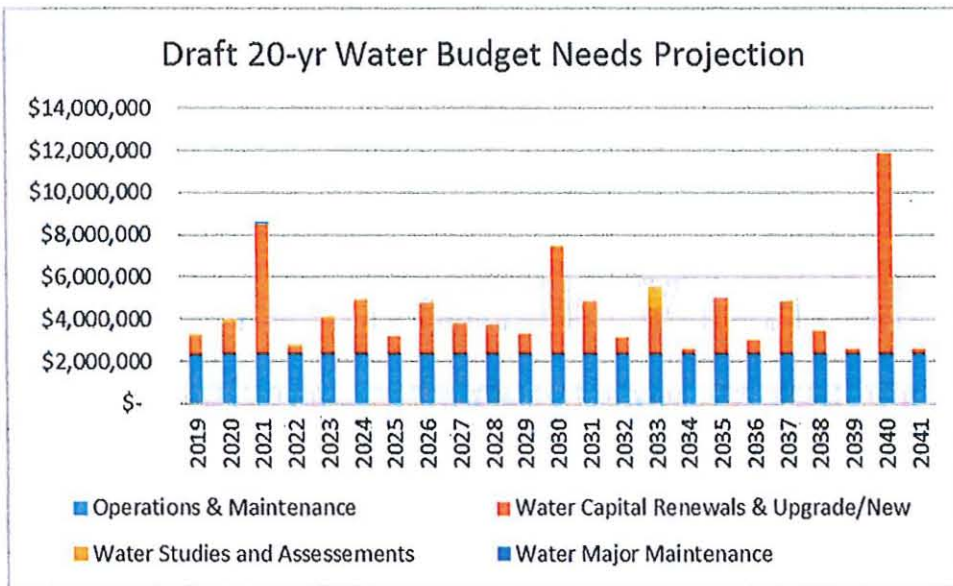
The increase in user fees will result in new water and sewer revenue of approximately \$51,631.00 and \$44,507.00 respectively.

Capital Expenditures

For the most part, the Utility Funds are funding approximately \$700,000.00 in infrastructure upgrades from water/sewer revenues. This reflects that user fees and frontage taxes are not 'only' funding maintenance and debenture payments, but are also contributing to capital infrastructure thus reducing the need to borrow funds for smaller scale upgrades.

Water Fund

The Water Asset Management planning process has significantly advanced allowing a draft projection of the water funding requirements over a twenty (20) year planning horizon based on preliminary 'useful life' estimates for infrastructure. More detailed condition assessments will be prioritized for assets that are nearing the end of their anticipated useful life and those deemed critical. This will adjust the anticipated required expenditures. The draft twenty (20) year Water Budget Needs Projection is illustrated below.



Water infrastructure started to be installed within the City prior to 1950 resulting in many water assets reaching their anticipated useful life within the twenty (20) year planning horizon. The majority of the spikes in the chart above are a result of aging infrastructure; however, some are capacity related upgrades. A few projects are discussed below:

Zone 2 Booster Station - 2020

The Zone 2 Booster Station, located at Canoe Beach, is one of two main boosters that feeds the treated water from the Water Treatment Plant into the water system. As discussed in the prior year, the Zone 2 Booster Station has reached its anticipated useful life and is subject to failure under multiple modes such as outdated MCC (support and parts no longer available), flooding, age related failure and most concerning to staff, corrosion of the external piping which could lead to substantial service outages (months). Through the Asset Management Risk Evaluation process, the Zone 2 Booster was considered to be a “Very High” risk with immediate corrective action required.

The Zone 2 Booster Station upgrade was approved in the 2020 budget estimated at \$2 million of which it was proposed to borrow \$1.7 million. This estimate has since been revised to include borrowing costs for an additional \$20,000.00. The repayment of this debt is estimated to be \$115,570.00 annually and can be absorbed within the existing budget by reducing the transfer to the Water Major Maintenance Reserve Fund.

The project is ongoing and a staff report, including the Loan Authorization Bylaw, will be forthcoming to Council in 2021 and will outline the public assent process that must be undertaken prior to this project commencing.

Zone 5 Booster Station - 2021

The Zone 5 Booster Station feeds into the Zone 5 reservoir providing water to large portions of the SE quadrant of the City including the Industrial Park. The existing booster station has exceeded its useful life and the existing reservoir is incapable of providing volumes required for four (4) hour fire flows. Upgrades to the booster station



include pumps capable of providing domestic and fire flows without necessary reliance on the reservoir volumes.

Through the Asset Management Risk Evaluation process for 2021, the Zone 5 Booster Station was revised from "High" to a "Very High" risk due to increased development in the lower SE quadrant putting further usage pressure on the system.

The Zone 5 Booster Station upgrade has been included in the 2021 budget estimated at \$2,315,000.00 (inclusive of borrowing costs) of which it is proposed to borrow \$1,315,000.00. The repayment of this debt is estimated to be \$88,360.00 annually and could, in part, be absorbed within the existing budget and otherwise offset by a one-time use of reserves. That said however, water fees will need to be reviewed further for 2023 to ensure they are sufficient to support future repayments.

#### Future Capital Expenditures

As previously noted, the City's water infrastructure is starting to reach its anticipated useful life. Not all will require replacement on schedule (where possible, condition assessments will be used to delay investments until truly necessary); however, the scale of potential replacements is significant. Specifically there were incredible investments into water infrastructure between 1966 and 1970 that will be potentially aging out within the planning horizon.

The estimates below are based on \$350.00 per meter pro-rated from a detailed cost estimate of the Trans Canada Highway East project.

Date Range	Pre 1950	1951 - 1955	1956 - 1960	1961 - 1965	1966 - 1970
Kilometers	6.4	3.0	6.6	8.0	30.0
Est. \$ Million	\$2.2	\$1.0	\$2.3	\$2.8	\$10.5

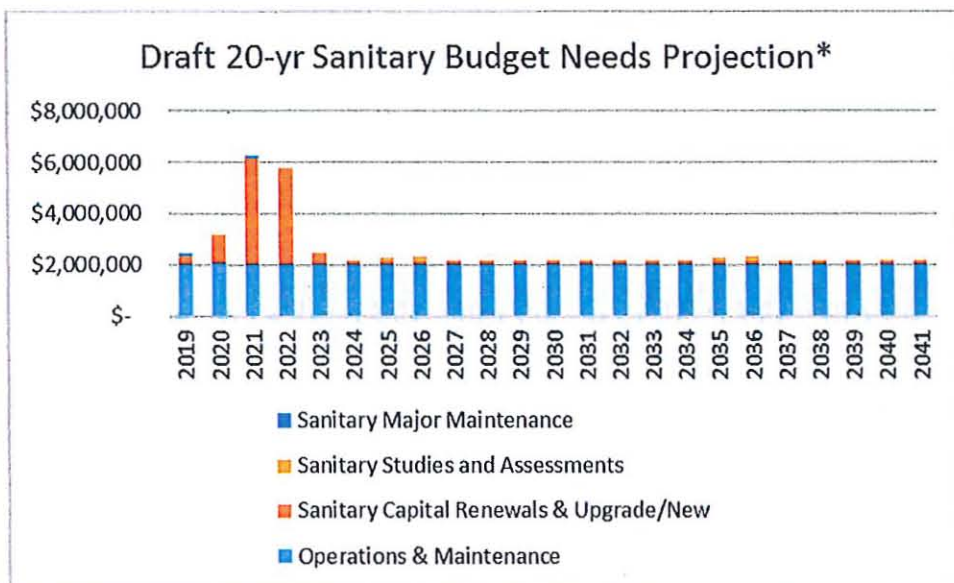
The City's Water Master Plan was completed in 2010. Some significant future projects of note are listed below:

- Trans Canada Highway East (from 20 Ave NE to 50 St NE), installed in 1949, 3.8 kilometers in length and replacement cost is estimated at \$1.3 million dollars;
- Highway 97B from Countryside Mobile Park to 20 Ave SE, installed between 1948 and 1962 is 1.9 kilometers in length and replacement cost is estimated at \$1.5 million dollars;
- Foothills Road from 10 Ave SE and 10 St SW, installed in 1955 and 1.3 kilometers in length and replacement cost is estimated at \$1.35 million (partially completed in 2017);
- Zone 5 Booster Station relocation and reconstruction, estimated construction cost at \$5 million dollars; and
- Zone 2 Reservoir Reconstruction, estimated construction cost at \$1 million.

As a result, \$140,000.00 has been transferred to the Water Major Maintenance Reserve Fund in 2020.

Sewer Fund

The Sanitary Asset Management planning process has significantly advanced and similar to Water, has allowed for a draft projection of sewer funding requirements over a twenty (20) year planning horizon. More detailed condition assessments will be prioritized for assets that are nearing the end of their anticipated useful life and those deemed critical. This will adjust the anticipated required expenditures. The draft twenty (20) year Sewer Budget Needs Projection is illustrated below.



*\*The 2022 budget does not include the WPCC Stage IV Upgrade, as the scale of the chart renders other years illegible.*

Unlike the water system, the majority of the sanitary sewer infrastructure is not expected to age out over the twenty (20) year project horizon having been installed in the 1970's and newer. However there are upgrades required to increase capacity due to development; as well as some infrastructure that is not performing up to anticipated useful life and will require 'early' replacement (i.e. Sanitary Foreshore Main).

WPCC Stage IV Upgrade

The WPCC is quickly reaching its design capacity of 15,000 people with the most recent study indicating capacity will be reached in 2020, after which a deterioration in effluent quality can be expected. Planning for the Stage IV Upgrade has been ongoing. The site selection study is now complete and will be presented to Council in the new year. Current estimates indicate the Stage IV upgrade will cost between \$50 and \$100 million dollars depending on location.

This project is likely to have a significant impact on the City's debt position and the Long Term Debt Strategy and as discussed above is restricted by Provincial Legislation on the City's ability to pay.

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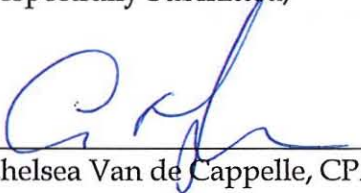
Future Sewer Capital Expenditures

The City completed its Sanitary Sewer Master Plan in 2016, as part of this process a risk evaluation was completed on the City's 125 km of sanitary sewer mains. Findings estimate that 1,200 metres of clay tile pipe will have exceeded its useful life in 2034. In addition, promoted by growth, the City may need to address system capacity constraints resulting in capital upgrades to gravity mains, pump stations and forcemains, etc.

Some significant future projects of note are listed below:

- Water Pollution Control Centre - Stage IV Upgrade, estimated construction cost of \$50 - \$100 million; and
- Foreshore Main - Stage 2 (of 4), estimated construction cost at \$3.6 million, and stage 3 (of 4) at \$3 million.

Respectfully Submitted,



Chelsea Van de Cappelle, CPA

**Shuswap Recreation Society**

# Memo

**To:** City of Salmon Arm Council  
**From:** Darby Boyd  
**CC:** Shuswap Recreation Society – Board of Directors, Chelsea Van de Cappelle, CFO  
**Date:** December 21, 2020  
**Re:** Budget estimation risks - 2021

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I am writing to provide a summary of the significant estimation risks for our most variable and volatile revenue streams in the Shaw Centre and the SASCU Recreation Centre for 2021.

## Scenario 1:

When we started budget preparation in August 2020 regional and national Covid-19 conditions were stabilizing and facility use had resumed and was demonstrating continuous improvement of both sanctions and user comfort levels. Based on these trends and discussions with both staff and users our outlook was optimistic. Based on the conditions and analysis at that time we estimated that 2021 revenues would decline by approximately 26% (Shaw 30%; SASCU 18%) in 2021. Based on these assumptions we provided the following budgeted deficits:

- **Shaw Centre: \$760,347;**
- **SASCU Recreation Centre: \$750,260;**

## Scenario 2:

Changing conditions over the past 2 months have cast significant doubt about achieving the original revenue expectations. In discussing the matter at the CSA it was decided that we would provide an estimation range of possible revenue declines rather than changing the originally approved and submitted budget. Some of the more significant areas of change are as follows:

### Shaw Centre:

- Ice rentals (January – August): We lost 6 of 17 adult hockey teams and recovered 2 after October only to have all teams banned after the most recent December 2020 Orders. The SAMHA is going to try and continue their usual booking levels by hosting games between local teams only if permitted in January. The SAMHA has concerns though that not hosting out of town teams may result in less funds to maintain ice rental hours as in prior years. Total budgeted revenue loss: \$170,281;
- Hockey School: Budgeted revenue loss: \$28,253;
- Silverbacks (January – April): This revenue is contractual, but collection is doubtful if the team is unable to play games in SA. Budgeted revenue loss: \$17,600;

- Facility rentals (January – June): This includes mainly the Home Show in April and Grad in June. Budgeted revenue loss: \$13,107;
- Memorial Indoor Sports Field rentals (January – March): Budgeted revenue loss: \$29,017;

**Total at risk revenues in the first 8 months of 2021 at the Shaw Centre is \$258,258. This estimation utilized specific identification of at-risk revenue streams for a specific period. This estimate assumes the resumption of non-sanctioned play and activities in September of 2021.**

**SASCU Recreation Centre:**

- Public Swimming: Pool capacity approaches up to 300 patrons for our busiest Public Swimming events. Under the new Orders we are limiting this amount to 30 persons. Lap swimming which under cramped conditions could host 8 swimmers per lane is restricted to 2 patrons per lane. Budgeted revenues are stated at \$137,746 (20% below 2019 budget) while actual revenues are down 72% since re-opening in August. A full 72% reduction would increase our budgeted deficit by an additional \$89,357;
- Swim Lessons: Public demand has been lower but as expected and when combined with the decline in staff levels during the Covid-19 shut down we have a diminished capacity to offer lessons at the same levels achieved in previous years. Budgeted revenues are stated at \$59,170 (35% below 2019 budget) while actual revenues are down 69% since re-opening in August. A full 69% reduction would increase our budgeted deficit by an additional \$31,000;
- Aquafit: Attendance used to reach 80 patrons during popular sessions that are now capped at 20 persons. Budgeted revenues are stated at \$48,905 (12% below 2019 budget) while actual revenues are down 50% since re-opening in August. A full 50% reduction would increase our budgeted deficit by an additional \$21,036;
- Programs: Budgeted revenues are stated at \$20,656 (18% below 2019 budget) while actual revenues are down 95% since re-opening in August. A full 95% reduction would increase our budgeted deficit by an additional \$19,390;
- Facility Rentals: Budgeted revenues are stated at \$85,457 (6% below 2019 budget) while actual revenues are down 24% since re-opening in August. A full 24% reduction would increase our budgeted deficit by an additional \$16,602;
- Field Rentals: Budgeted revenues are stated at \$28,796 (5% below 2019 budget) while actual revenues are down 24% since re-opening in August. A full 24% reduction would increase our budgeted deficit by an additional \$5,863;

**Total at risk revenues in 2021 at the SASCU Recreation Centre is \$183,248. This estimation utilized the realized decline in capacity and demand since re-opening for the entire 2021 year. Overall the total at risk revenues in 2021 at the both the Shaw Centre and the SASCU Recreation Centre is \$441,506.**

**Recommendation:**

**I believe that the original budgets contain significant revenue estimation risk and I would recommend that a reserve of \$450,000 be established to cover declines in revenues as result of extended PHO sanctions, user comfort levels and other restrictions (i.e. staffing) on the use of our facilities into 2021.**

Darby Boyd

CITY OF SALMON ARM

BYLAW NO. 4429

A bylaw respecting the 2021 to 2025 Financial Plan

WHEREAS in accordance with the provisions of Section 165 of the Community Charter, the Council is required, by bylaw, to adopt a financial plan for the period of at least five years;

NOW THEREFORE the Council of the City of Salmon Arm, in the Province of British Columbia, in an open meeting assembled, hereby enacts as follows:

1. "Schedule "A" attached hereto, and forming part of the bylaw is hereby declared to be the 2021 to 2025 Financial Plan of the City of Salmon Arm.

2. SEVERABILITY

If any part, section, sub-section, clause of this bylaw for any reason is held to be invalid by the decisions of a Court of competent jurisdiction, the invalid portion shall be severed and the decisions that it is invalid shall not affect the validity of the remaining portions of this bylaw.

3. ENACTMENT

Any enactment referred to herein is a reference to an enactment of British Columbia and regulations thereto as amended, revised, consolidated or replaced from time to time.

4. EFFECTIVE DATE

This bylaw shall come into full force and effect upon adoption of same.

5. CITATION

This bylaw may be cited for all purposes as "City of Salmon Arm 2021 to 2025 Financial Plan Bylaw No. 4429".

READ A FIRST TIME THIS DAY OF 2021

READ A SECOND TIME THIS DAY OF 2021

READ A THIRD TIME THIS DAY OF 2021

ADOPTED BY COUNCIL THIS DAY OF 2021

\_\_\_\_\_  
MAYOR

\_\_\_\_\_  
CORPORATE OFFICER

Schedule "A" - Bylaw #4429

## City of Salmon Arm

## 2021 - 2025 Financial Plan

	2021 Budget	2022 Budget	2023 Budget	2024 Budget	2025 Budget
<b>Consolidated Revenues</b>					
Property and MRDT Taxes - Net	\$ 20,077,050	\$ 20,478,591	\$ 20,888,163	\$ 21,305,926	\$ 21,732,045
Frontage & Parcel Taxes	3,673,055	3,746,516	3,821,446	3,897,875	3,975,833
Sales of Service	8,528,585	8,699,157	8,873,140	9,050,603	9,231,615
Revenue From Own Sources	2,277,045	2,322,586	2,369,038	2,416,419	2,464,747
Rentals	467,735	477,090	486,632	496,365	506,292
Federal Government Transfers	-	-	-	-	-
Provincial Government Transfers	363,100	370,362	377,769	385,324	393,030
Other Government Transfers	227,615	232,167	236,810	241,546	246,377
Transfer From Prior Year Surplus	570,520	581,930	593,569	605,440	617,549
Transfer From Reserve Accounts	1,354,535	1,381,626	1,409,259	1,437,444	1,466,193
Transfer From Reserve Funds	-	-	-	-	-
<b>Total Consolidated Revenues</b>	<b>\$ 37,539,240</b>	<b>\$ 38,290,025</b>	<b>\$ 39,055,826</b>	<b>\$ 39,836,942</b>	<b>\$ 40,633,681</b>
<b>Consolidated Expenditures</b>					
General Government Services	\$ 3,752,660	\$ 3,827,713	\$ 3,904,267	\$ 3,982,352	\$ 4,061,999
Protective Services	6,089,270	6,211,055	6,335,276	6,461,982	6,591,222
Transportation Services	5,400,205	5,508,209	5,618,373	5,730,740	5,845,355
Environmental Health Services	55,010	56,110	57,232	58,377	59,545
Environmental Development Service	2,671,025	2,724,446	2,778,935	2,834,514	2,891,204
Recreation and Cultural Services	4,910,130	5,008,333	5,108,500	5,210,670	5,314,883
Fiscal Services - Interest	1,272,088	1,297,530	1,323,481	1,349,951	1,376,950
Fiscal Services - Principal	1,204,180	1,228,264	1,252,829	1,277,886	1,303,444
Capital Expenditures	4,162,250	2,332,092	3,034,371	2,929,967	3,063,500
Transfer to Surplus	-	-	-	-	-
Transfer to Reserve Accounts	2,003,422	3,956,893	3,380,394	3,613,091	3,610,419
Transfer to Reserve Funds	1,088,700	1,110,474	1,132,683	1,155,337	1,178,444
Water Services	2,708,950	2,763,129	2,818,392	2,874,760	2,932,255
Sewer Services	2,221,350	2,265,777	2,311,093	2,357,315	2,404,461
<b>Total Consolidated Expenditures</b>	<b>\$ 37,539,240</b>	<b>\$ 38,290,025</b>	<b>\$ 39,055,826</b>	<b>\$ 39,836,942</b>	<b>\$ 40,633,681</b>

Schedule "A" - Bylaw #4429

## 2021 - 2025 Financial Plan

## City of Salmon Arm

	2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Budget

## Capital Projects

## Finances Acquired

General Operating Fund	\$ 2,676,250	\$ 1,305,092	\$ 1,959,371	\$ 1,954,967	\$ 1,871,500
Water Operating Fund	766,000	500,000	500,000	800,000	391,000
Sewer Operating Fund	720,000	527,000	575,000	175,000	801,000
Federal Government Grants	2,297,956	-	-	-	1,000,000
Provincial Government Grants	4,772,956	-	-	-	1,000,000
Prior Year Surplus	18,000	-	-	-	-
Reserve Accounts	9,918,365	15,000	340,000	1,200,000	3,300,000
Reserve Funds	4,548,965	710,000	550,000	1,122,000	2,000,000
Development Cost Charges	1,612,750	3,335,000	3,445,000	3,373,000	1,000,000
Short Term Debt	-	-	-	-	-
Long Term Debt	7,824,925	-	-	500,000	2,000,000
Developer Contributions	2,306,000	44,000	40,000	40,000	-

## Total Funding Sources

\$ 37,462,167	\$ 6,436,092	\$ 7,409,371	\$ 9,164,967	\$ 13,363,500
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## Finances Applied

Transportation Infrastructure	\$ 21,045,892	\$ 3,622,000	\$ 3,619,500	\$ 5,219,500	\$ 7,193,000
Buildings	1,500,365	144,000	458,500	140,000	20,000
Land	-	-	300,000	-	-
IT Infrastructure	257,800	55,000	65,000	185,000	70,000
Machinery and Equipment	1,691,965	513,092	443,871	397,967	1,761,000
Vehicles	1,704,000	-	-	-	135,000
Parks Infrastructure	1,835,030	260,000	262,500	782,500	212,500
Utility Infrastructure	9,427,115	1,842,000	2,260,000	2,440,000	3,972,000

## Total Capital Expense

\$ 37,462,167	\$ 6,436,092	\$ 7,409,371	\$ 9,164,967	\$ 13,363,500
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## Departmental Summary:

	2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Budget

General Government Services	\$ 193,770	\$ 122,500	\$ 138,500	\$ 208,500	\$ 120,000
Protective Services	2,159,550	140,000	55,000	55,000	125,000
Transportation Services	23,106,202	3,918,500	4,233,500	5,518,500	8,849,000
Environmental Health Services	53,510	2,500	327,500	27,500	2,500
Environmental Development Services	-	-	-	-	-
Recreation and Cultural Services	2,104,520	335,592	319,871	840,467	275,000
Water Services	6,380,000	1,390,000	1,760,000	2,340,000	691,000
Sewer Services	3,464,615	527,000	575,000	175,000	3,301,000

## Total by Department

\$ 37,462,167	\$ 6,436,092	\$ 7,409,371	\$ 9,164,967	\$ 13,363,500
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06/01/2021

2021-2025 FP Bylaw (Cap)



Schedule "B" – Bylaw #4429  
2021 Revenue Policy Disclosure

1. Table One (1) reflects the proportion of total revenue proposed to be raised from each funding source in 2021. Property taxes form the greatest proportion of revenue of the City. The first column details the proposed percentage of revenue including Conditional Government Transfers and the second column shows the proposed percentage of revenue excluding Conditional Government Transfers. Conditional Government Transfers are funds provided by other levels of government or government agencies to fund specific projects. The absence of this funding would result in an increase to property taxes, debt borrowing or funding from reserves or other sources (ie. developers, donations, etc.) or result in the project not being undertaken.

The City collects three (3) types of parcel tax; a water frontage tax; a sewer frontage tax and a transportation parcel tax. The water and sewer frontage tax rate is applied to each parcel of land taxable foot frontage. The frontage rate is comprised of a capital debt repayment component plus 10% of the water and sewer operation and maintenance budget for preventative maintenance of the utilities infrastructure. The City introduced a transportation parcel tax in 2003. The transportation parcel tax is collected to maintain the City's transportation network to an adequate level to minimize future reconstruction costs and ensure the network is safe from hazards and disrepair. To this end, the transportation parcel tax provides a stable and dedicated source of funding. The transportation parcel tax was specifically implemented on a "flat rate per parcel" rather than an "ad velorum tax" basis recognizing that all classes of property are afforded equal access to the City's transportation network and should contribute to its sustainability equally. This method directed tax dollars away from business and industry to residential.

The City also receives a Municipal Regional District Tax (MRDT) which is levied and collected by the Provincial Government on all daily accommodation rentals within the City. Under the direction and approval of the Accommodation Industry, the City has applied to the Provincial Government to levy a 2% MRDT which will be utilized on initiatives that will increase exposure/awareness of Salmon Arm as a tourism destination with emphasis on off-season event expansion.

The City endorses a 'user pay' philosophy in its collection of fees and charges. Such fees and charges (ie. development, building, plumbing and fire permits, recreational program and rental fees and cemetery services) are reviewed annually to ensure adequate cost recovery for the provision of services. The policy of the City is to work towards full cost recovery for services provided. The objective in reviewing fees and charges periodically is to measure the cost of providing municipal services versus the cost recovery established through user fees and charges. Development Cost Charges are based on the City's Long Term Financial Plan. Included in this percentage is the City's investment income. The City exercises a stringent cash management plan to maximize investment and interest income.

Other sources of revenue provide funding for specific functions such as the Columbia Shuswap Regional District's contribution to the Shuswap Regional Airport, Recreation Centre, Shaw Centre, Cemeteries and Fire Training Centre.

The proceeds from borrowing and developer contributions fund capital projects pursuant to the City's Long Term Financial Plan.

Schedule "B" – Bylaw #4429  
2021 Revenue Policy Disclosure

Table 1: Proportions of Total Revenue

Revenue Source	Percentage to Total Revenue Includes Conditional Government Transfers	Percentage to Total Revenue Excludes Conditional Government Transfers
Property Taxes	38.02%	46.48%
Parcel Taxes	6.95%	8.50%
User Fees, Charges and Interest Income	21.34%	26.10%
Other Sources	18.87%	0.81%
Proceeds From Borrowing	14.82%	18.11%
	100.00%	100.00%

2. Table Two (2) reflects the distribution of property tax between the different property classes. The objective of the City is to set tax rates in order to maintain tax stability while maintaining equality between the property classes. The policy of the City is to develop a tax rate which maintains the proportionate relationship between the property classes. Inflationary increases in assessments are reduced to reflect only the 'real' increase attributed to new construction for each property class. This allows the property owner to be confident that, in any year, their property tax bill will only increase as much as their proportion of the increase in tax revenue required year to year.

The City has reviewed the property tax multiple structure and adjusted the property tax multiple for Class 4 (Major Industry) by shifting \$50,000.00 in general municipal taxes from Class 4 (Major Industry) to Class 1 (Residential) for the taxation year 2020 in keeping with its objective to maintain tax stability while maintaining equality between property classes.

The City reviewed the property tax multiple structure and equalized the general municipal property tax rate and associated multiple for Class 5 (Light Industry) and Class 6 (Business) by shifting general municipal property taxes from Class 5 (Light Industry) to Class 6 (Business) commencing in 2017. This property tax stability strategy is in keeping with its objective to maintain tax stability while maintaining equality between property classifications.

Assessment values fluctuate as market values change in one class or another. It is this market value change that may precipitate an amendment to the class multiple.

The Provincial Government has legislated a municipal taxation rate cap for the Class 2 (Utilities) assessments. The City of Salmon Arm Class 2 (Utilities) general municipal property tax rate adheres to this legislation.

Schedule "B" – Bylaw #4429  
2021 Revenue Policy Disclosure

Table 2: Distribution of Property Taxes Between Property Classes

Property Class	2020 Tax Rate	Class Multiple	Percentage to Total Property Tax	Percentage to Total Property Assessment Value
Residential	3.8984	1.00:1	66.25%	85.27%
Utilities	23.7386	6.09:1	0.83%	0.18%
Supportive Housing	0.000	0.00:1	0.00%	0.00%
Major Industry	66.4164	17.04:1	2.81%	0.21%
Light Industry	10.6288	2.73:1	2.47%	1.17%
Business	10.6288	2.73:1	26.93%	12.72%
Managed Forest Land	7.9356	2.04:1	0.00%	0.00%
Recreational/Non Profit	2.8219	0.72:1	0.12%	0.22%
Farm	12.7025	3.26:1	0.59%	0.23%

3. The City adopted a Permissive Tax Exemption Policy in 1998 which outlines the eligibility criteria to receive a permissive tax exemption. The Annual Municipal Report for 2019 contains a schedule of permissive tax exemptions granted for the year and the amount of tax revenue exempted.

Commencing in 1999, the City provided a three (3) year permissive tax exemption for each eligible organization. These include religious institutions, historical societies, some recreational facilities, service organizations and cultural institutions.

Table 3: Permissive Tax Exemptions

Organization	General Municipal Tax Exemption	Other Government Tax Exemption	Total
Churches	\$ 44,379.50	\$ 19,529.00	\$ 63,908.50
Non Profit Societies	399,877.00	175,351.00	575,288.00
Senior Centers	18,462.00	5,603.00	24,065.00
Other	3,837.00	1,266.00	5,103.00
Sports Clubs	283,064.00	85,211.00	368,275.00
<b>Total</b>	<b>\$ 749,619.50</b>	<b>\$ 286,960.00</b>	<b>\$ 1,036,579.50</b>

Schedule "B" – Bylaw #4429  
2021 Revenue Policy Disclosure

4. The Official Community Plan for the City of Salmon Arm identifies the revitalization of the downtown as a priority. As a result, in 2005, the City established a Downtown Revitalization Tax Exemption Program pursuant to City of Salmon Arm Revitalization Tax Exemption Bylaw No. 3471.

The Revitalization Tax Exemption Program is a tool that Council is using to encourage property investment in the downtown area (hereinafter referred to as the Revitalization Area). Council's objective is to stimulate and reinforce development initiatives in the Revitalization Area by promoting property investment within the C-2, "Town Centre Commercial Zone" and to reinforce the City's investment in infrastructure upgrades and beautification projects.

City of Salmon Arm Revitalization Tax Exemption Bylaw No. 3741 establishes property tax exemptions in respect of construction of a new improvement or alteration of an existing improvement where the alteration has a value in excess of \$75,000.00 to encourage revitalization in the Revitalization Area.

Table 4: Revitalization Tax Exemptions

Area	2015 General Municipal Tax Exemption	2016 General Municipal Tax Exemption	2017 General Municipal Tax Exemption	2018 General Municipal Tax Exemption	2019 General Municipal Tax Exemption	2020 General Municipal Tax Exemption
C-2 "Downtown Commercial Zone"	\$ 45,846.66	\$ 34,828.47	\$ 29,851.20	\$ 24,304.74	\$ 24,657.03	\$ 18,939.56

5. The Official Community Plan for the City of Salmon Arm identifies the revitalization of the "Industrial Zones" as a priority. As a result, in 2014, the City established an Industrial Revitalization Tax Exemption Program pursuant to City of Salmon Arm Revitalization Tax Exemption Bylaw No. 4020.

The Revitalization Tax Exemption Program is a tool that Council is using to encourage property investment in the "Industrial Zones" (hereinafter referred to as the Revitalization Area). Council's objective is to stimulate and reinforce development initiatives in the Revitalization Area by promoting property investment within the "Industrial Zone" and to reinforce the City's investment in infrastructure upgrades and beautification projects.

City of Salmon Arm Revitalization Tax Exemption Bylaw No. 4020 establishes general municipal property tax exemptions in respect of construction of a new improvement or alteration of an existing improvement where the alteration has a value in excess of \$300,000.00 to encourage revitalization in the Revitalization Area.

This bylaw shall have an expiration date of five (5) years from the date of adoption.

Schedule "B" – Bylaw #4429  
2021 Revenue Policy Disclosure

Table 5: Revitalization Tax Exemptions

<b>Area</b>	<b>2016 General Municipal Tax Exemption</b>	<b>2017 General Municipal Tax Exemption</b>	<b>2018 General Municipal Tax Exemption</b>	<b>2019 General Municipal Tax Exemption</b>	<b>2020 General Municipal Tax Exemption</b>
"Industrial Zone"	\$ 0.00	\$ 0.00	\$ 5,425.51	\$ 5,400.26	\$ 7,614.60

Item 7.1

## CITY OF SALMON ARM

Date: January 18, 2021

Moved: Councillor Cannon

Seconded: Councillor Wallace Richmond

THAT: the Special Council Meeting of January 18, 2021, be adjourned.

### Vote Record

- Carried Unanimously
  - Carried
  - Defeated
  - Defeated Unanimously
- Opposed:

- Harrison
- Cannon
- Eliason
- Flynn
- Lavery
- Lindgren
- Wallace Richmond

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**City of Salmon Arm  
General Revenue Fund  
2021 Final Budget**

	<b>2021 Final <u>Budget</u></b>	<b>2020 Final <u>Budget</u></b>	<b>Variance Final <u>Budget</u></b>
<b><u>Revenue</u></b>			
Taxes			
Real Property	\$ 19,674,700	\$ 18,862,450	\$ 812,250
Special Assessments	3,673,055	3,634,055	39,000
	<u>23,347,755</u>	<u>22,496,505</u>	<u>851,250</u>
1% Utility Taxes	<u>317,470</u>	<u>316,300</u>	<u>1,170</u>
Grants In Lieu of Taxes			
Provincial Government & Other	111,500	111,600	(100)
Federal	15,600	17,500	(1,900)
	<u>127,100</u>	<u>129,100</u>	<u>(2,000)</u>
Provincial Tax Program			
Municipal Regional District Tax	<u>174,000</u>	<u>200,000</u>	<u>(26,000)</u>
Sales of Service	3,581,585	3,601,365	(19,780)
Other Revenue From Own Sources	2,090,010	2,334,830	(244,820)
Rentals	467,735	788,665	(320,930)
Transfer From Other Governments	580,715	612,970	(32,255)
Transfer From Prior's Years Surplus	461,520	940,105	(478,585)
Transfer From Reserve Accounts	1,302,035	949,060	352,975
Transfer From Reserve Funds	-	-	-
Collections For Other Governments	12,122,810	11,745,085	377,725
	<u>\$ 44,572,735</u>	<u>\$ 44,113,985</u>	<u>\$ 458,750</u>
<b><u>Expenditures</u></b>			
General Government Services	\$ 3,752,660	\$ 3,744,175	\$ 8,485
Protective Services	6,089,270	5,948,340	140,930
Transportation Services	5,400,205	5,663,870	(263,665)
Environment Health & Dev. Services	2,726,035	2,946,927	(220,892)
Recreation and Cultural Services	4,910,130	4,567,520	342,610
Fiscal Services	1,485,985	1,563,470	(77,485)
Capital Expenditures	2,676,250	2,338,230	338,020
Transfer To Reserve Accounts	1,802,035	2,035,463	(233,428)
Transfer To Reserve Funds	948,700	935,200	13,500
Transfer To Utilities	2,442,435	2,417,435	25,000
Transfer To Other Governments	12,339,030	11,953,355	385,675
	<u>44,572,735</u>	<u>44,113,985</u>	<u>458,750</u>
General Revenue Fund Surplus	-	-	-
	<u>\$ 44,572,735</u>	<u>\$ 44,113,985</u>	<u>\$ 458,750</u>



City of Salmon Arm  
 General Revenue  
 2021 Final Budget

<u>Revenue</u>	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>	
<b>Taxes</b>				
10 1110 0000	Real Property	\$ 19,423,940	\$ 18,614,220	\$ 809,720
10 1110 0020	Specified Area Levy - Parking	55,000	60,000	(5,000)
10 1110 0030	Specified Area Levy - Wharf	-	-	-
10 1110 0040	Specified Area Levy - BIA	195,760	188,230	7,530
	<b>Total Taxes</b>	<b>19,674,700</b>	<b>18,862,450</b>	<b>812,250</b>
<b>Special Assessments</b>				
10 1111 0100	Water Frontage Tax	1,470,000	1,460,000	10,000
10 1111 0200	Sewer Frontage Tax	970,000	955,000	15,000
10 1111 0300	SIR Parcel Tax	8,620	8,620	-
10 1111 0400	Transportation Parcel Tax	1,222,000	1,208,000	14,000
10 1111 0500	73 Avenue Watermain Parcel Tax (LSA)	2,435	2,435	-
	<b>Total Special Assessments</b>	<b>3,673,055</b>	<b>3,634,055</b>	<b>39,000</b>
<b>1% Utility Taxes</b>				
10 1112 0010	BC Hydro	187,450	190,700	(3,250)
10 1112 0020	Fortis BC	74,375	69,500	4,875
10 1112 0030	Telus	33,500	34,500	(1,000)
10 1112 0040	Shaw Cablesystems	22,145	21,600	545
	<b>Total 1% Utility Taxes</b>	<b>317,470</b>	<b>316,300</b>	<b>1,170</b>
<b>Grants in Lieu of Taxes</b>				
<b>Federal Grant in Lieu of Taxes</b>				
10 1210 0000	Federal Government	15,600	17,500	(1,900)
<b>Provincial Grant in Lieu of Taxes</b>				
10 1220 0000	Provincial Government	26,500	27,000	(500)
10 1230 0000	Provincial Agencies	29,000	29,000	-
10 1240 0000	BC Hydro	56,000	55,600	400
	<b>Total Provincial Grants in Lieu</b>	<b>111,500</b>	<b>111,600</b>	<b>(100)</b>
	<b>Total Grants in Lieu of Taxes</b>	<b>127,100</b>	<b>129,100</b>	<b>(2,000)</b>
<b>Provincial Tax Program</b>				
10 1300 0000	Municipal Regional District Tax	174,000	200,000	(26,000)
	<b>Total Provincial Tax Program</b>	<b>174,000</b>	<b>200,000</b>	<b>(26,000)</b>

City of Salmon Arm  
 General Revenue  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>	
<b><u>Revenue</u></b>				
Sales of Service				
General Government Services				
10 1410 0010	Miscellaneous	3,000	5,000	(2,000)
10 1410 0020	Tax Certificates	20,000	20,000	-
10 1410 0030	Photocopy & Fax Recovery	-	-	-
10 1410 0040	School Administration Fee	9,500	10,000	(500)
10 1410 0050	Admin. Charges - Fire Training Centre	1,890	1,890	-
10 1410 0055	Admin. Charges - Solid Waste/Recycling	20,000	15,000	5,000
10 1410 0056	Admin. Charges - MMBC	11,600	11,500	100
10 1410 0060	Maps, Plans, OCP, etc.	1,000	1,000	-
10 1410 0070	Latecomer Fees	-	-	-
10 1410 0075	Controlled Substance/Safe Premises	-	-	-
10 1410 0080	City Hall Parking	6,700	6,700	-
10 1410 0095	Other	8,300	8,000	300
	Total General Gov't Services	<u>81,990</u>	<u>79,090</u>	<u>2,900</u>
Protective Services				
	Fire Protection Services	55,750	50,150	5,600
	Fire Training Centre	3,000	2,000	1,000
	Building Inspection Services	500	500	-
	Police Protection Services	29,500	33,500	(4,000)
	Law Enforcement Services	-	-	-
	Other Protective Services	-	-	-
	Total Protective Services	<u>88,750</u>	<u>86,150</u>	<u>2,600</u>
Transportation Services				
	Transportation Services	670,100	643,100	27,000
	Transit Services	157,850	162,850	(5,000)
	Airport Services	380,000	390,000	(10,000)
	Downtown Parking Services	84,500	89,500	(5,000)
	Total Transportation Services	<u>1,292,450</u>	<u>1,285,450</u>	<u>7,000</u>
Environmental Health Services				
Environmental				
10 1442 1000	Electric Vehicle Charging Station - User Fees	-	500	(500)
	Total Electric Vehicle Charging Station	<u>-</u>	<u>500</u>	<u>(500)</u>

**City of Salmon Arm  
General Revenue  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>	
<b><u>Revenue</u></b>				
Public Health and Welfare				
Solid Waste Services				
10 1500 1000	Solid Waste/Recycling Collection	673,300	659,530	13,770
10 1500 1010	Food Waste Opt-In Service	1,800	1,800	-
10 1500 1020	Food Waste Bins	200	500	(300)
10 1500 1030	Recycling Bins	-	-	-
10 1500 3000	MMBC - Curbside Revenue	241,400	237,610	3,790
10 1500 3010	MMBC - Education Revenue	5,000	4,900	100
10 1500 3020	MMBC - Administration Revenue	11,600	11,500	100
10 1500 9000	Bag Tag Sales	22,800	21,300	1,500
	Total Solid Waste/Recycling Services	<u>956,100</u>	<u>937,140</u>	<u>18,960</u>
Cemetery Services				
	Mt. Ida	41,900	47,300	(5,400)
	Shuswap Memorial	60,550	100,250	(39,700)
	Total Cemetery Services	<u>102,450</u>	<u>147,550</u>	<u>(45,100)</u>
	Total Public Health & Welfare	<u>1,058,550</u>	<u>1,084,690</u>	<u>(26,140)</u>
Environmental Development Services				
	Planning & Development Services	200	200	-
	Total Environmental Development Services	<u>200</u>	<u>200</u>	<u>-</u>
Conference Development Services				
	Conference Development	-	-	-
	Total Conference Development Services	<u>-</u>	<u>-</u>	<u>-</u>
Recreational and Cultural Services				
	Shaw Centre	222,295	211,600	10,695
	Park Services	2,500	2,500	-
	SASCU Recreation Centre Services	833,850	850,185	(16,335)
	Wharf Services	1,000	1,000	-
	Total Rec. & Cultural Services	<u>1,059,645</u>	<u>1,065,285</u>	<u>(5,640)</u>
	Total Sales of Service	<u>3,581,585</u>	<u>3,601,365</u>	<u>(19,780)</u>
Other Revenue From Own Sources				
General Government Services				
10 1510 0010	Taxation Penalties	120,000	130,000	(10,000)
10 1510 0020	Interest on Taxes	30,000	40,000	(10,000)
10 1510 0025	Interest - Vendor Discounts	2,000	1,000	1,000

**City of Salmon Arm  
General Revenue  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>Revenue</u></b>			
10 1510 0030 Interest - Other	20,000	25,000	(5,000)
10 1510 0035 Interest - Royal Bank	3,000	5,000	(2,000)
10 1510 0040 Interest - MFA	50,000	110,000	(60,000)
10 1510 1005 Interest - Gen - Future Expenditures	325	355	(30)
10 1510 1010 Interest - Gen - Insurance Deductible	125	370	(245)
10 1510 1015 Interest - Ortho Process	270	650	(380)
10 1510 1020 Interest - Contingencies	1,280	3,775	(2,495)
10 1510 1045 Interest - Climate Action	1,105	2,925	(1,820)
10 1510 1050 Interest - Doubtful Accounts	330	970	(640)
10 1510 1070 Interest - Holiday/Severance	30	90	(60)
Interest - Tech., Equip. & Software	200	-	200
10 1510 1105 Interest - GPS	220	645	(425)
10 1510 1120 Interest - Office Equipment	285	685	(400)
10 1510 1150 Interest - Photocopier	235	670	(435)
10 1510 1170 Interest - Civic Vehicles	40	145	(105)
10 1510 1250 Interest - Records Management	265	775	(510)
10 1510 1280 Interest - Law Courts	3,905	9,720	(5,815)
10 1510 1310 Interest - General Safety Initiatives	675	1,995	(1,320)
10 1510 1320 Interest - Labour Relations	585	1,225	(640)
10 1510 1325 Interest - Wages and Benefits	1,375	3,355	(1,980)
10 1510 1360 Interest - Legal Fees	955	2,805	(1,850)
10 1510 1380 Interest - Elec Parking Ticket Writer	165	480	(315)
10 1510 1420 Interest - VoIP Equipment	45	1,370	(1,325)
10 1510 1440 Interest - Near Line of Site - Upgrade	70	210	(140)
10 1510 1450 Interest - Audio/Video Equip.	50	75	(25)
10 1510 1460 Interest - Canada 150 Celebrations	90	490	(400)
10 1510 1465 Interest - Communication Plan	75	155	(80)
10 1510 1470 Interest - Web Mapping Upgrade	155	305	(150)
10 1510 1475 Interest - Website Upgrade	155	305	(150)
10 1510 1480 Interest - Civic Building - Major Maintenance	615	1,225	(610)
10 1510 1485 Interest - Civic Bldg - Carpet Replacement	515	1,070	(555)
10 1510 1490 Interest - Training & Development	215	635	(420)
10 1510 1500 Interest - Server Software	40	115	(75)
10 1510 1515 Interest - Senior Centre Structure Eng.	350	150	200
10 1510 1520 Interest - Strategic Wildfire Plan	80	230	(150)
10 1510 1525 Interest - Recreation Amenities	1,385	1,140	245
10 1510 1535 Interest - Affordable Housing	470	3,000	(2,530)
Interest - Memorial Arena Major Maintenance	100	-	100
Interest - Strategic Plan Update	250	-	250
10 1510 1550 Interest - Debt Retirement	560	1,275	(715)
10 1510 1560 Interest - Caseware	50	150	(100)
10 1510 1565 Interest - Property Acquisition	365	6,150	(5,785)
Interest - Active Transportation	75	-	75
10 1510 2130 Interest - Fire Radio & Pager Replacement	355	965	(610)
10 1510 2150 Interest - IAFF	415	1,220	(805)
10 1510 2170 Interest - Fire - Other	640	1,730	(1,090)

**City of Salmon Arm  
General Revenue  
2021 Final Budget**

<u>Revenue</u>	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 1510 2210 Interest - Police Operating Costs	2,440	3,630	(1,190)
10 1510 2220 Interest - Prison Cell Retro Fit	290	855	(565)
10 1510 2225 Interest - Police Building - Genset	80	235	(155)
10 1510 2230 Interest - Police Building - Major Maintenance	540	1,220	(680)
10 1510 2235 Interest - Police - Storage Building	425	950	(525)
10 1510 2260 Interest - Police - Special Investigations	660	1,945	(1,285)
10 1510 2295 Interest - Police Building - Roof	395	1,165	(770)
10 1510 4110 Interest - Snow Removal	1,285	2,460	(1,175)
10 1510 4140 Interest - Drainage Reserve	1,860	3,225	(1,365)
10 1510 4150 Interest - Rock Inventory	110	330	(220)
10 1510 4160 Interest - South Canoe Pit	1,325	3,740	(2,415)
10 1510 4175 Interest - Street Lighting Conversion (LED)	285	835	(550)
10 1510 4230 Interest - Shoemaker Hill	2,785	6,620	(3,835)
10 1510 4245 Interest - TCH Intersections	785	2,320	(1,535)
10 1510 4255 Interest - 4th St Connector - 10th/Bayview SE	880	925	(45)
10 1510 4280 Interest - Downtown Brick Crossing	755	2,225	(1,470)
10 1510 4285 Interest - Shuswap Street (TCH - 2 Ave)	725	2,125	(1,400)
10 1510 4290 Interest - Underpass	9,325	21,855	(12,530)
10 1510 4295 Interest - Surveying	50	155	(105)
10 1510 4325 Interest - 20/21 St NE - Intersection	1,990	4,685	(2,695)
10 1510 4345 Interest - City Centre Trans Study	80	235	(155)
10 1510 4360 Interest - CSA - Lot 3 (Jackson) Frontage	-	5	(5)
10 1510 4365 Interest - Outflow Rehabilitation/Cleaning	360	1,060	(700)
10 1510 4370 Interest - Agricultural Ditching	460	1,350	(890)
10 1510 4375 Interest - 10 Ave SW Road	390	1,155	(765)
10 1510 4390 Interest - Grade Rail Crossing Assessment	70	310	(240)
10 1510 4395 Interest - Gravel Pit Remediation	105	310	(205)
10 1510 4400 Interest - Transit Services	740	1,840	(1,100)
10 1510 4405 Interest - Drainage Bylaw Development	80	240	(160)
10 1510 4420 Interest - Truck Hoist	110	325	(215)
10 1510 4435 Interest - Public Works - M&E Storage Building	460	1,355	(895)
10 1510 4510 Interest - Specified Area Parking	8,360	23,350	(14,990)
10 1510 4525 Interest - General Parking Lots	7,180	17,865	(10,685)
10 1510 4540 Interest - Public Works (OH&S)	510	755	(245)
10 1510 4545 Interest - TCH West Project	825	1,690	(865)
10 1510 4550 Interest - Shuswap & 10 Ave Round-A-Bout	255	380	(125)
10 1510 4555 Interest - Ironside Bridge	155	225	(70)
10 1510 4565 Interest - 60 Street NW - Culvert Design	180	525	(345)
10 1510 4570 Interest - Alexander Street (S,C&G)	-	375	(375)
10 1510 4575 Interest - Public Works Inventory Storage	5	300	(295)
10 1510 4580 Interest - Canoe Beach Road Rehab.	280	450	(170)
Interest - Lakeshore Road Rehab.	125	-	125
Interest - 10 St/5 Ave SW Round-A-Bout	125	-	125
10 1510 4710 Interest - Airport - Major Maint	1,705	4,540	(2,835)
10 1510 4720 Interest - Airport - Snow Removal	555	1,705	(1,150)
10 1510 4725 Interest - Airport - Lighting	540	1,510	(970)

**City of Salmon Arm  
General Revenue  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>Revenue</u></b>			
10 1510 4730 Interest - Airport - Fuel System	430	1,275	(845)
10 1510 4740 Interest - Airport Equipment Replacement	1,380	3,965	(2,585)
10 1510 4755 Interest - Marketing & Promotion	215	570	(355)
10 1510 4760 Interest - Airport - Taxiway	1,535	4,525	(2,990)
10 1510 4765 Interest - Airport - Tree Encroachment	700	2,210	(1,510)
10 1510 4775 Interest - Airport - Com/Ind. Lands	-	235	(235)
10 1510 4785 Interest - Airport - Decom. Tanks	55	155	(100)
Interest - Airport - Gas Shack (CSA Capital)	100	-	100
Interest - Airport - Capital Improvements	125	-	125
10 1510 6010 Interest - SM Cemetery - Storage Building	360	610	(250)
10 1510 6015 Interest - SM Cemetery - Columbarium	160	320	(160)
10 1510 6020 Interest - SM Cemetery - Development	180	230	(50)
10 1510 6525 Interest - Cemetery Building Replacement	815	2,255	(1,440)
10 1510 6545 Interest - Cemetery Digitizing Records	110	330	(220)
10 1510 7515 Interest - OCP Related Studies	445	1,010	(565)
10 1510 7525 Interest - DCC Bylaw Review	415	40	375
10 1510 7535 Interest - Planning - Ind/Com Subd. Airport	265	545	(280)
10 1510 7555 Interest - Planning - Heritage Related Activities	15	45	(30)
10 1510 7570 Interest - Env - Solid Waste/Recycling Program	2,595	11,760	(9,165)
10 1510 7575 Interest - Env - Zoning Bylaw	260	620	(360)
10 1510 7580 Interest - Env - Hillside Dev. Guidelines	110	320	(210)
10 1510 7585 Interest - Env - Contaminated Sites	295	865	(570)
10 1510 7590 Interest - Flood Hazard/Risk Assessment	315	930	(615)
10 1510 8120 Interest - Shaw Centre - Major Maint.	2,510	6,440	(3,930)
10 1510 8130 Interest - Shaw Centre - ERRF	595	1,600	(1,005)
10 1510 8140 Interest - Shaw Centre - Operating	1,465	3,290	(1,825)
10 1510 8150 Interest - Recreation Centre - Operating	430	1,375	(945)
10 1510 8420 Interest - Bikeways	715	1,960	(1,245)
10 1510 8425 Interest - Parks Preplan	390	775	(385)
10 1510 8430 Interest - Canoe Beach	2,080	5,385	(3,305)
10 1510 8435 Interest - Parks Master Plan	50	155	(105)
10 1510 8470 Interest - Greenway Initiatives	85	255	(170)
10 1510 8475 Interest - Refuse Containers	-	160	(160)
10 1510 8485 Interest - Little Mtn. Fieldhouse Major Maint.	525	1,320	(795)
10 1510 8490 Interest - Jackson Fieldhouse Major Maint.	420	1,095	(675)
10 1510 8510 Interest - Canoe Beach Park Improvements	100	75	25
10 1510 8515 Interest - Ross Street Plaza Bike Racks	50	145	(95)
10 1510 8520 Interest - Canoe Beach Master Plan	165	480	(315)
10 1510 8525 Interest - Parks - McGuire - Japanese Garden	155	385	(230)
10 1510 8530 Interest - Parks - Peter Jannick Park	600	1,540	(940)
10 1510 8540 Interest - Parks - Blackburn Park	890	385	505
10 1510 8550 Interest - Doubtful Account - R. Treat	140	420	(280)
10 1510 8555 Interest - People's Corner	255	760	(505)
10 1510 8565 Interest - Cultural Master Plan	45	300	(255)
10 1510 8580 Interest - West Bay Connector Trail	1,115	2,345	(1,230)
10 1510 8585 Interest - Bike Skills Park	155	1,060	(905)

**City of Salmon Arm  
General Revenue  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>Revenue</u></b>			
10 1510 8595	205	305	(100)
10 1510 8600	405	1,905	(1,500)
10 1510 8860	6,750	18,845	(12,095)
10 1511 0000	12,670	36,390	(23,720)
10 1512 0000	220,000	222,600	(2,600)
10 1512 9000	273,400	215,000	58,400
10 1512 9090	-	-	-
Total General Gov't Services	<u>832,380</u>	<u>1,047,520</u>	<u>(215,140)</u>
<b>Protective Services</b>			
Fire Training Centre	<u>500</u>	<u>1,000</u>	<u>(500)</u>
Fire Protection Services	<u>5,500</u>	<u>12,500</u>	<u>(7,000)</u>
Building Inspection Services	<u>370,000</u>	<u>370,000</u>	<u>-</u>
Police Protection Services	<u>-</u>	<u>-</u>	<u>-</u>
<b>Law Enforcement Services</b>			
10 1524 0100	2,500	2,500	-
10 1524 0500	10,000	15,000	(5,000)
10 1524 0800	500	500	-
Total Law Enforcement	<u>13,000</u>	<u>18,000</u>	<u>(5,000)</u>
<b>Other Protective Services</b>			
10 1525 0100	270,000	270,000	-
10 1525 0200	600	-	600
10 1525 0325	-	100	(100)
10 1525 0350	100	100	-
10 1525 0375	500	100	400
10 1525 0400	16,000	18,000	(2,000)
10 1525 0500	-	-	-
10 1525 0800	-	-	-
10 1525 0600	9,500	55,000	(45,500)
Total Other Protective Services	<u>296,700</u>	<u>343,300</u>	<u>(46,600)</u>
Total Protective Services	<u>685,700</u>	<u>744,800</u>	<u>(59,100)</u>
Transportation Services	<u>477,555</u>	<u>433,755</u>	<u>43,800</u>

**City of Salmon Arm  
General Revenue  
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b><u>Revenue</u></b>			
Public Health and Welfare			
Cemetery Services			
Mt. Ida	5,975	6,205	(230)
Shuswap Memorial	5,900	10,150	(4,250)
Total Cemetery Services	<u>11,875</u>	<u>16,355</u>	<u>(4,480)</u>
Total Public Health & Welfare	<u>11,875</u>	<u>16,355</u>	<u>(4,480)</u>
Environmental Development Services			
Planning & Dev. Services	82,500	92,400	(9,900)
Total Env. Dev. Services	<u>82,500</u>	<u>92,400</u>	<u>(9,900)</u>
Recreational and Cultural Services			
Shaw Centre	-	-	-
Park Services	-	-	-
Recreation Centre Services	-	-	-
Total Rec.& Cultural Services	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Rev. Own Sources	<u>2,090,010</u>	<u>2,334,830</u>	<u>(244,820)</u>
Rentals			
General Government Services			
10 1600 0000 Law Courts	169,030	401,200	(232,170)
10 1600 0010 Crown Counsel	17,400	64,600	(47,200)
10 1600 0020 Corrections	11,600	44,000	(32,400)
10 1600 0030 Sidewalk Cafes - Annual Rent	300	-	300
10 1600 1000 Shaw Cable (Shaw Go Wifi)	-	-	-
	<u>198,330</u>	<u>509,800</u>	<u>(311,770)</u>
Protective Services	<u>83,500</u>	<u>80,000</u>	<u>3,500</u>
Transportation Services	<u>50</u>	<u>50</u>	<u>-</u>
Airport Services	<u>32,515</u>	<u>32,725</u>	<u>(210)</u>
Environmental Health and Development Services			
10 1640 1100 Industrial Park Lease	-	-	-
10 1640 1110 Chamber of Commerce - VIC Sublease	-	-	-
Total Env. Health & Dev.	<u>-</u>	<u>-</u>	<u>-</u>



**City of Salmon Arm  
General Revenue  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>Revenue</u></b>			
Recreational and Cultural Services			
Shaw Centre	-	-	-
Park Services	113,340	126,090	(12,750)
Recreation Centre Services	-	-	-
Wharf	40,000	40,000	-
Total Rec. & Cultural Services	<u>153,340</u>	<u>166,090</u>	<u>(12,750)</u>
Total Rentals	<u>467,735</u>	<u>788,665</u>	<u>(321,230)</u>
Transfers From Other Governments			
Unconditional Transfers			
10 1700 2000 Small Communities Protection Grant	190,000	190,000	-
10 1700 3000 Traffic Fine Revenue Sharing Grant	160,000	167,890	(7,890)
10 1700 4000 COVID-19 Safe Restart Grant	-	-	-
Total Unconditional Transfers	<u>350,000</u>	<u>357,890</u>	<u>(7,890)</u>
Conditional Transfers			
10 1759 0000 Arterial St Lighting	3,100	3,100	-
10 1760 0000 Other (ICBC - Pedestrian Crossing)	-	15,000	(15,000)
Total Conditional Transfers	<u>3,100</u>	<u>18,100</u>	<u>(15,000)</u>
Conditional Transfers - Other Governments			
Regional District - Airport	140,165	135,150	5,015
Regional District - Cemetery - Mt. Ida	2,250	2,250	-
Regional District - Multiplex	60,600	60,600	-
Regional District/Sicamous - FTC	20,600	20,980	(380)
10 1810 0830 Community Works Fund	-	-	-
10 1810 0625 Other (BC Hydro Re-greening Grant)	4,000	-	4,000
10 1810 1080 Community Child Care Grant	-	10,000	(10,000)
10 1810 1090 Food Hub Feasibility Grant	-	-	-
10 1810 1100 Rogers Hometown Hockey (EDS - MRDT)	-	8,000	(8,000)
10 1810 1120 Food Hub Grant	-	-	-
10 1810 9000 Other	-	-	-
Total Conditional Transfers	<u>227,615</u>	<u>236,980</u>	<u>(9,365)</u>
Total Transfers Other Gov'ts	<u>580,715</u>	<u>612,970</u>	<u>(32,255)</u>

**City of Salmon Arm  
General Revenue  
2021 Final Budget**

<u>Revenue</u>	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Transfer From Other Funds			
Transfer From Reserve Accounts and Surpluses			
10 1920 0010 Prior Years' Surplus	461,520	940,105	(478,585)
10 1920 1005 Future Expenditure	125	-	125
Res. Acct - Gen - Orthophoto Upgrade	50,000	-	50,000
10 1920 1045 Res. Acct - Gen - Climate Action	-	18,000	(18,000)
10 1920 1280 Res. Acct - Gen - Law Courts	301,120	-	301,120
10 1920 1325 Res. Acct - Gen - Wages and Benefits	130,000	150,000	(20,000)
10 1920 1460 Res. Acct - Gen - Canada 150 Celebrations	17,500	25,800	(8,300)
10 1920 1480 Res. Acct - Gen - Civic Building	9,000	9,000	-
Res. Acct - Gen - Server/Workstation Upgrade	7,800	-	7,800
10 1920 1520 Res. Acct - Gen - Strategic Wildfire Plan	-	15,000	(15,000)
Res. Acct - Gen - Affordable Housing	-	50,990	(50,990)
Res. Acct - Gen - Strategic Plan Update	45,000	-	45,000
10 1920 1580 Res. Acct - Gen - COVID 19 Safe Restart	279,600	-	279,600
10 1920 2210 Res. Acct - Police - Operating	95,000	-	95,000
10 1920 2225 Res. Acct - Police - RCMP Bldg Genset	-	15,700	(15,700)
10 1920 2230 Res. Acct - Police - RCMP Bldg Major Maint.	6,000	14,000	(8,000)
10 1920 4280 Res. Acct - Trans - Downtown Brick Crossings	15,000	15,000	-
10 1920 4370 Res. Acct - Trans - Agricultural Ditching	-	91,000	(91,000)
10 1920 4400 Res. Acct - Trans - Transit Services	20,000	20,000	-
Res. Acct - Trans - Outflow Rehab./Cleaning	14,000	-	14,000
10 1920 4510 Res. Acct - Specified Area Parking	20,000	63,300	(43,300)
10 1920 4555 Res. Acct - Trans - Ironside Bridge Upgrade	-	30,000	(30,000)
10 1920 4710 Res. Acct - Airport - Major Maintenance	44,500	74,050	(29,550)
10 1920 4725 Res. Acct - Airport - Lighting	-	37,500	(37,500)
10 1920 4750 Res. Acct - Airport - Tree Encroachment	110,000	110,000	-
10 1920 4755 Res. Acct - Airport - Marketing and Promotion	-	19,575	(19,575)
Res. Acct - Airport - Snow Removal	6,000	-	6,000
Res. Acct - Airport - Decom. Old Tanks	10,500	-	10,500
Res. Acct - Mt. Ida Cem. - Digitizing Records	21,500	-	21,500
10 1920 7555 Res. Acct - Enviro. - Heritage Related Activities	-	2,675	(2,675)
10 1920 7570 Res. Acct - Enviro. - Solid Waste/Rec. Program	28,000	156,260	(128,260)
10 1920 8150 Res. Acct - SASCU Rec. Centre - Operating	-	15,500	(15,500)
Res. Acct - Parks - Greenway Initiatives	16,000	-	16,000
Res. Acct - Parks - Canoe Beach Gen. Improv.	9,800	-	9,800
Res. Acct - Wharf/Float - Major Maintenance	30,000	-	30,000
80 1810 0100 Fire Training Centre	15,590	15,710	(120)
Fire Training Centre - Surplus	-	-	-
Total Transfer Reserves/Surplus	<u>1,763,555</u>	<u>1,889,165</u>	<u>(125,610)</u>
Transfer From Reserve Funds			
Perpetual Care Fund	-	-	-

City of Salmon Arm  
 General Revenue  
 2021 Final Budget

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>Revenue</u></b>			
DCC - Parks Reserve Fund	-	-	-
Total Transfer From Reserve Funds	-	-	-
<b>Collections for Other Governments</b>			
10 1981 1000 Residential School Taxes	6,188,000	5,800,000	388,000
10 1981 2000 Non-Residential School Taxes	2,360,000	2,360,000	-
10 1982 0000 Regional Hospital District	1,536,000	1,537,450	(1,450)
10 1983 0000 BC Assessment Authority	204,000	204,000	-
10 1984 0000 Regional District	1,023,000	1,023,315	(315)
10 1987 0000 Regional District - SIR	54,400	54,410	(10)
10 1985 0000 Okanagan Regional Library	756,500	765,000	(8,500)
10 1986 0000 Municipal Finance Authority	910	910	-
Total Collections Other Gov'ts	<u>12,122,810</u>	<u>11,745,085</u>	<u>377,725</u>
Total Revenue	<u><u>44,572,735</u></u>	<u><u>44,113,985</u></u>	<u><u>458,450</u></u>

**City of Salmon Arm  
General Government Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b>Legislative</b>			
10 2110 0010 Council Indemnities	234,000	232,000	2,000
10 2110 0020 Council Expenses	94,650	94,950	(300)
10 2110 0025 Council Mentorship Program	-	2,500	(2,500)
Total Legislative	<u>328,650</u>	<u>329,450</u>	<u>(800)</u>
<b>General Administrative</b>			
<b>Civic Building Maintenance</b>			
10 2121 1101 Civic Building Maint. - Lab.	20,000	20,000	-
10 2121 1102 Civic Building Maint. - Equip.	2,500	2,500	-
10 2121 1104 Civic Building Maint. - Contr.	80,000	80,000	-
10 2121 1105 Civic Building Maint. - Mats.	5,000	5,000	-
10 2121 1106 Civic Building Maint. - Hydro	56,000	56,000	-
10 2121 1107 Civic Building Maint. - Nat. Gas	9,700	9,700	-
10 2121 1111 Civic Building Maint. - W/S	5,000	5,500	(500)
10 2121 1310 Civic Building Maint. - Jan.	49,500	47,125	2,375
10 2121 1311 Civic Building Maint. - Alarms	2,500	3,000	(500)
10 2121 1320 Civic Building Maint. - Insurance	15,000	15,000	-
10 2121 1504 Civic Building Maint. - Leased Area	2,500	2,500	-
Total Civic Building Maintenance	<u>247,700</u>	<u>246,325</u>	<u>1,375</u>
<b>Administration</b>			
10 2129 0001 Salaries and Benefits	1,732,000	1,711,500	20,500
10 2129 0015 Other	130,000	125,000	5,000
10 2129 0020 Travel	2,000	3,500	(1,500)
10 2129 0030 Postage	20,000	16,500	3,500
10 2129 0035 Courier	500	500	-
10 2129 0050 Telephone	8,000	8,000	-
10 2129 0060 Cellular	3,500	3,500	-
10 2129 0070 Advertising	22,000	22,000	-
10 2129 0080 Bad Debts	1,000	1,000	-
10 2129 0085 Debt Collection Costs	500	1,000	(500)
10 2129 0090 Legal Services	50,000	50,000	-
10 2129 0110 Memberships & Dues	24,000	23,000	1,000
10 2129 0120 Office Supplies	20,000	20,000	-
10 2129 0130 Photocopier Expense	15,000	16,000	(1,000)
10 2129 0134 Communications - Contr. Service	5,000	5,000	-
10 2129 0135 Communications - Materials	-	2,500	(2,500)
10 2129 0140 Taxation Expense	17,000	18,500	(1,500)
10 2129 0145 LTSA	1,500	1,500	-
10 2129 0150 Audit and Accounting	20,000	20,000	-
10 2129 0155 Annual Report	2,000	4,000	(2,000)
10 2129 0160 Staff Training	20,000	20,000	-
10 2129 0161 Staff Training - Labour	2,500	5,000	(2,500)
10 2129 0162 Staff Training - Equipment	-	-	-

**City of Salmon Arm  
General Government Services  
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2129 0165	10,000	10,000	-
10 2129 0180	2,000	2,000	-
10 2129 0190	-	-	-
10 2129 0197	-	-	-
10 2129 0200	3,000	3,000	-
10 2129 0201	5,000	3,000	2,000
10 2129 0204	25,000	25,000	-
10 2129 0220	-	-	-
10 2129 0230	45,000	-	45,000
10 2129 0240	-	-	-
10 2129 0250	2,500	2,500	-
10 2129 0260	2,000	2,000	-
10 2129 0275	-	-	-
10 2129 0280	7,000	7,000	-
10 2129 0290	20,500	20,500	-
10 2129 0295	2,000	2,000	-
10 2129 0300	2,500	2,500	-
10 2129 0301	-	-	-
10 2129 0310	5,000	5,000	-
10 2129 0320	2,000	3,500	(1,500)
10 2129 0325	500	500	-
10 2129 0330	3,000	3,000	-
10 2129 0401	-	-	-
10 2129 0501	-	-	-
10 2129 0601	-	-	-
10 2129 0602	-	-	-
10 2129 0604	20,000	20,000	-
10 2129 0801	30,000	-	30,000
Total Administration	2,283,500	2,189,500	94,000

**Safety Program**

10 2135 0001	88,600	88,400	200
10 2135 0004	-	-	-
10 2135 0010	100	-	100
10 2135 0060	-	100	(100)
10 2135 0110	260	260	-
10 2135 0120	1,500	1,000	500
10 2135 0150	2,800	2,500	300
10 2135 0160	14,650	7,900	6,750
10 2135 0161	3,500	3,500	-
10 2135 0162	1,000	1,000	-
10 2135 0164	10,000	10,000	-
10 2135 0165	4,000	4,100	(100)
10 2135 0190	-	-	-
10 2135 0200	-	-	-
10 2135 0260	750	750	-
10 2135 0301	3,000	3,000	-
10 2135 0302	300	1,100	(800)

**City of Salmon Arm  
General Government Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
10 2135 0310 Safety Supplies & Equipment	2,750	5,000	(2,250)
10 2135 0311 Safety Supplies & Equipment - Lab.	-	-	-
10 2135 0400 Immunizations	1,500	1,500	-
<b>Total Safety Program</b>	<b>134,710</b>	<b>130,110</b>	<b>4,600</b>
<b>Technologies</b>			
10 2145 0001 Wages and Benefits	-	-	-
10 2145 0110 Publications and Memberships	300	250	50
10 2145 0145 BC Online	-	-	-
10 2145 0160 Training and Development	-	-	-
10 2145 0220 Consulting	80,000	70,000	10,000
10 2145 0315 Small Computer/Office Equipment	5,500	5,500	-
10 2145 0320 Computer Maintenance Contracts	96,500	74,000	22,500
10 2145 0325 VoIP - WAN	-	-	-
10 2145 0330 Computer Supplies	6,000	18,500	(12,500)
10 2145 0335 VoIP Rentals	-	-	-
10 2145 0340 Workstation Rentals	-	-	-
10 2145 0345 Server Rentals	-	25,000	(25,000)
10 2145 0360 Communications - Fibre/Internet	26,000	28,000	(2,000)
<b>Total Technologies</b>	<b>214,300</b>	<b>221,250</b>	<b>(6,950)</b>
<b>GIS System</b>			
10 2155 0001 Wages and Benefits	82,700	72,800	9,900
10 2155 0020 Travel	100	100	-
10 2155 0060 Cellular Phone	550	550	-
10 2155 0160 Training and Development	3,300	3,300	-
10 2155 0200 Contracted Service - Consulting	-	10,000	(10,000)
10 2155 0280 GIS Maintenance Contracts	46,600	45,000	1,600
10 2155 0290 GIS Supplies & Maintenance	3,000	3,000	-
<b>Total GIS System</b>	<b>136,250</b>	<b>134,750</b>	<b>1,500</b>
<b>Major Maintenance</b>			
10 2165 0100 Printers	3,000	3,000	-
Civic Building - Front Entrance Logo (CF - Res)	5,000	5,000	-
Civic Building - Fountain (CF - Res)	4,000	4,000	-
<b>Total Major Maintenance</b>	<b>12,000</b>	<b>12,000</b>	<b>-</b>
<b>Total General Administrative</b>	<b>3,028,460</b>	<b>2,933,935</b>	<b>94,525</b>
<b>Other General Government</b>			
<b>Administrative</b>			
10 2175 0100 Elections	-	-	-
10 2175 0101 Elections - Lab	-	-	-
10 2175 0102 Elections - Equip.	-	-	-
10 2175 0160 Professional Development	14,500	14,500	-

**City of Salmon Arm  
General Government Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
10 2175 0500 Insurance - Property	8,000	10,000	(2,000)
10 2175 0510 Insurance - Liability	154,000	143,000	11,000
10 2175 0530 Insurance - Claims	25,000	20,000	5,000
10 2175 0531 Property Claims - Lab.	5,000	5,000	-
10 2175 0532 Property Claims - Equip.	-	-	-
10 2175 0534 Property Claims - Contr.	-	-	-
10 2175 0535 Property Claims - Mats.	-	-	-
10 2175 0600 Property Appraisals	10,000	10,500	(500)
10 2175 0650 IRMC - Issues	5,000	5,000	-
Total Administrative	<u>221,500</u>	<u>208,000</u>	<u>13,500</u>
 Grants			
Grants In Lieu of Rental Charges			
10 2180 1300 Prestige Convention Room Rental	-	-	-
Total Grants In Lieu of Rental Charges	<u>-</u>	<u>-</u>	<u>-</u>
 Other Grants			
10 2190 1750 Salmon Arm Art Gallery - Operating	42,750	42,500	250
10 2190 1900 SA Folk Music Society	-	52,900	(52,900)
10 2190 2200 Scholarship - S.A.S.S.	500	500	-
10 2190 2800 Shuswap Foundation - Endowment Fund	5,000	5,000	-
10 2190 3270 SPCA	12,000	12,000	-
10 2190 3800 Shuswap Trail Alliance - Operating Grant	45,000	44,000	1,000
10 2190 2400 New Years Baby	100	100	-
10 2190 3990 DIA - Community Clean Up Day	500	500	-
SA Children's Festival - Canada Day	-	8,200	(8,200)
Shuswap Middle School - Court Resurfacing (CF)	10,700	10,700	-
10 2190 4250 CMHA/BC Housing – DCC Subsidy	-	36,190	(36,190)
10 2190 4300 Lakeside Community Church - Permissive Taxes	-	2,700	(2,700)
10 2190 4310 COVID-19 Emergency Grant Fund	-	-	-
10 2190 5000 Other Grants	57,500	57,500	-
Total Other Grants	<u>174,050</u>	<u>272,790</u>	<u>(98,740)</u>
Total Grants	<u>174,050</u>	<u>272,790</u>	<u>(98,740)</u>
Total Other General Government	<u>395,550</u>	<u>480,790</u>	<u>(85,240)</u>
Total General Government	<u>3,752,660</u>	<u>3,744,175</u>	<u>8,485</u>

**City of Salmon Arm  
Protective Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b>Fire Protection Services</b>			
Fire Protection Services	\$ 1,154,270	\$ 1,188,340	\$ (34,070)
Total Fire Protection Services	<u>1,154,270</u>	<u>1,188,340</u>	<u>(34,070)</u>
<b>Fire Training Centre</b>			
Fire Training Centre	<u>33,690</u>	<u>33,190</u>	<u>500</u>
Total Fire Training Centre	<u>33,690</u>	<u>33,190</u>	<u>500</u>
<b>Building Inspection Services</b>			
Building Department	<u>338,350</u>	<u>335,750</u>	<u>2,600</u>
Total Building Inspection Services	<u>338,350</u>	<u>335,750</u>	<u>2,600</u>
<b>Police Protection Services</b>			
Police Protection Services	<u>4,343,400</u>	<u>4,180,500</u>	<u>162,900</u>
Total Police Protection Services	<u>4,343,400</u>	<u>4,180,500</u>	<u>162,900</u>
<b>Law Enforcement Services</b>			
10 2265 0001 Wages and Benefits	150,900	99,900	51,000
10 2265 0020 Travel	-	-	-
10 2265 0025 Vehicle Allocation	6,500	7,000	(500)
10 2265 0035 Courier	100	100	-
Storage	1,500	-	1,500
10 2265 0101 Student Help	-	10,200	(10,200)
10 2265 0110 Memberships & Dues	60	60	-
10 2265 0120 Office Expense (CF - \$3,500)	4,500	4,500	-
10 2265 0160 Training and Development	1,500	1,500	-
Recruitment	1,000	-	1,000
10 2265 0201 Bylaw Infractions - Lab.	-	-	-
10 2265 0202 Bylaw Infractions - Equip.	-	-	-
10 2265 0204 Bylaw Infractions - Contr.	1,000	3,300	(2,300)
10 2265 0205 Bylaw Infractions - Mats.	-	-	-
10 2265 0290 Vandalism Reward Policy	2,000	3,000	(1,000)
10 2265 0300 Other	1,500	500	1,000
Total Law Enforcement Services	<u>170,560</u>	<u>130,060</u>	<u>40,500</u>



**City of Salmon Arm  
Protective Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b>Other Protective Services</b>			
<b>Dog Control</b>			
10 2275 0125 Dog Tags	800	800	-
10 2275 0300 Other	3,200	3,200	-
10 2275 0304 Animal Control - Contr. Service	40,000	39,000	1,000
10 2275 0320 Animal Control - Incentive Program	-	-	-
<b>Total Dog Control</b>	<b>44,000</b>	<b>43,000</b>	<b>1,000</b>
<b>Business Licences</b>			
10 2278 0070 Advertising	-	-	-
10 2278 0120 Office Supplies	-	-	-
10 2278 0300 Other	-	-	-
<b>Total Business Licences</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Emergency Services</b>			
10 2279 0100 Wildfire	-	-	-
10 2279 0110 Strategic Wildfire Plan	-	15,000	(15,000)
10 2279 0120 Wildfire Prevention - Timber Removal	5,000	22,500	(17,500)
<b>Total Emergency Services</b>	<b>5,000</b>	<b>37,500</b>	<b>(32,500)</b>
<b>Total Other Protective Services</b>	<b>49,000</b>	<b>80,500</b>	<b>(31,500)</b>
<b>Total Protective Services</b>	<b>\$ 6,089,270</b>	<b>\$ 5,948,340</b>	<b>\$ 140,930</b>

City of Salmon Arm  
 Transportation Services  
 2021 Final Budget

	<u>2021 Amended Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Transportation Services			
Transportation Budget	\$ 4,511,605	\$ 4,661,440	\$ (149,835)
Total Transportation Services	<u>4,511,605</u>	<u>4,661,440</u>	<u>(149,835)</u>
Downtown Parking Services			
Downtown Parking Budget	85,800	127,600	(41,800)
Total Downtown Parking Services	<u>85,800</u>	<u>127,600</u>	<u>(41,800)</u>
Airport Services			
Airport Budget	802,800	874,830	(72,030)
Total Airport Services	<u>802,800</u>	<u>874,830</u>	<u>(72,030)</u>
Total Transportation Services	<u>\$ 5,400,205</u>	<u>\$ 5,663,870</u>	<u>\$ (263,665)</u>

**City of Salmon Arm  
Environmental Health and Development Services  
2021 Final Budget**

	<b>2021 Final <u>Budget</u></b>	<b>2020 Final <u>Budget</u></b>	<b>Variance Final <u>Budget</u></b>
<b>Environmental Health Services</b>			
<b>Environmental</b>			
10 2450 1200	-	-	-
10 2450 1210	-	15,000	(15,000)
10 2450 1250	10,000	10,000	-
10 2450 1280	18,750	18,750	-
10 1450 1300	-	-	-
	<u>28,750</u>	<u>43,750</u>	<u>(15,000)</u>
<b>Electric Vehicle Charging Station</b>			
10 2450 1301	-	200	(200)
10 2450 1302	-	200	(200)
10 2450 1304	-	500	(500)
10 2450 1305	-	100	(100)
10 2450 1306	-	4,000	(4,000)
10 2450 1307	-	500	(500)
10 2450 1312	-	12	(12)
10 2450 1313	-	260	(260)
	<u>-</u>	<u>5,772</u>	<u>(5,772)</u>
<b>Mosquito Control</b>			
10 2450 1401	-	-	-
10 2450 1402	-	-	-
10 2450 1404	14,100	14,100	-
10 2450 1405	-	-	-
	<u>14,100</u>	<u>14,100</u>	<u>-</u>
<b>Water Quality Initiatives</b>			
10 2450 1510	12,160	20,000	(7,840)
10 2450 1590	-	-	-
	<u>12,160</u>	<u>20,000</u>	<u>(7,840)</u>
	<u>55,010</u>	<u>83,622</u>	<u>(28,612)</u>
<b>Public Health and Welfare Services</b>			
<b>Access Awareness</b>			
10 2505 0001	8,500	8,500	-
10 2505 0002	2,000	2,000	-
10 2505 0004	1,400	1,400	-
10 2505 0005	4,100	4,100	-
	<u>16,000</u>	<u>16,000</u>	<u>-</u>

**City of Salmon Arm  
Environmental Health and Development Services  
2021 Final Budget**

		<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b>Bear Awareness</b>				
10 2505 0101	Bear Awareness - Lab.	-	-	-
10 2505 0102	Bear Awareness - Equip.	-	-	-
10 2505 0104	Bear Awareness - Contr.	-	-	-
10 2505 0105	Bear Awareness - Mats.	-	-	-
	<b>Total Bear Awareness</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Community Housing</b>				
10 2505 0200	Community Housing Strategy	-	14,800	(14,800)
		<b>-</b>	<b>14,800</b>	<b>(14,800)</b>
<b>Solid Waste/Recycling Services</b>				
<b>Residential Program</b>				
10 2505 1001	Wages & Benefits	42,000	42,200	(200)
10 2505 1000	Sanitation/Recycling - Collection - Contr.	643,300	660,000	(16,700)
10 2505 2000	Sanitation - Landfill Tipping Fees	225,000	330,000	(105,000)
10 2505 3000	Sanitation - Bag Tags - Contr.	15,200	14,200	1,000
10 2505 4000	Administration Charges - CSA	20,000	15,000	5,000
10 2505 4010	Administration Charges - MMBC	11,600	11,500	100
10 2505 4500	Website/Mobile App	2,000	2,000	-
10 2505 6000	Organic Yard Waste Collection - Contr.	-	-	-
10 2505 8000	Bag Tag Printing Costs	-	1,500	(1,500)
10 2505 9000	Advertsing, Promotion and Education	17,000	17,000	-
10 2505 9001	Student Help - Education	-	-	-
10 2505 9020	Food Waste Bins	5,600	-	5,600
10 2505 9025	Recycling Bins	2,400	-	2,400
10 2505 9030	Reusable Shopping Bags	-	-	-
	<b>Total Residential Program</b>	<b>984,100</b>	<b>1,093,400</b>	<b>(109,300)</b>
<b>Downtown Program</b>				
10 2508 1000	Recycling - D/T Collection - Contr.	5,000	5,000	-
	<b>Total Downtown Program</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>
	<b>Total Solid Waste/Recycling Services</b>	<b>989,100</b>	<b>1,098,400</b>	<b>(109,300)</b>
<b>Healthy Communities</b>				
10 2510 0000	Community Health Promotions	-	-	-
	<b>Total Community Health Promotions</b>	<b>-</b>	<b>-</b>	<b>-</b>

**City of Salmon Arm  
Environmental Health and Development Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b>Cemetery Services</b>			
Cemetery - Mt. Ida	137,635	180,315	(42,680)
Cemetery - Shuswap Memorial	89,400	115,325	(25,925)
Total Cemetery Services	<u>227,035</u>	<u>295,640</u>	<u>(68,605)</u>
Total Public Health & Welfare Services	<u>1,232,135</u>	<u>1,424,840</u>	<u>(192,705)</u>
<b>Environmental Development Services</b>			
<b>Planning and Development Services</b>			
Planning & Development Services	811,650	746,325	65,325
Total Planning & Development Services	<u>811,650</u>	<u>746,325</u>	<u>65,325</u>
<b>Economic Development Services</b>			
10 2630 0100 Tourism Information - Chamber of Com.	-	137,140	(137,140)
Visitor Services	137,140	-	137,140
10 2630 0200 Economic Development Society	311,100	340,000	(28,900)
10 2630 0400 Inashiki, Japan - Twinning	5,000	5,000	-
10 2630 0500 Awards - National/Provincial Winners	-	-	-
10 2630 0600 Conference Development	-	-	-
10 2630 0700 Business Centre	-	-	-
10 2630 0800 Municipal Regional District Program	174,000	200,000	(26,000)
10 2630 0805 MRDT Provincial Administration Fee	-	-	-
10 2630 0910 Communications Protocol Meeting	-	-	-
10 2630 9000 Other - Economic Development Services	-	-	-
10 2630 0920 Visitor Service Strategy	-	-	-
Total Economic Development Services	<u>627,240</u>	<u>682,140</u>	<u>(54,900)</u>
<b>Community Development Services</b>			
10 2630 9300 Community Child Care Initiative	-	10,000	(10,000)
10 2630 9600 Poverty Reduction Plan	-	-	-
Total Community Development Services	<u>-</u>	<u>10,000</u>	<u>(10,000)</u>
<b>Industrial Park Properties</b>			
10 2640 0100 Industrial Park Lease Properties	-	-	-
Total Industrial Park Property	<u>-</u>	<u>-</u>	<u>-</u>
Total Community Development Services	<u>1,438,890</u>	<u>1,438,465</u>	<u>425</u>
Total Env. Health & Development Services	<u>\$ 2,726,035</u>	<u>\$ 2,946,927</u>	<u>\$ (220,892)</u>

**City of Salmon Arm  
Recreation and Cultural Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
Recreation and Cultural Services			
Shaw Centre Services	\$ 1,032,145	\$ 912,230	\$ 119,915
Park Services	2,062,205	1,920,645	141,560
Senior Centres			
Senior Resource Centre			
10 2740 1010 Senior Resource Centre - Operations	23,000	22,550	450
Total Senior Resource Centre	23,000	22,550	450
Senior Centres - Building Maintenance			
Downtown Drop-In Senior Centre			
10 2741 1001 Downtown Drop-In Sr. Centre - Lab.	4,000	4,000	-
10 2741 1002 Downtown Drop-In Sr. Centre - Equip.	800	800	-
10 2741 1004 Downtown Drop-In Sr. Centre - Contr.	700	700	-
10 2741 1005 Downtown Drop-In Sr. Centre - Mats.	1,000	1,000	-
10 2741 1011 Downtown Drop-In Sr. Centre - W/S	-	-	-
10 2741 1500 Downtown Drop-In Sr. Centre - Ins.	500	500	-
Total Downtown Drop-In Senior Centre	7,000	7,000	-
Branch 109 Senior Centre			
10 2742 1001 Branch 109 Senior Centre - Lab.	3,000	3,000	-
10 2742 1002 Branch 109 Senior Centre - Equip.	1,000	1,000	-
10 2742 1004 Branch 109 Senior Centre - Contr.	100	100	-
10 2742 1005 Branch 109 Senior Centre - Mats.	100	100	-
10 2742 1011 Branch 109 Senior Centre - W/S	-	-	-
10 2742 1500 Branch 109 Senior Centre - Ins.	-	-	-
Total Branch 109 Senior Centre	4,200	4,200	-
Total Senior Centres - Building Maint.	11,200	11,200	-
Major Maintenance - Senior Buildings			
Downtown Drop-In Sr. Centre - MM			
10 2743 0000 Cosmetic Brick Repairs (CF)	-	5,000	(5,000)
10 2743 0010 Structural Tie and Bolt (CF)	-	5,000	(5,000)
Exterior Repairs	10,000	-	10,000
	10,000	10,000	-
Total Senior Centres	44,200	43,750	450

**City of Salmon Arm  
Recreation and Cultural Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b>Memorial Arena Sports Complex</b>			
10 2744 0001 Memorial Arena Sports Complex - Lab.	1,800	1,800	-
10 2744 0002 Memorial Arena Sports Complex - Equip.	2,500	2,500	-
10 2744 0004 Memorial Arena Sports Complex - Contr.	4,800	2,800	2,000
10 2744 0005 Memorial Arena Sports Complex - Mats.	500	500	-
10 2744 0006 Memorial Arena Sports Complex - Hydro	-	-	-
10 2744 0007 Memorial Arena Sports Complex - N. Gas	-	-	-
10 2744 0011 Memorial Arena Sports Complex - W/S	-	-	-
10 2744 0500 Memorial Arena Sports Complex - Ins.	300	300	-
Total Memorial Arena Sports Complex	<u>9,900</u>	<u>7,900</u>	<u>2,000</u>
Recreation Centre Services	<u>1,616,110</u>	<u>1,542,020</u>	<u>74,090</u>
Wharf Services	<u>106,670</u>	<u>65,775</u>	<u>40,895</u>
Total Recreation and Cultural Services	<u>4,871,230</u>	<u>4,492,320</u>	<u>378,910</u>
<b>Other Recreational and Cultural Services</b>			
<b>Museums</b>			
10 2765 1500 Haney Heritage - Insurance	4,400	4,400	-
Total Museums	<u>4,400</u>	<u>4,400</u>	<u>-</u>
<b>Other</b>			
10 2768 0070 Canada Day Celebrations	17,000	17,000	-
10 2768 0120 Rogers Hometown Hockey	-	28,000	(28,000)
10 2768 0080 Cultural Master Plan (Res)	-	8,300	(8,300)
10 2768 0100 Art Gallery - Map of Canada (Res)	17,500	17,500	-
Total Other	<u>34,500</u>	<u>70,800</u>	<u>(36,300)</u>
Total Other Recreational & Cultural	<u>38,900</u>	<u>75,200</u>	<u>(36,300)</u>
Total Recreation and Cultural Services	<u>\$ 4,910,130</u>	<u>\$ 4,567,520</u>	<u>\$ 342,610</u>

City of Salmon Arm  
 Fiscal Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Fiscal Services			
	\$ -	\$ -	\$ -
10 2822 0100 Interest on Temporary Borrowings	-	10,000	(10,000)
10 2811 0200 Interest on Prepaid Taxes	10,000	10,000	-
10 2812 1200 Interest and Bank Charges	6,750	6,750	-
10 2812 1300 Interest - #3184 - Little Mountain	589,050	589,050	-
10 2812 1400 Interest - #3334 - CSA/Law Courts	12,240	12,240	-
10 2812 1700 Interest - #3479 - CSA/Law Courts	7,100	7,100	-
10 2812 2000 Interest - #3569 - Blackburn Park	56,250	56,250	-
10 2812 2200 Interest - #3758 - 20/21 St Underpass	28,050	28,050	-
10 2812 2300 Interest - #4048 - Shuswap Memorial Cemetery	13,750	13,750	-
10 2812 2400 Interest - #4072 - Blackburn Park Improvements	5,100	14,000	(8,900)
10 2812 2500 Interest - #4244 - Drainage Improvements	118,720	212,000	(93,280)
10 2812 2600 Interest - #4500 - Ross Street Underpass	16,815	16,900	(85)
	<u>863,825</u>	<u>976,090</u>	<u>(112,265)</u>
10 2813 0600 Interest - #4289 - Airport Taxiway Charlie	-	-	-
10 2813 1200 Principal - #2841 - Shaw Centre	9,075	9,075	-
10 2813 1300 Principal - #3184 - Little Mountain	149,010	149,010	-
10 2813 1400 Principal - #3334 - CSA/Law Courts	12,470	12,470	-
10 2813 1700 Principal - #3479 - CSA/Law Courts	10,600	10,600	-
10 2813 2000 Principal - #3569 - Blackburn Park	83,960	83,960	-
10 2813 2200 Principal - #3758 - 20/21 St Underpass	26,185	26,185	-
10 2813 2300 Principal - #4048 - Shuswap Memorial Cemetery	17,680	17,680	-
10 2813 2400 Principal - #4072 - Blackburn Park Improvements	167,000	167,000	-
10 2813 2500 Principal - #4244 - Drainage Improvements	111,400	111,400	-
10 2813 2600 Principal - #4500 - Ross Street Underpass	34,780	-	34,780
	<u>622,160</u>	<u>587,380</u>	<u>34,780</u>
	<u>\$ 1,485,985</u>	<u>\$ 1,563,470</u>	<u>\$ (77,485)</u>



**City of Salmon Arm  
Transfer to Own Reserves and Funds  
2021 Final Budget**

	<b><u>2021 Final Budget</u></b>	<b><u>2020 Final Budget</u></b>	<b><u>Variance Final Budget</u></b>
General Capital Services			
General Government Services			
General Services			
CSA Facility	\$ -	\$ -	-
	-	-	-
Information Technology Services			
Printers	-	-	-
	-	-	-
GIS Services			
Data Collection	-	-	-
	-	-	-
Total General Government Services	-	-	-
Protective Services			
Fire Protection Services	62,500	30,000	32,500
Fire Training Centre	-	-	-
Building Inspection Services	-	-	-
Police Protection Services	46,000	-	46,000
Bylaw Enforcement Services	-	-	-
Total Protective Services	108,500	30,000	78,500
Transportation Services			
Transportation Services	2,384,250	2,064,500	319,750
Downtown Parking Services	8,500	20,000	(11,500)
Airport Services	20,000	15,000	5,000
Total Transportation Services	2,412,750	2,099,500	313,250

City of Salmon Arm  
 Transfer to Own Reserves and Funds  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Public Health and Welfare Services			
Cemetery Services			
Mt. Ida Cemetery	-	3,230	(3,230)
Shuswap Memorial Cemetery	-	-	-
Total Cemetery Services	<u>-</u>	<u>3,230</u>	<u>(3,230)</u>
Total Public Health & Welfare Services	<u>-</u>	<u>3,230</u>	<u>(3,230)</u>
Environmental Development Services			
Interpretive Centre	-	-	-
Planning & Development Services	-	-	-
Total Env. Development Services	<u>-</u>	<u>-</u>	<u>-</u>
Recreational and Cultural Services			
SASCU Recreation Centre	14,500	15,000	(500)
Shaw Centre	7,000	85,500	(78,500)
Park Services	133,500	100,000	33,500
Wharf Services	-	5,000	(5,000)
Total Recreational & Cultural Services	<u>155,000</u>	<u>205,500</u>	<u>(50,500)</u>
Total Capital Expenditures	<u>2,676,250</u>	<u>2,338,230</u>	<u>338,020</u>
Transfer to Reserve Accounts			
10 2825 1005 General - Future Expenditure	-	32,868	(32,868)
10 2825 1000 General - Council Initiative	25,000	25,000	-
10 2825 1280 General - Law Courts (Accelerated Res.)	70,000	70,000	-
10 2825 1015 General - Othro Process	10,000	10,000	-
10 2825 1470 General - Web Mapping Upgrade	10,000	10,000	-
10 2825 1120 General - Office Equipment	10,000	10,000	-
10 2825 1150 General - Photocopier/Printer	10,000	10,000	-
10 2825 1170 General - Civic Vehicles	8,000	8,000	-
10 2825 1450 General - Audio/Video Equipment - Council Chambers	5,000	5,000	-
10 2825 1475 General - Website Upgrade	10,000	10,000	-
10 2825 1485 General - Civic Building - Carpet Replac./Re-Painting	30,000	30,000	-
General - Technology, Equipment & Software	32,800	-	32,800
10 2825 1515 General - Senior Centre - Drop In - Structural Eng.	15,000	15,000	-
10 2825 1325 General - Wages and Benefits	-	-	-
10 2825 1525 General - Recreation Amenities	50,000	50,000	-
10 2825 1540 General - Forestry Management	4,500	32,500	(28,000)
10 2825 1545 General - Memorial Arena - Major Maintenance	20,000	20,000	-
10 2825 1570 General - Active Transportation	-	20,000	(20,000)
10 2825 1575 General - Food & Urban Agricultural Plan	-	5,000	(5,000)
10 2825 2130 Fire - Radios & Pager Replacement	5,000	5,000	-

City of Salmon Arm  
 Transfer to Own Reserves and Funds  
 2021 Final Budget

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
Fire - Paid on Call Remuneration Review	10,000	-	10,000
FTC - Major Maintenance	2,500	2,500	-
FTC - Pumper Fire Truck	2,000	2,000	-
FTC - Hose	1,000	1,000	-
Police - Operating	-	-	-
Police - RCMP Building - Major Maint.	15,000	30,700	(15,700)
Police - RCMP Building - Roof	15,000	15,000	-
Trans. - 20 Ave/20 St Intersection Realignment	59,630	59,630	-
Trans. - Shoemaker Hill/Auto Road Ext.	300,000	300,000	-
Trans. - 4 St Connector-10 St/Bayview SE	60,000	60,000	-
Trans. - M & E Storage Building	25,000	25,000	-
Trans. - Drainage	-	141,000	(141,000)
Trans. - Underpass	93,280	-	93,280
Trans. - Public Works Renovation (OH&S)	50,000	50,000	-
Trans. - TCH West Project (Road and Storm)	25,000	25,000	-
Trans. - Shuswap & 10 Ave Round-A-Bout	-	25,000	(25,000)
Trans. - Gateway Signage	-	10,000	(10,000)
Trans. - Greenhouse	15,000	-	15,000
Parking - General - Parking Lots	190,000	170,000	20,000
Parking - Smart Parking Meters	25,000	25,000	-
Airport - Major Maintenance	15,000	15,000	-
Airport - ERRF	6,500	6,500	-
Airport - Lighting	8,200	8,200	-
Airport - Snow Removal	5,000	5,000	-
Planning - OCP & Related Studies	20,000	20,000	-
Planning - Zoning Bylaw Review	10,000	10,000	-
Mt. Ida Cemetery - Major Maintenance	13,500	-	13,500
Shus. Memorial Cemetery - Development	10,000	10,000	-
Shaw Centre - Major Maintenance	45,000	-	45,000
Shaw Centre - Operating	10,000	-	10,000
Shaw Centre - Equipment Replacement	10,000	-	10,000
Recreation Centre - Operating	5,000	5,000	-
Parks - West Bay Connector Trail	55,645	55,645	-
Parks - Little Mountain Sports Fieldhouse	5,000	15,000	(10,000)
Parks - Jackson Fieldhouse	-	10,000	(10,000)
Parks - Bikeways	10,000	10,000	-
Parks - Canoe Beach Rental Lot Area	50,000	50,000	-
Parks - Parks Preplan	25,000	25,000	-
Parks - McGuire Park - Japanese Garden	-	5,000	(5,000)
Parks - Peter Jannick Naturalist Park	15,000	15,000	-
Parks - Bike Skills Park	-	10,000	(10,000)
Parks - Blackburn Park	50,000	50,000	-
Parks - Canoe Boat Launch - PIER Replacement	20,000	20,000	-
Parks - Klahani Park	15,000	-	15,000
Wharf - Wharf/Float - Major Maintenance	80,000	80,000	-
<b>Total Transfer To Reserve Accounts</b>	<b>1,687,555</b>	<b>1,735,543</b>	<b>(47,988)</b>

**City of Salmon Arm  
Transfer to Own Reserves and Funds  
2021 Final Budget**

		<b>2021 Final <u>Budget</u></b>	<b>2020 Final <u>Budget</u></b>	<b>Variance Final <u>Budget</u></b>
<b>Interest - Reserve Accounts</b>				
10 2828 1005	Interest - General - Future Expenditure	325	355	(30)
10 2828 1010	Interest - General - Insurance Deductible	125	370	(245)
10 2828 1015	Interest - General - Ortho Process	270	650	(380)
10 2828 1020	Interest - General - Contingencies	1,280	3,775	(2,495)
10 2828 1045	Interest - General - Climate Action	1,105	2,925	(1,820)
10 2828 1050	Interest - General - Doubtful Accounts	330	970	(640)
10 2828 1070	Interest - General - Holiday & Severance	30	90	(60)
	Interest - General - Tech., Equip. & Software	200	-	200
10 2828 1105	Interest - General - GPS	220	645	(425)
10 2828 1120	Interest - General - Office Equipment	285	685	(400)
10 2828 1150	Interest - General - Photocopiers/Printers	235	670	(435)
10 2828 1170	Interest - General - Civic Vehicles	40	145	(105)
10 2828 1250	Interest - General - Records Management	265	775	(510)
10 2828 1280	Interest - General - Law Courts	3,905	9,720	(5,815)
10 2828 1310	Interest - General - Safety Initiatives	675	1,995	(1,320)
10 2828 1320	Interest - General - Labour Relations	585	1,225	(640)
10 2828 1325	Interest - General - Wages and Benefits	1,375	3,355	(1,980)
10 2828 1360	Interest - General - Legal	955	2,805	(1,850)
10 2828 1380	Interest - General - Elec Pkg Ticket Writer	165	480	(315)
10 2828 1420	Interest - General - VoIP Equipment	45	1,370	(1,325)
10 2828 1440	Interest - General - Near Line of Site - Upgrade	70	210	(140)
10 2828 1450	Interest - Audio/Video Equip.	50	75	(25)
10 2828 1460	Interest - General - Canada 150 Celebrations	90	490	(400)
10 2828 1465	Interest - General - Communication Plan	75	155	(80)
10 2828 1470	Interest - General - Web Mapping Upgrade	155	305	(150)
10 2828 1475	Interest - General - Website Upgrade	155	305	(150)
10 2828 1480	Interest - General - Civic Building	615	1,225	(610)
10 2828 1485	Interest - General - Civic Bldg - Carpet/Paint	515	1,070	(555)
10 2828 1490	Interest - General - Training & Development	215	635	(420)
10 2828 1500	Interest - General - Server Software	40	115	(75)
10 2828 1515	Interest - General - Senior Centre Structure Eng.	350	150	200
10 2828 1520	Interest - General - Strategic Wildfire Plan	80	230	(150)
10 2828 1525	Interest - General - Recreation Amenities	1,385	1,140	245
11 2828 1535	Interest - General - Affordable Housing	470	3,000	(2,530)
	Interest - General - Memorial Arena Major Maint.	100	-	100
	Interest - General - Strategic Plan Update	250	-	250
12 2828 1550	Interest - General - Debt Retirement	560	1,275	(715)
13 2828 1560	Interest - General - Caseware	50	150	(100)
14 2828 1565	Interest - General - Property Acquisition	365	6,150	(5,785)
	Interest - General - Active Transportation	75	-	75
10 2828 2130	Interest - Fire - Radio/Pager Repl	355	965	(610)
10 2828 2150	Interest - Fire - IAFF	415	1,220	(805)
10 2828 2170	Interest - Fire - Other	640	1,730	(1,090)
10 2828 2210	Interest - Police - RCMP Operating	2,440	3,630	(1,190)
10 2828 2220	Interest - Police - Prisoner Cell Retrofit	290	855	(565)

**City of Salmon Arm**  
**Transfer to Own Reserves and Funds**  
**2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>	
10 2828 2225	Interest - Police - RCMP Building - Genset	80	235	(155)
10 2828 2230	Interest - Police - RCMP Building - Major Maint.	540	1,220	(680)
10 2828 2235	Interest - Police - RCMP Storage Building	425	950	(525)
10 2828 2260	Interest - Police - RCMP Special Investigations	660	1,945	(1,285)
10 2828 2295	Interest - Police - RCMP Building - Roof	395	1,165	(770)
10 2828 4110	Interest - Trans - Ice & Snow Removal	1,285	2,460	(1,175)
10 2828 4140	Interest - Trans - Drainage	1,860	3,225	(1,365)
10 2828 4150	Interest - Trans - Crushed Rock Inventory	110	330	(220)
10 2828 4160	Interest - Trans - South Canoe Pit	1,325	3,740	(2,415)
10 2828 4175	Interest - Trans - Street Light Conv. (LED)	285	835	(550)
10 2828 4230	Interest - Trans - Shoemaker Hill	2,785	6,620	(3,835)
10 2828 4245	Interest - Trans - TCH Intersections	785	2,320	(1,535)
10 2828 4255	Interest - Trans - 4 St Connector - 10 St	880	925	(45)
10 2828 4280	Interest - Trans - Downtown Brick Crossing	755	2,225	(1,470)
10 2828 4285	Interest - Trans - Shus St (TCH-2 Ave SE)	725	2,125	(1,400)
10 2828 4290	Interest - Trans - Underpass	9,325	21,855	(12,530)
10 2828 4295	Interest - Trans - Surveying	50	155	(105)
10 2828 4325	Interest - Trans - 20 Ave/21 St NE Inter.	1,990	4,685	(2,695)
10 2828 4345	Interest - Trans - City Centre Trans Study	80	235	(155)
10 2828 4360	Interest - Trans - CSA-Lt3(Jkson)Frtg	-	5	(5)
10 2828 4365	Interest - Trans - Outfall Reh./Cleaning	360	1,060	(700)
10 2828 4370	Interest - Trans - Agricultural Ditching	460	1,350	(890)
10 2828 4385	Interest - Trans - 10 Ave SE - Storm Ext.	390	1,155	(765)
10 2828 4390	Interest - Trans - Grade Rail Assessment	70	310	(240)
10 2828 4395	Interest - Trans - Gravel Pit Remediation	105	310	(205)
10 2828 4400	Interest - Trans - Transit Services	740	1,840	(1,100)
10 2828 4405	Interest - Trans - Drainage Bylaw Dev.	80	240	(160)
10 2828 4420	Interest - Trans - Truck Hoist	110	325	(215)
10 2828 4435	Interest - Trans - PW M&E Storage Bldg	460	1,355	(895)
10 2828 4510	Interest - Parking - Specified Area Parking	8,360	23,350	(14,990)
10 2828 4525	Interest - Parking - General Parking Lots	7,180	17,865	(10,685)
10 2828 4540	Interest - Trans - Public Works (OH&S)	510	755	(245)
10 2828 4545	Interest - Trans - TCH West Project	825	1,690	(865)
10 2828 4550	Interest - Trans - Shuswap & 10 Ave Round-A-Bout	255	380	(125)
10 2828 4555	Interest - Trans - Ironside Bridge	155	225	(70)
10 2828 4565	Interest - Trans - 60 Street NW - Culvert Design	180	525	(345)
10 2828 4570	Interest - Trans - Alexander Street (S,C&G)	-	375	(375)
10 2828 4575	Interest - Public Works Inventory Storage	5	300	(295)
10 2828 4580	Interest - Canoe Beach Road Rehab.	280	450	(170)
	Interest - Lakeshore Road Rehab.	125	-	125
	Interest - 10 St/5 Ave SW Round-A-Bout	125	-	125
10 2828 4710	Interest - Airport - Major Maint	1,705	4,540	(2,835)
10 2828 4720	Interest - Airport - Snow Removal	555	1,705	(1,150)
10 2828 4725	Interest - Airport - Airport Lighting	540	1,510	(970)
10 2828 4730	Interest - Airport - Airport Fuel System	430	1,275	(845)
10 2828 4740	Interest - Airport - Airport ERRF	1,380	3,965	(2,585)
10 2828 4755	Interest - Airport - Airport Mkting and Promo	215	570	(355)

**City of Salmon Arm**  
**Transfer to Own Reserves and Funds**  
**2021 Final Budget**

		<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
10 2828 4760	Interest - Airport - Airport - Taxiway	1,535	4,525	(2,990)
10 2828 4765	Interest - Airport - Airport - Tree Encroach.	700	2,210	(1,510)
10 2828 4775	Interest - Airport - Airport - Com./Ind. Land	-	235	(235)
10 2828 4785	Interest - Airport - Airport - Decom. Tanks	55	155	(100)
	Interest - Airport - Airport - Gas Shack	100	-	100
	Interest - Airport - Airport - Capital Improvements	125	-	125
10 2828 6010	Interest - Cemetary - SM Cem. - Storage Bldg	360	610	(250)
10 2828 6015	Interest - Cemetary - SM Cem. - Columbarium	160	320	(160)
10 2828 6020	Interest - Cemetary - SM Cem. - Development	180	230	(50)
10 2828 6525	Interest - Cemetary - Cemetary Bldg Replacemen	815	2,255	(1,440)
10 2828 6545	Interest - Cemetary - Cem. Digitizing Records	110	330	(220)
10 2828 7515	Interest - Planning - OCP Related Studies	445	1,010	(565)
10 2828 7525	Interest - Planning - DCC Bylaw Review	415	40	375
10 2828 7535	Interest - Planning - Ind./Com. Subd (Airport)	265	545	(280)
10 2828 7555	Interest - Planning - Heritage Related Act.	15	45	(30)
10 2828 7570	Interest - Env. - Solid Waste/Rec. Program	2,595	11,760	(9,165)
10 2828 7575	Interest - Planning - Planning - Zoning Bylaw	260	620	(360)
10 2828 7580	Interest - Planning - Hillside Dev. Guidelines	110	320	(210)
10 2828 7585	Interest - Environmental - Contaminated Sites	295	865	(570)
10 2828 7590	Interest - Environmental - Flood Hazard/Risk Assess	315	930	(615)
10 2828 8120	Interest - Shaw Centre - Shaw - Major Maint.	2,510	6,440	(3,930)
10 2828 8130	Interest - Shaw Centre - Shaw - ERRF	595	1,600	(1,005)
10 2828 8140	Interest - Shaw Centre - Shaw Operating	1,465	3,290	(1,825)
10 2828 8150	Interest - Recreation Centre - Operating	430	1,375	(945)
10 2828 8420	Interest - Parks - Parks - Bikeways	715	1,960	(1,245)
10 2828 8425	Interest - Parks - Parks Preplan	390	775	(385)
10 2828 8430	Interest - Parks - Canoe Beach Rental	2,080	5,385	(3,305)
10 2828 8435	Interest - Parks - Parks - Master Plan	50	155	(105)
10 2828 8470	Interest - Parks - Greenways Initiatives	85	255	(170)
10 2828 8475	Interest - Parks - Refuse Cont. - DT	-	160	(160)
10 2828 8485	Interest - Parks - Ltl Mtn Fieldhouse Repl.	525	1,320	(795)
10 2828 8490	Interest - Parks - Jackson Fieldhouse Repl.	420	1,095	(675)
10 2828 8510	Interest - Parks - Canoe Beach Pk Imp.	100	75	25
10 2828 8515	Interest - Parks - Ross St. Plaza Bike Rack	50	145	(95)
10 2828 8520	Interest - Parks - Canoe Beach Masterplan	165	480	(315)
10 2828 8525	Interest - Parks - McGuire Pk - Japanese	155	385	(230)
10 2828 8530	Interest - Parks - Peter Jannick Pk (2yr)	600	1,540	(940)
10 2828 8540	Interest - Parks - Blackburn Park	890	385	505
10 2828 8550	Interest - Parks - Doubt. Acct. - R. Treat	140	420	(280)
10 2828 8555	Interest - Parks - People's Corner	255	760	(505)
10 2828 8565	Interest - Parks - Cultural Master Plan	45	300	(255)
10 2828 8580	Interest - Parks - West Bay Connec. Trail	1,115	2,345	(1,230)
10 2828 8585	Interest - Parks - Bike Skills Park	155	1,060	(905)
10 2828 8595	Interest - Parks - Canoe Boat Launch - Pier Replac.	205	305	(100)
10 2828 8600	Interest - Parks - Jackson Park Improv.	405	1,905	(1,500)
10 2828 8860	Interest - Warf - Wharf Float/Major Maint.	6,750	18,845	(12,095)
80 2828 2120	Interest - FTC - Fire Training Centre	500	1,000	(500)

**City of Salmon Arm  
Transfer to Own Reserves and Funds  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
80 2828 4010 Interest - FTC - Major Maintenance	-	-	-
80 2828 4020 Interest - FTC - Pumper Fire Truck	-	-	-
80 2828 4030 Interest - FTC - FTC Hose	-	-	-
10 2828 0000 Interest - Developer Contributions	12,670	36,390	(23,720)
Total Interest on Reserve Accounts	<u>114,480</u>	<u>299,920</u>	<u>(185,440)</u>
Total Transfer Reserve Accts/Surplus	<u>1,802,035</u>	<u>2,035,463</u>	<u>(233,428)</u>

**Transfer to Reserve Funds**

Mt. Ida Cemetery - Columbarium	-	-	-
Mt. Ida Cemetery - Development	-	-	-
Fire - Emergency Apparatus	205,000	205,000	-
Fire - Buildings and Equipment	25,000	25,000	-
Parking - Parking Specified Area	73,700	85,200	(11,500)
Police - Vehicles	60,000	60,000	-
Recreation Centre - Major Maintenance	25,000	25,000	-
Shaw Centre - Equipment Replacement	-	-	-
Trans. - Equipment Replacement	560,000	535,000	25,000
Total Transfer to Reserve Funds	<u>948,700</u>	<u>935,200</u>	<u>13,500</u>

**Water and Sewer Operating Funds**

10 2860 1000 Water Frontage Tax	1,470,000	1,460,000	10,000
10 2860 2000 Sewer Frontage Tax	970,000	955,000	15,000
10 2860 3000 73 Avenue Watermain Parcel Tax (LSA)	2,435	2,435	-
Total Water and Sewer Funds	<u>2,442,435</u>	<u>2,417,435</u>	<u>25,000</u>
	<u>\$ 7,869,420</u>	<u>\$ 7,726,328</u>	<u>\$ 143,092</u>

**City of Salmon Arm  
Taxes to Other Governments  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b>Taxes to Other Governments</b>			
10 2880 1000 Residential School Taxes	\$ 6,188,000	\$ 5,800,000	\$ 388,000
10 2880 2000 Non-Residential School Taxes	2,360,000	2,360,000	-
10 2880 3000 Regional Hospital District	1,536,000	1,537,450	(1,450)
10 2880 4000 Regional District	1,023,000	1,023,315	(315)
10 2880 4500 Regional District - SIR Parcel	8,620	8,620	-
10 2880 8000 Regional District - SIR Levy	54,400	54,410	(10)
10 2880 5000 Okanagan Regional Library	756,500	765,000	(8,500)
10 2880 6000 B.C. Assessment Authority	204,000	204,000	-
10 2880 7000 Municipal Finance Authority	910	910	-
<b>Total Taxes to Other Governments</b>	<b>12,131,430</b>	<b>11,753,705</b>	<b>377,725</b>
<b>Grants In Lieu of Taxes</b>			
10 2885 1000 School District	6,950	6,950	-
10 2885 2000 Regional Hospital District	1,500	1,200	300
10 2885 4000 Regional District	3,000	2,900	100
10 2885 6000 B.C. Assessment Authority	190	170	20
10 2885 7000 Municipal Finance Authority	-	-	-
10 2885 8000 Regional District - SIR Levy	200	200	-
<b>Total Grants in Lieu of Taxes</b>	<b>11,840</b>	<b>11,420</b>	<b>420</b>
<b>Transfer to Other Agencies</b>			
10 2888 1000 Downtown Improvement Area - BIA	195,760	188,230	7,530
<b>Total Transfers to Other Agencies</b>	<b>195,760</b>	<b>188,230</b>	<b>7,530</b>
<b>Total Transfer to Other Governments</b>	<b>\$ 12,339,030</b>	<b>\$ 11,953,355</b>	<b>\$ 385,675</b>



City of Salmon Arm  
 General Capital Expenditures  
 2021 Final Budget

Project	Total Expenditure	General Revenue	Other Contrib.	Grants	Cem. Dev. Reserve	General Capital	Unexpended Reserve	Surplus	Long Term Debt	Police Vehicle	Emerg. Apparatus	DCC Drainage	Res. Accts	DCC Underpass	Equip Repl Reserve	DCC Roads	Parks Dev. Res.
<b><u>GENERAL GOVT SERVICES</u></b>																	
<i>General</i>																	
City Hall - Office Relocation	15,970	-	-	-	-	-	15,970	-	-	-	-	-	-	-	-	-	-
	15,970	-	-	-	-	-	15,970	-	-	-	-	-	-	-	-	-	-
<i>Information Technology</i>																	
Computer Equipment (CF)	161,000	-	-	-	-	-	30,000	-	-	-	-	-	131,000	-	-	-	-
Printers	16,800	-	-	-	-	-	-	-	-	-	-	-	16,800	-	-	-	-
	177,800	-	-	-	-	-	30,000	-	-	-	-	-	147,800	-	-	-	-
<i>GIS Services</i>																	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total General Gov't Services	193,770	-	-	-	-	-	45,970	-	-	-	-	-	147,800	-	-	-	-
<b><u>PROTECTIVE SERVICES</u></b>																	
Fire Department	1,589,000	62,500	-	-	-	-	15,000	-	-	-	1,464,000	-	47,500	-	-	-	-
Fire Training Centre	52,000	-	-	-	-	-	-	18,000	-	-	-	-	34,000	-	-	-	-
Building Inspection Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Police Protection Services	518,550	46,000	-	-	-	-	49,550	-	-	165,000	-	-	258,000	-	-	-	-
Bylaw Enforcement Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Protective Services	2,159,550	108,500	-	-	-	-	64,550	18,000	-	165,000	1,464,000	-	339,500	-	-	-	-
<b><u>TRANSPORTATION SERVICES</u></b>																	
Roads and Transportation Services	21,522,702	2,384,250	1,891,000	5,312,912	-	225,000	267,400	-	4,789,925	-	-	50,000	5,179,000	84,000	1,260,465	78,750	-
Downtown Parking Services	28,500	8,500	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-
Airport Services	1,555,000	20,000	-	1,125,000	-	-	-	-	-	-	-	-	410,000	-	-	-	-
Total Transportation Services	23,106,202	2,412,750	1,891,000	6,437,912	-	225,000	287,400	-	4,789,925	-	-	50,000	5,589,000	84,000	1,260,465	78,750	-
<b><u>ENVIRONMENTAL HEALTH AND DEVELOPMENT SERVICES</u></b>																	
Mt. Ida Cemetery	48,000	-	-	-	20,000	-	28,000	-	-	-	-	-	-	-	-	-	-
Shuswap Memorial Cemetery	5,510	-	-	-	-	-	5,510	-	-	-	-	-	-	-	-	-	-
Planning & Development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Envir. Health & Development	53,510	-	-	-	20,000	-	33,510	-	-	-	-	-	-	-	-	-	-
<b><u>RECREATION AND CULTURAL SERVICES</u></b>																	
Shaw Centre	240,000	7,000	-	-	-	-	8,000	-	-	-	-	-	225,000	-	-	-	-
Shuswap Memorial Arena	11,000	-	-	-	-	-	-	-	-	-	-	-	11,000	-	-	-	-
Little Mountain Fieldhouse	5,000	-	-	-	-	-	-	-	-	-	-	-	5,000	-	-	-	-
Parks	1,089,420	133,500	30,000	365,000	-	125,000	145,420	-	-	-	-	-	133,000	-	-	-	157,500
Recreation Centre	25,000	14,500	-	-	-	-	-	-	-	-	-	-	10,500	-	-	-	-
Wharf Capital	734,100	-	-	-	-	-	-	-	-	-	-	-	734,100	-	-	-	-
Total Rec. & Cultural Service	2,104,520	155,000	30,000	365,000	-	125,000	153,420	-	-	-	-	-	1,118,600	-	-	-	157,500
Total 2021 Capital Expenditures	27,617,552	2,676,250	1,921,000	6,802,912	20,000	350,000	584,850	18,000	4,789,925	165,000	1,464,000	50,000	7,194,900	84,000	1,260,465	78,750	157,500

City of Salmon Arm  
 Fire Protection Services  
 2021 Final Budget

	<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
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Revenue

Municipal Funding	\$ 1,388,520	\$ 1,385,690	\$ 2,830
Other Funding	-	-	-
Sales of Service	55,750	50,150	5,600
Revenue From Own Sources	5,500	12,500	(7,000)
Transfer From Reserve	12,000	5,000	7,000
<b>Total Revenue</b>	<b>\$ 1,461,770</b>	<b>\$ 1,453,340</b>	<b>\$ 8,430</b>

Expenditures

Fire Stations and Buildings	\$ 77,610	\$ 73,060	\$ 4,550
Administration	310,000	337,150	(27,150)
Fire Fighting Force	333,320	332,320	1,000
Investigation & Prevention	101,200	102,850	(1,650)
Water Supply & Hydrants	93,000	92,000	1,000
Training	83,090	102,660	(19,570)
Rescue	14,800	14,000	800
Dispatching	35,700	33,200	2,500
Fire Fleet Operations	82,750	81,300	1,450
Fire Fighting Supplies	17,800	14,800	3,000
Fire Alarm Systems	-	-	-
Major Maintenance	-	-	-
Studies and Assessments	5,000	5,000	-
Transfer To Reserves	245,000	235,000	10,000
Capital Expenditures	62,500	30,000	32,500
	<u>1,461,770</u>	<u>1,453,340</u>	<u>8,430</u>
Surplus (Deficit) For The Year	-	-	-
	<b>\$ 1,461,770</b>	<b>\$ 1,453,340</b>	<b>\$ 8,430</b>

**City of Salmon Arm  
Fire Protection Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
Revenue			
Taxation			
City of Salmon Arm	\$ 1,388,520	\$ 1,385,690	\$ 2,830
Other	-	-	-
<b>Total Taxation</b>	<b>1,388,520</b>	<b>1,385,690</b>	<b>2,830</b>
Sales of Service			
10 1421 0100 Alarm Monitoring	150	150	-
10 1421 0200 False Alarms	1,000	1,000	-
10 1421 0300 Utility Monitoring	-	-	-
10 1421 0400 Recovery - Fire Dispatching	-	-	-
10 1421 0500 Sale of Fixed Assets	-	-	-
10 1421 0600 Recovery - Adams Lake Indian Band	30,000	30,000	-
10 1421 0650 Recovery - Neskonlith Indian Band	12,600	11,500	1,100
10 1421 0700 Fire Suppression Services - Kault Hill	12,000	7,500	4,500
10 1421 0800 Other	-	-	-
<b>Total Sales Of Service</b>	<b>55,750</b>	<b>50,150</b>	<b>5,600</b>
Revenue From Own Sources			
10 1521 0100 Burning Permits	5,000	12,000	(7,000)
10 1521 0200 Fire Bylaw Permits	500	500	-
10 1521 0800 Other	-	-	-
<b>Total Revenue From Own Sources</b>	<b>5,500</b>	<b>12,500</b>	<b>(7,000)</b>
Transfer From Reserve Accounts			
Prior Years Surplus (CF)	5,000	5,000	-
Fire - Other Reserve	-	-	-
General - COVID 19 Safe Restart Grant	7,000	-	7,000
<b>Total Transfer From Reserve Accounts</b>	<b>12,000</b>	<b>5,000</b>	<b>7,000</b>
<b>Total Revenue</b>	<b>\$ 1,461,770</b>	<b>\$ 1,453,340</b>	<b>\$ 8,430</b>

City of Salmon Arm  
 Fire Protection Services  
 2021 Final Budget

	<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
Fire Stations and Buildings			
Station #1 - Canoe			
10 2223 1001	\$ 1,200	\$ 1,200	\$ -
10 2223 1002	200	200	-
10 2223 1004	6,100.00	5,250	850
10 2223 1005	600.00	800	(200)
10 2223 1006	3,500.00	3,500	-
10 2223 1007	2,000.00	2,000	-
10 2223 1011	900.00	900	-
10 2223 1500	1,000.00	1,200	(200)
Total Station #1 - Canoe	<u>15,500</u>	<u>15,050</u>	<u>450</u>
Station #2 - Broadview			
10 2223 2001	3,900	3,000	900
10 2223 2002	1,000	1,000	-
10 2223 2004	4,500	4,300	200
10 2223 2005	400	500	(100)
10 2223 2006	3,000	3,000	-
10 2223 2007	3,000	3,000	-
10 2223 2011	1,200	1,200	-
10 2223 2500	1,100	1,400	(300)
Total Station #2 - Broadview	<u>18,100</u>	<u>17,400</u>	<u>700</u>
Station #3 - Main			
10 2223 3001	3,000	3,000	-
10 2223 3002	1,000	1,000	-
10 2223 3004	12,000	7,000	5,000
10 2223 3005	1,000	4,300	(3,300)
10 2223 3006	4,700	4,700	-
10 2223 3007	5,000	5,000	-
10 2223 3011	700	600	100
10 2223 3500	2,100	2,400	(300)
Total Station #3 - Main	<u>29,500</u>	<u>28,000</u>	<u>1,500</u>
Station #4 - Gleneden			
10 2223 4001	300	300	-
10 2223 4002	50	50	-
10 2223 4004	6,900	4,800	2,100
10 2223 4005	400	400	-
10 2223 4006	2,000	2,000	-
10 2223 4007	3,500	3,500	-

City of Salmon Arm  
 Fire Protection Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2223 4011 Bldgs & Grounds - W/S	360	360	-
10 2223 4500 Bldgs & Grounds - Ins.	1,000	1,200	(200)
Total Station #4 - Gleneden	<u>14,510</u>	<u>12,610</u>	<u>1,900</u>
Total Fire Stations and Buildings	<u>77,610</u>	<u>73,060</u>	<u>4,550</u>

Administration

10 2224 0001 Wages and Benefits	269,000	268,500	500
10 2224 0020 Travel	1,500	1,500	-
10 2224 0035 Courier	1,000	750	250
10 2224 0050 Telephone	6,500	6,500	-
10 2224 0060 Cellular	2,000	2,000	-
10 2224 0070 Advertising	1,500	1,500	-
10 2224 0101 Clerical - Wages and Benefits	15,000	40,000	(25,000)
10 2224 0110 Memberships and Dues	1,400	1,400	-
10 2224 0120 Office Supplies	2,000	3,000	(1,000)
10 2224 0130 Photocopier Expenses	1,000	1,000	-
10 2224 0140 Office Equipment	500	1,900	(1,400)
10 2224 0160 Conferences and Seminars	5,000	5,000	-
10 2224 0290 Uniforms	2,500	3,000	(500)
10 2224 0295 Laundry	800	800	-
10 2224 0300 Miscellaneous - Fire Protection	300	300	-
10 2224 0501 Acting Fire Chief - Wages and Benefits	-	-	-
Total Administration	<u>310,000</u>	<u>337,150</u>	<u>(27,150)</u>

Fire Fighting Force

10 2225 0300 Miscellaneous	300	300	-
10 2225 0304 Contracted Services	1,500	1,500	-
10 2225 0310 Annual Banquet	2,820	2,820	-
10 2225 0315 Small Equipment	-	-	-
10 2225 0330 Drivers Licence Medical	300	300	-
10 2225 1140 Workers' Compensation	6,700	5,600	1,100
10 2225 1150 R.R.S.P.	15,000	15,000	-
10 2225 1160 Fire Fighter Refurbishment	500	500	-
10 2225 1180 Insurance/Benefits - Fire Fighting Force	20,000	18,000	2,000
10 2225 1190 Fire Fighter Apparel	11,500	9,500	2,000
10 2225 5001 Payroll - Fire Fighting Force	165,000	160,000	5,000
10 2225 5011 Payroll - Additional Practice Remuneration	15,000	25,000	(10,000)
10 2225 5101 Payroll - Honorarium	21,600	21,600	-
10 2225 5201 Payroll - Standby Time	73,000	72,200	800
Total Fire Fighting Force	<u>333,220</u>	<u>332,320</u>	<u>900</u>

City of Salmon Arm  
 Fire Protection Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Fire Investigation and Prevention</b>			
10 2226 0001 Fire Prevention - Wages and Benefits	96,500	98,000	(1,500)
10 2226 0050 Cellular Phone	200	350	(150)
10 2226 0150 Fire Investigations - Materials	500	500	-
10 2226 0160 Conferences - Fire Investigation & Prev.	2,000	2,000	-
10 2226 0165 Conferences - Public Education	-	-	-
10 2226 0170 Public Education	2,000	2,000	-
Total Fire Investigation and Prevention	<u>101,200</u>	<u>102,850</u>	<u>(1,650)</u>
<b>Water Supply and Hydrants</b>			
10 2227 0004 Hydrant Maint - Contr. Service	93,000	92,000	1,000
Total Water Supply and Hydrants	<u>93,000</u>	<u>92,000</u>	<u>1,000</u>
<b>Training</b>			
10 2228 0001 Training Officer - Wages and Benefits	-	68,250	(68,250)
10 2228 0004 Training - Contr.	-	-	-
10 2228 0004 Training - Equipment Maintenance	-	500	(500)
10 2228 0005 Training - Materials & Supplies	4,500	4,000	500
10 2228 0101 Training - Paid on Call Department Maintenance	50,000	-	50,000
10 2228 0160 Training - Courses & Seminars	11,500	12,700	(1,200)
10 2228 0165 Training - Conferences	1,500	1,500	-
10 2228 0170 Training - FTC	15,590	15,710	(120)
Total Training	<u>83,090</u>	<u>102,660</u>	<u>(19,570)</u>
<b>Rescue</b>			
10 2229 0005 Rescue Supplies & Equipment	5,000	3,500	1,500
10 2229 0320 Rescue Equipment - Maintenance	1,000	1,500	(500)
10 2229 0321 Rescue Equipment - Maintenance - Lab.	300	500	(200)
10 2229 0330 Air Pak Maintenance	7,500	7,500	-
10 2229 0340 Extinguishers - Maintenance	1,000	1,000	-
Total Rescue	<u>14,800</u>	<u>14,000</u>	<u>800</u>
<b>Dispatching</b>			
10 2229 0504 Dispatching - Contr.	26,000	23,500	2,500
10 2229 0510 Dispatching - Other	5,500	5,500	-
10 2229 0550 Dispatching - Communications	700	2,500	(1,800)
10 2229 0570 Dispatching - Software	3,500	1,700	1,800
Total Dispatching	<u>35,700</u>	<u>33,200</u>	<u>2,500</u>

City of Salmon Arm  
 Fire Protection Services  
 2021 Final Budget

2021 Final Budget	2020 Final Budget	Variance Final Budget
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Fire Fleet Operation

Unit # 211 - 2007 Freightliner (T-1)

10 2230 0304	Unit # 211 - Contr.	2,000	1,800	200
10 2230 0305	Unit # 211 - Mats.	1,000	3,000	(2,000)
10 2230 0310	Unit # 211 - Ins.	1,400	1,300	100
10 2230 0320	Unit # 211 - Fuel & Oil	500	500	-
		<u>4,900</u>	<u>6,600</u>	<u>(1,700)</u>

Unit # 212 - 2002 International (T-4 - 0930 ME)

10 2230 0404	Unit # 212 - Contr.	2,000	10,500	(8,500)
10 2230 0405	Unit # 212 - Mats.	900	400	500
10 2230 0410	Unit # 212 - Ins.	1,400	1,300	100
10 2230 0420	Unit # 212 - Fuel & Oil	500	500	-
		<u>4,800</u>	<u>12,700</u>	<u>(7,900)</u>

Unit # 224 - 2005 Dodge (T-9)

10 2230 0504	Unit # 224 - Contr.	750	1,500	(750)
10 2230 0505	Unit # 224 - Mats.	200	500	(300)
10 2230 0510	Unit # 224 - Ins.	800	700	100
10 2230 0520	Unit # 224 - Fuel & Oil	2,500	3,000	(500)
	Total Unit # 224 - 2005 Dodge	<u>4,250</u>	<u>5,700</u>	<u>(1,450)</u>

Unit # 214 - 2009 ALF (E3)

10 2230 0604	Unit # 214 - Contr.	2,500	2,500	-
10 2230 0605	Unit # 214 - Mats.	1,500	500	1,000
10 2230 0610	Unit # 214 - Ins.	1,600	1,500	100
10 2230 0620	Unit # 214 - Fuel & Oil	800	800	-
		<u>6,400</u>	<u>5,300</u>	<u>1,100</u>

Unit # 215 -1986 GMC Mini Pump (E5)

10 2230 0704	Unit # 215 - Contr.	1,500	1,500	-
10 2230 0705	Unit # 215 - Mats.	300	400	(100)
10 2230 0710	Unit # 215 - Ins.	800	750	50
10 2230 0720	Unit # 215 - Fuel & Oil	800	400	400
		<u>3,400</u>	<u>3,050</u>	<u>350</u>

City of Salmon Arm  
 Fire Protection Services  
 2021 Final Budget

<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
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Unit # 217 - 2018 Chevrolet Tahoe

10 2230 0904	Unit # 217 - 2018 Chevrolet Tahoe - Contr.	600	600	-
10 2230 0905	Unit # 217 - 2018 Chevrolet Tahoe - Mats.	300	300	-
10 2230 0910	Unit # 217 - 2018 Chevrolet Tahoe - Ins.	1,200	1,200	-
10 2230 0920	Unit # 217 - 2018 Chevrolet Tahoe - Fuel & Oil	1,200	1,600	(400)
		<u>3,300</u>	<u>3,700</u>	<u>(400)</u>

Unit # 218 - 2015 Freightline Fire Truck (E-1)

10 2230 1004	Unit # 218 - Contr.	2,500	2,500	-
10 2230 1005	Unit # 218 - Mats.	1,500	200	1,300
10 2230 1010	Unit # 218 - Ins.	1,500	1,500	-
10 2230 1020	Unit # 218 - Fuel & Oil	500	500	-
		<u>6,000</u>	<u>4,700</u>	<u>1,300</u>

Unit # 220 - 2010 Ranger Truck (T-8)

10 2230 1204	Unit # 220 - Contr.	1,500	1,700	(200)
10 2230 1205	Unit # 220 - Mats.	3,300	200	3,100
10 2230 1210	Unit # 220 - Ins.	1,400	1,250	150
10 2230 1220	Unit # 220 - Fuel & Oil	1,200	700	500
		<u>7,400</u>	<u>3,850</u>	<u>3,550</u>

Unit # 221 - 1996 Spartan (L-3)

10 2230 1304	Unit # 221 - Contr.	2,500	3,000	(500)
10 2230 1305	Unit # 221 - Mats.	500	600	(100)
10 2230 1310	Unit # 221 - Ins.	1,600	1,500	100
10 2230 1320	Unit # 221 - Fuel & Oil	500	500	-
10 2230 1330	Unit # 221 - Certification	800	800	-
		<u>5,900</u>	<u>6,400</u>	<u>(500)</u>

Unit # 205 - 1934 Chevrolet (Museum Truck)

10 2230 1404	Unit # 205 - Contr.	100	100	-
10 2230 1405	Unit # 205 - Mats.	100	100	-
10 2230 1410	Unit # 205 - Ins.	200	200	-
10 2230 1420	Unit # 205 - Fuel & Oil	-	-	-
		<u>400</u>	<u>400</u>	<u>-</u>



City of Salmon Arm  
 Fire Protection Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Unit # 223 - 2005 Freightliner Hub (E-4)			
10 2230 1604 Unit # 223 - 2005 Freightliner - Contr.	2,500	2,500	-
10 2230 1605 Unit # 223 - 2005 Freightliner - Mats.	1,500	400	1,100
10 2230 1610 Unit # 223 - 2005 Freightliner - Ins.	1,400	1,400	-
10 2230 1620 Unit # 223 - 2005 Freightliner - Fuel & Oil	600	600	-
Total Unit # 223 - 2005 Freightliner Hub	<u>6,000</u>	<u>4,900</u>	<u>1,100</u>
Unit # 225 - Trench Rescue Trailer			
10 2230 1704 Unit # 225 - Trench Rescue Trailer - Contr.	300	300	-
10 2230 1705 Unit # 225 - Trench Rescue Trailer - Mats.	200	200	-
10 2230 1710 Unit # 225 - Trench Rescue Trailer - Ins.	250	250	-
10 2230 1730 Unit # 225 - Trench Rescue Trailer - Certification	-	-	-
Total Unit # 225 - Trench Rescue Trailer	<u>750</u>	<u>750</u>	<u>-</u>
Unit # 213 - 2012 Freightliner (E-2)			
10 2230 1804 Unit # 213 - 2012 Freightliner (E-2) - Contr.	2,500	2,500	-
10 2230 1805 Unit # 213 - 2012 Freightliner (E-2) - Mats.	1,500	1,300	200
10 2230 1810 Unit # 213 - 2012 Freightliner (E-2) - Ins.	1,500	1,450	50
10 2230 1820 Unit # 213 - 2012 Freightliner (E-2) - Fuel & Oil	800	1,000	(200)
Total Unit # 213 - 2012 Freightliner (E-2)	<u>6,300</u>	<u>6,250</u>	<u>50</u>
Unit #226 - 2016 Cargo Trailer			
10 2230 1904 Unit #226 - 2016 Cargo Trailer - Contr.	200	200	-
10 2230 1905 Unit #226 - 2016 Cargo Trailer - Mats.	100	100	-
10 2230 1910 Unit #226 - 2016 Cargo Trailer - Ins.	350	300	50
10 2230 1920 Unit #226 - 2016 Cargo Trailer - Fuel and Oil	-	-	-
Total Unit #226 - 2016 Cargo Trailer	<u>650</u>	<u>600</u>	<u>50</u>
Other			
10 2230 2004 Air Compressor - Maintenance	2,000	2,000	-
10 2230 2110 Radio Licenses	3,500	3,500	-
Total Other	<u>5,500</u>	<u>5,500</u>	<u>-</u>
Unit #227 - 2018 SX XC Kawasaki Mule All Terrain Vehicle			
10 2230 2504 Unit #227 - 2018 SX XC Kawasaki Mule - Contr.	300	400	(100)
10 2230 2505 Unit #227 - 2018 SX XC Kawasaki Mule - Mats.	100	200	(100)
10 2230 2510 Unit #227 - 2018 SX XC Kawasaki Mule - Ins.	100	100	-

City of Salmon Arm  
 Fire Protection Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2230 2520 Unit #227 - 2018 SX XC Kawasaki Mule - Fuel an	50	100	(50)
Total Unit #227 - 2018 SX XC Kawasaki Mule	<u>550</u>	<u>800</u>	<u>(250)</u>
Unit #228 - 2018 John Deere 825M All Terrain Vehicle			
10 2230 2604 Unit #228 - 2018 John Deere 825M - Contr.	300	400	(100)
10 2230 2605 Unit #228 - 2018 John Deere 825M - Mats.	100	200	(100)
10 2230 2610 Unit #228 - 2018 John Deere 825M - Ins.	100	100	-
10 2230 2620 Unit #228 - 2018 John Deere 825M - Fuel and Oil	50	100	(50)
Total Unit #228 - 2018 John Deere 825M	<u>550</u>	<u>800</u>	<u>(250)</u>
Unit #229 - ATV Trailer			
10 2230 2704 Unit #229 - ATV Trailer - Contr.	100	100	-
10 2230 2705 Unit #229 - ATV Trailer - Mats.	100	100	-
10 2230 2710 Unit #229 - ATV Trailer - Ins.	300	300	-
10 2230 2720 Unit #229 - ATV Trailer - Fuel and Oil	-	-	-
Total Unit #229 - ATV Trailer	<u>500</u>	<u>500</u>	<u>-</u>
Unit #230 - 2018 Hub Freightliner (T-2)			
10 2230 2804 Unit #230 - 2018 Hub Freightliner (T-2) - Contr.	2,000	2,000	-
10 2230 2805 Unit #230 - 2018 Hub Freightliner (T-2) - Mats.	1,500	300	1,200
10 2230 2810 Unit #230 - 2018 Hub Freightliner (T-2) - Ins.	1,800	1,550	250
10 2230 2820 Unit #230 - 2018 Hub Freightliner (T-2) - Fuel anc	800	800	-
Total Unit #230 - 2018 Hub Freightliner (T-2)	<u>6,100</u>	<u>4,650</u>	<u>1,450</u>
Unit #231 - 2001 La-France Rescue Truck (R-3)			
10 2230 2904 Unit #231 -2001 La-France Rescue- Contr.	2,000	2,500	(500)
10 2230 2905 Unit #231 -2001 La-France Rescue- Mats.	1,500	400	1,100
10 2230 2910 Unit #231 -2001 La-France Rescue- Ins.	1,200	850	350
10 2230 2920 Unit #231 -2001 La-France Rescue- F&Oil	600	400	200
Total Unit #231 -2001 La-France Rescue (R-3)	<u>5,300</u>	<u>4,150</u>	<u>1,150</u>
Unit #232 - 2021 Rosenbauer Aerial Ladder Truck (L3)			
Unit #232 - 2021 Rosenbauer Ladder - Contr.	1,000	-	1,000
Unit #232 - 2021 Rosenbauer Ladder- Mats.	300	-	300
Unit #232 - 2021 Rosenbauer Ladder- Ins.	2,000	-	2,000
Unit #232 - 2021 Rosenbauer Ladder- F&Oil	500	-	500
Total Unit #232 - 2021 Rosenbauer Ladder	<u>3,800</u>	<u>-</u>	<u>3,800</u>
Total Fire Fleet Operations	<u>82,750</u>	<u>81,300</u>	<u>1,450</u>

City of Salmon Arm  
 Fire Protection Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Fire Fighting Supplies</b>			
10 2231 0310 Fire Fighting Equipment	12,000	10,500	1,500
10 2231 0320 Fire Fighting Apparel/Accessories	-	-	-
10 2231 0330 Fire Hose - Maintenance	300	300	-
10 2231 0340 Radios And Pagers - Maintenance	4,000	3,000	1,000
10 2231 0350 Fire Fighting Foam	1,000	-	1,000
10 2231 0355 Small Equipment	-	-	-
10 2231 0360 Fire Fighting Equipment Maintenance	500	1,000	(500)
<b>Total Fire Fighting Supplies</b>	<u>17,800</u>	<u>14,800</u>	<u>3,000</u>
<b>Fire Alarm Systems</b>			
10 2232 0050 Telephones	-	-	-
10 2232 0300 Other	-	-	-
<b>Total Fire Alarm Systems</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Major Maintenance</b>			
10 2241 1010 Thermal Imaging Cameras	-	-	-
<b>Total Major Maintenance</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Studies and Assessments</b>			
10 2240 1004 Superior Tanker Shuttle Accreditation (CF)	5,000	5,000	-
<b>Total Studies and Assessments</b>	<u>5,000</u>	<u>5,000</u>	<u>-</u>
<b>Transfer To Reserve Funds</b>			
10 2825 2130 Fire - Radio/Pager Replacement Reserve	5,000	5,000	-
10 2825 2160 Fire - Paid On Call Remuneration Review	10,000	-	10,000
10 2830 2110 Fire - Fire Buildings & Equipment Reserve	25,000	25,000	-
10 2830 2120 Fire - Emergency Apparatus Reserve	205,000	205,000	-
<b>Total Transfer To Reserve Fund</b>	<u>245,000</u>	<u>235,000</u>	<u>10,000</u>
<b>Capital Expenditures</b>			
Aerial Ladder Truck - Unit No. 232	-	-	-
4 x 4 - 3/4 Ton Truck	35,000	-	35,000
Tough Books Tablets	-	-	-
Fire Hose	5,000	10,000	(5,000)
Radios and Pagers	-	-	-
Rescue Jack Strut System	7,500	-	7,500
Turnout Gear	15,000	20,000	(5,000)
<b>Total Capital Expenditures</b>	<u>62,500</u>	<u>30,000</u>	<u>32,500</u>
	<u>\$ 1,461,670</u>	<u>\$ 1,453,340</u>	<u>\$ 8,330</u>

City of Salmon Arm  
 Fire Protection Services  
 Capital Expenditure Budget  
 2021 Final Budget

Project		Total Expenditure	General Revenue	Fire Buildings Reserve	Fire Vehicles Reserve Fund	Reserve Account	Unexp. Reserve
Aerial Ladder Truck - Unit No. 232 (CF)	R	\$ 1,439,000	\$ -	\$ -	\$ 1,439,000	\$ -	\$ -
4 x 4 - 3/4 Ton Truck	R	60,000	35,000		25,000		
Tough Books Tablets	R/U	40,000	-			40,000	
Radios and Pagers	R	7,500	-			7,500	
Rescue Jack Strut System	N	7,500	7,500				
Fire Hose	R	5,000	5,000				
Turnout Gear	R	30,000	15,000				15,000
		\$ 1,589,000	\$ 62,500	\$ -	\$ 1,464,000	\$ 47,500	\$ 15,000

City of Salmon Arm  
Regional Fire Training Centre  
2021 Final Budget

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>REVENUE</u></b>			
Municipal Funding	\$ 15,590	\$ 15,710	\$ (120)
Other Funding	20,600	20,980	(380)
Sales of Service	3,000	2,000	1,000
Revenue From Own Sources	500	1,000	(500)
Transfer From Reserve	-	-	-
Total Revenue	<u>\$ 39,690</u>	<u>\$ 39,690</u>	<u>\$ -</u>

**EXPENDITURES**

Fire Training Centre Building Maint.	\$ 13,500	\$ 14,000	\$ (500)
Administration	2,740	2,740	-
Training	50	50	-
Equipment Maintenance	16,400	15,400	1,000
Fire Training Centre Supplies	1,000	1,000	-
Transfer To Reserves	6,000	6,500	(500)
Capital Expenditures	-	-	-
	<u>39,690</u>	<u>39,690</u>	<u>-</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 39,690</u>	<u>\$ 39,690</u>	<u>\$ -</u>

City of Salmon Arm  
Regional Fire Training Centre  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Funding			
80 1810 0100 City of Salmon Arm	\$ 15,590	\$ 15,710	\$ (120)
80 1810 0200 CSRD	17,170	17,560	(390)
80 1810 0300 District of Sicamous	3,430	3,420	10
80 1810 0900 Other	-	-	-
Total Grants	<u>36,190</u>	<u>36,690</u>	<u>(500)</u>
Sales of Service			
80 1400 0100 User Fees	1,000	1,000	-
80 1400 0200 Direct Training Costs	2,000	1,000	1,000
80 1400 0300 Training - Other Agencies	-	-	-
81 1400 0400 Training - Justice Institute Certificate	-	-	-
81 1400 0500 Training - Trainers & Evaluators	-	-	-
80 1400 0900 Other	-	-	-
Total Sales of Service	<u>3,000</u>	<u>2,000</u>	<u>1,000</u>
Revenue From Own Sources			
80 1500 0900 Other	-	-	-
80 1510 2120 Interest Income - FTC Reserve	500	1,000	(500)
80 1510 4010 Interest Inc. - Major Maintenance	-	-	-
80 1510 4020 Interest Inc. - Pumper Fire Truck	-	-	-
80 1510 4030 Interest Inc. - FTC Hose	-	-	-
Total Revenue From Own Sources	<u>500</u>	<u>1,000</u>	<u>(500)</u>
Transfer From Reserves			
Prior Year Surplus	-	-	-
80 1920 0100 Transfer From Reserve	-	-	-
Total Transfer From Reserve Accounts	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenue	<u>\$ 39,690</u>	<u>\$ 39,690</u>	<u>\$ -</u>

**City of Salmon Arm  
Regional Fire Training Centre  
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Fire Training Centre Buildings			
Fire Training Centre Maintenance			
80 2100 1001	\$ 1,000	\$ 1,000	\$ -
80 2100 1002	300	300	-
80 2100 1004	4,000	4,000	-
80 2100 1005	1,000	1,000	-
80 2100 1006	1,600	1,600	-
80 2100 1007	2,000	2,000	-
80 2100 1010	600	600	-
80 2100 1011	200	200	-
80 2100 1015	1,500	1,500	-
Total Fire Training Centre Maintenance	<u>12,200</u>	<u>12,200</u>	<u>-</u>
Smoke House Maintenance			
80 2100 2001	-	-	-
80 2100 2002	-	-	-
80 2100 2004	-	-	-
80 2100 2005	-	-	-
80 2100 2006	-	-	-
80 2100 2007	-	-	-
80 2100 2010	-	-	-
80 2100 2011	-	-	-
Total Smoke House Maintenance	<u>-</u>	<u>-</u>	<u>-</u>
Burn Building Maintenance			
80 2100 3001	-	-	-
80 2100 3002	-	-	-
80 2100 3004	1,000	1,500	(500)
80 2100 3005	300	300	-
80 2100 3006	-	-	-
80 2100 3007	-	-	-
80 2100 3010	-	-	-
80 2100 3011	-	-	-
Total Burn Building Maintenance	<u>1,300</u>	<u>1,800</u>	<u>(500)</u>
Total Fire Training Centre Buildings	<u>13,500</u>	<u>14,000</u>	<u>(500)</u>
Administration			
80 2300 0010	1,890	1,890	-
80 2300 0020	300	300	-
80 2300 0035	-	-	-
80 2300 0050	450	450	-
80 2300 0070	-	-	-

City of Salmon Arm  
Regional Fire Training Centre  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
80 2300 0100 Legal Fees	-	-	-
80 2300 0110 Memberships And Dues	-	-	-
80 2300 0120 Office Supplies	100	100	-
Total Administration	<u>2,740</u>	<u>2,740</u>	-
<b>Training</b>			
80 2400 0100 Course Development	-	-	-
80 2400 0110 Reference Library - Manuals	-	-	-
80 2400 0120 Training Office Supplies	50	50	-
80 2400 0125 Training Computer Maint/Supplies	-	-	-
80 2400 0130 Photocopier Costs	-	-	-
80 2400 0140 Training - Other Agencies	-	-	-
80 2400 0150 Training - Justice Institute Certificate	-	-	-
80 2400 0140 Training - Trainers & Evaluators	-	-	-
Total Training	<u>50</u>	<u>50</u>	-
<b>Equipment Maintenance</b>			
<b>Fire Truck Maintenance</b>			
80 2500 0101 Fire Truck - Labour	-	-	-
80 2500 0102 Fire Truck - Equip.	-	-	-
80 2500 0104 Fire Truck - Contr.	2,500	2,500	-
80 2500 0105 Fire Truck - Mats.	300	300	-
80 2500 0110 Fire Truck - Insurance	1,000	1,000	-
80 2500 0120 Fire Truck - Fuel and Oil	200	200	-
Total Fire Truck Maintenance	<u>4,000</u>	<u>4,000</u>	-
<b>Air Compressor Maintenance</b>			
80 2500 0201 Air Compressor - Labour	-	-	-
80 2500 0202 Air Compressor - Equip.	-	-	-
80 2500 0204 Air Compressor - Contr.	2,500	2,000	500
80 2500 0205 Air Compressor - Mats.	100	200	(100)
80 2500 0210 Air Compressor - Insurance	-	-	-
80 2500 0220 Air Compressor - Fuel And Oil	-	-	-
Total Air Compressor Maintenance	<u>2,600</u>	<u>2,200</u>	400
<b>Flammable Tray Maintenance</b>			
80 2500 0301 Flammable Trays - Labour	-	-	-
80 2500 0302 Flammable Trays - Equip.	-	-	-
80 2500 0304 Flammable Trays - Contr.	100	300	(200)
80 2500 0305 Flammable Trays - Mats.	100	100	-
80 2500 0307 Flammable Trays - Nat. Gas	-	-	-
80 2500 0308 Flammable Trays - Propane	-	-	-
Total Flammable Tray Maintenance	<u>200</u>	<u>400</u>	(200)



**City of Salmon Arm  
Regional Fire Training Centre  
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Extinguisher Maintenance</b>			
80 2500 0401 Extinguisher - Labour	-	-	-
80 2500 0402 Extinguisher - Equip.	-	-	-
80 2500 0404 Extinguisher - Contr.	300	300	-
80 2500 0405 Extinguisher - Mats.	-	-	-
Total Extinguisher Maintenance	<u>300</u>	<u>300</u>	<u>-</u>
<b>Air Pak Maintenance</b>			
80 2500 0501 Air Pak - Labour	-	-	-
80 2500 0502 Air Pak - Equip.	-	-	-
80 2500 0504 Air Pak - Contr.	3,500	3,500	-
80 2500 0505 Air Pak - Mats.	100	300	(200)
Total Air Pak Maintenance	<u>3,600</u>	<u>3,800</u>	<u>(200)</u>
<b>Prop Maintenance</b>			
80 2500 0601 Prop - Labour	-	-	-
80 2500 0602 Prop - Equip.	-	-	-
80 2500 0604 Prop - Contr.	2,000	2,000	-
80 2500 0605 Prop - Mats.	300	300	-
80 2500 0607 Prop - Natural Gas	-	-	-
80 2500 0608 Prop - Propane	3,000	2,000	1,000
Total Prop Maintenance	<u>5,300</u>	<u>4,300</u>	<u>1,000</u>
<b>Other Equipment</b>			
80 2500 0901 Other Equipment - Lab.	-	-	-
80 2500 0902 Other Equipment - Equip.	-	-	-
80 2500 0904 Other Equipment - Contr.	300	300	-
80 2500 0905 Other Equipment - Mats.	100	100	-
80 2500 0910 Other Equipment - Insurance	-	-	-
80 2500 0920 Other Equipment - Fuel & Oil	-	-	-
Total Other Equipment Maintenance	<u>400</u>	<u>400</u>	<u>-</u>
Total Equipment Maintenance	<u>16,400</u>	<u>15,400</u>	<u>1,000</u>
<b>Fire Training Centre Supplies</b>			
80 2700 0100 Small Tools	500	500	-
80 2700 0200 Fire Hose - Maintenance	-	-	-
80 2700 0300 Radio Maintenance	500	500	-
80 2700 0400 Foam	-	-	-
80 2700 0900 Other - Projector	-	-	-
Total Fire Training Centre Supplies	<u>1,000</u>	<u>1,000</u>	<u>-</u>

City of Salmon Arm  
Regional Fire Training Centre  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Transfer to Reserves - Interest			
80 2828 2120 Interest - FTC	500	1,000	(500)
80 2828 4010 Interest - Major Maintenance	-	-	-
80 2828 4020 Interest - Pumper Fire Truck	-	-	-
80 2828 4030 Interest - FTC - Hose	-	-	-
Total Transfer to Reserves Interest	<u>500</u>	<u>1,000</u>	<u>(500)</u>
Transfer To Reserves			
80 2825 4010 FTC - Major Maintenance Reserve	2,500	2,500	-
80 2825 4020 Pumper Truck Reserve	2,000	2,000	-
80 2825 4030 FTC - Hose/Equipment	1,000	1,000	-
Total Transfer To Reserves	<u>5,500</u>	<u>5,500</u>	<u>-</u>
Total Transfer To Reserves	<u>6,000</u>	<u>6,500</u>	<u>(500)</u>
Capital Expenditures			
Paving	-	-	-
Burn Building Replacements	-	-	-
Classroom - Chairs	-	-	-
Hose	-	-	-
Total Capital Expenditures	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 39,690</u>	<u>\$ 39,690</u>	<u>\$ -</u>

City of Salmon Arm  
Regional Fire Training Centre  
Capital Expenditure Budget  
2021 Final Budget

Project		Total Expenditure	FTC Revenue	FTC Reserve	FTC Surplus
FTC - Paving	R	\$ 10,000	\$ -	\$ -	\$ 10,000
Hose	R	4,000	-	4,000	
Classroom - Chairs	R	8,000	-		8,000
Burn Building Replacements (3)	R	30,000	-	30,000	
		\$ 52,000	\$ -	\$ 34,000	\$ 18,000

**City of Salmon Arm  
Building Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
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**Revenue**

Municipal Funding	\$ (28,150)	\$ (30,750)	\$ 2,600
Sales of Service	500	500	-
Other Revenue From Own Source	370,000	370,000	-
Transfer From Reserve	-	-	-
Prior Years Surplus	-	-	-
<b>Total Revenue</b>	<b>\$ 342,350</b>	<b>\$ 339,750</b>	<b>\$ 2,600</b>

**Expenditures**

Administration	\$ 338,350	\$ 335,750	\$ 2,600
Transfer To Reserves	4,000	4,000	-
Capital Expenditures	-	-	-
	<b>342,350</b>	<b>339,750</b>	<b>2,600</b>
Surplus (Deficit) For The Year	-	-	-
	<b>\$ 342,350</b>	<b>\$ 339,750</b>	<b>\$ 2,600</b>

City of Salmon Arm  
 Building Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Taxation			
City of Salmon Arm	\$ (28,150)	\$ (30,750)	\$ 2,600
Other	-	-	-
Total Taxation	<u>(28,150)</u>	<u>(30,750)</u>	<u>2,600</u>
Sales of Service			
10 1422 0100 Other	500	500	-
Total Sales of Service	<u>500</u>	<u>500</u>	<u>-</u>
Other Revenue From Own Sources			
10 1522 0100 Building Permits	\$ 350,000	\$ 350,000	\$ -
10 1522 0400 Plumbing Permits	20,000	20,000	-
Total Other Revenue From Own Sources	<u>370,000</u>	<u>370,000</u>	<u>-</u>
Transfer From Reserves			
Prior Years Surplus	-	-	-
Building Reserve	-	-	-
Total Transfer From Reserves	<u>-</u>	<u>-</u>	<u>-</u>
Total Revenue	<u>\$ 342,350</u>	<u>\$ 339,750</u>	<u>\$ 2,600</u>

City of Salmon Arm  
 Building Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Administration			
10 2245 0001 Wages & Benefits	\$ 318,000	\$ 315,000	\$ 3,000
10 2245 0020 Travel	100	100	-
10 2245 0025 Vehicle Expense	6,500	7,000	(500)
10 2245 0060 Cellular Telephones	1,600	1,500	100
10 2245 0100 Legal Fees	3,000	3,000	-
10 2245 0110 Memberships & Dues	2,000	2,000	-
10 2245 0120 Office Supplies	1,500	1,500	-
10 2245 0145 LTSA	250	250	-
10 2245 0160 Staff Training	1,200	1,200	-
10 2245 0165 Conferences & Seminars	4,000	4,000	-
10 2245 0300 Other	200	200	-
10 2245 0310 Recruitment Costs	-	-	-
Total Administration	<u>338,350</u>	<u>335,750</u>	<u>2,600</u>
Transfer To Reserves			
10 2825 1170 Civic Vehicle Reserve	4,000	4,000	-
Total Transfer To Reserves	<u>4,000</u>	<u>4,000</u>	<u>-</u>
Capital Expenditures			
Building Inspection Vehicle	-	-	-
Total Capital Expenditures	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>\$ 342,350</u>	<u>\$ 339,750</u>	<u>\$ 2,600</u>

**City of Salmon Arm**  
**Building Services**  
**Capital Expenditure Budget**  
**2020 Final Budget**

Project	Total Expenditure	General Revenue	Civic Vehicle	Reserve Account	Reserve Unexp.
	-	-	-	-	-
	\$ -	\$ -	\$ -	\$ -	\$ -

City of Salmon Arm  
 Police Protection Services  
 2021 Final Budget

	<b>2021</b>	<b>2020</b>	<b>Variance</b>
	<b>Final</b>	<b>Final</b>	<b>Final</b>
	<b><u>Budget</u></b>	<b><u>Budget</u></b>	<b><u>Budget</u></b>

**REVENUE**

Municipal Funding	\$ 4,055,400	\$ 3,935,110	\$ 120,290
Grants	160,000	167,890	(7,890)
Sales of Service	29,500	33,500	(4,000)
Revenue From Own Sources	-	-	-
Rentals	83,500	80,000	3,500
Transfer From Reserve	151,000	69,700	81,300
<b>Total Revenue</b>	<b><u>\$ 4,479,400</u></b>	<b><u>\$ 4,286,200</u></b>	<b><u>\$ 193,200</u></b>

**EXPENDITURES**

Police Building Maintenance	\$ 122,300	\$ 120,000	\$ 2,300
Policing	4,160,100	3,996,500	163,600
Fiscal Services	-	-	-
Assessment and Studies	35,000	35,000	-
Major Maintenance	26,000	29,000	(3,000)
Transfer To Reserves	90,000	105,700	(15,700)
Capital Expenditures	46,000	-	46,000
	<u>4,479,400</u>	<u>4,286,200</u>	<u>193,200</u>
Surplus (Deficit) For The Year	-	-	-
	<b><u>\$ 4,479,400</u></b>	<b><u>\$ 4,286,200</u></b>	<b><u>\$ 193,200</u></b>



**City of Salmon Arm  
Police Protection Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
Revenue			
Taxation			
City of Salmon Arm	\$ 4,055,400	\$ 3,935,110	\$ 120,290
Other	-	-	-
Total Taxation	<u>4,055,400</u>	<u>3,935,110</u>	<u>120,290</u>
Grants			
10 1700 3000 Traffic Fine Revenue Sharing	160,000	167,890	(7,890)
Other	-	-	-
Total Grants	<u>160,000</u>	<u>167,890</u>	<u>(7,890)</u>
Revenue From Own Sources			
10 1423 0100 RCMP Criminal Document	21,000	25,000	(4,000)
10 1423 0200 RCMP Document Serving	-	-	-
10 1423 0400 RCMP False Alarms	6,000	6,000	-
10 1423 0500 Special Event Policing	-	-	-
10 1423 0800 RCMP Other	2,500	2,500	-
Total Sales of Service	<u>29,500</u>	<u>33,500</u>	<u>(4,000)</u>
Rentals			
10 1610 0000 Federal Govt - Police Building	83,500	80,000	3,500
10 1624 1010 NOHR - Wireless Communications	-	-	-
Total Rentals	<u>83,500</u>	<u>80,000</u>	<u>3,500</u>
Reserves			
Surplus (CF)	50,000	40,000	10,000
10 1920 2210 Police - Operating	95,000	-	95,000
Police Building - Genset	-	15,700	(15,700)
Police Building - Major Maint. (CF)	6,000	14,000	(8,000)
Total Transfer In From Reserves	<u>151,000</u>	<u>69,700</u>	<u>81,300</u>
Total Revenue	<u>\$ 4,479,400</u>	<u>\$ 4,286,200</u>	<u>\$ 193,200</u>

**City of Salmon Arm  
Police Protection Services  
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Expenditures			
RCMP Building Maintenance			
10 2251 1101 RCMP Bldg Maint - Lab.	\$ 21,000	\$ 20,000	\$ 1,000
10 2251 1102 RCMP Bldg Maint - Equip.	5,000	5,000	-
10 2251 1104 RCMP Bldg Maint - Contr.	22,000	22,000	-
10 2251 1105 RCMP Bldg Maint - Mats.	4,000	4,000	-
10 2251 1106 RCMP Bldg Maint - Hydro	25,000	25,000	-
10 2251 1107 RCMP Bldg Maint - Nat Gas	12,000	12,000	-
10 2251 1110 RCMP Bldg Maint - Jan.	26,800	25,500	1,300
10 2251 1111 RCMP Bldg Maint - W & S	2,500	2,500	-
10 2251 1112 RCMP Bldg Maint - Taxes	1,000	1,000	-
10 2251 1120 RCMP Bldg Maint - Ins.	3,000	3,000	-
Total RCMP Building Maintenance	<u>122,300</u>	<u>120,000</u>	<u>2,300</u>
Policing			
10 2255 0001 Wages & Benefits - Clerical	294,000	284,000	10,000
10 2255 0101 Wages & Benefits - Court Liason	185,600	185,500	100
Training & Development - Clerical	5,000	-	5,000
10 2255 0125 Interest and Bank Charges	-	-	-
10 2255 0310 Auxiliary Police	3,000	-	3,000
10 2255 0320 Citizen's Crime Watch Patrol	3,500	5,000	(1,500)
10 2255 0340 RCMP Police Force	3,537,000	3,385,000	152,000
10 2255 0360 Prisoner Cost	100,000	100,000	-
10 2255 0370 Victim Service Program	27,000	27,000	-
10 2255 0380 Special Event Policing	-	-	-
10 2255 0390 CCVE	-	-	-
10 2255 0400 DNA Analysis Services	5,000	10,000	(5,000)
Total Policing	<u>4,160,100</u>	<u>3,996,500</u>	<u>163,600</u>
Fiscal Services			
10 2812 0500 Interest - Bylaw #2403	-	-	-
10 2813 0500 Principal - Bylaw #2403	-	-	-
Total Fiscal Services	<u>-</u>	<u>-</u>	<u>-</u>
Assessment and Studies			
10 2258 0000 Cell Block - Tender Document Dev. (CF)	15,000	15,000	-
10 2258 0020 Storage Bay - Design (CF)	20,000	20,000	-
Total Assessment and Studies	<u>35,000</u>	<u>35,000</u>	<u>-</u>

City of Salmon Arm  
 Police Protection Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Major Maintenance</b>			
10 2259 0060 Computer Wiring Upgrade (CF - \$5,000)	11,000	11,000	-
10 2259 0070 Cell Bay Door	-	8,000	(8,000)
10 2259 0080 Building - Front Door Refurbishment (CF)	5,000	5,000	-
10 2259 0090 Fencing Extension (CF - \$5,000)	10,000	5,000	5,000
Total Major Maintenance	<u>26,000</u>	<u>29,000</u>	<u>(3,000)</u>
<b>Reserves</b>			
10 2825 2210 RCMP Operating	-	-	-
10 2825 2230 Building - Major Maint. Reserve	15,000	30,700	(15,700)
10 2825 2235 Storage Bay Building Const. Reserve	-	-	-
10 2825 2295 Police Building - Roof	15,000	15,000	-
10 2830 2210 Vehicle Replacement Reserve	60,000	60,000	-
Total Transfer To Reserves	<u>90,000</u>	<u>105,700</u>	<u>(15,700)</u>
<b>Capital Expenditures</b>			
Police Building - Hazardous Room	-	-	-
Police Building - Prison Cell Impr.	-	-	-
Police Building - Guard Room Impr.	-	-	-
Police Building - Cell Bay Door	16,000	-	16,000
Police Building - Card Swipe System	30,000	-	30,000
Parking Lot Repairs	-	-	-
Police Building - Roof Replacement	-	-	-
Police Vehicles	-	-	-
Total Capital Expenditures	<u>46,000</u>	<u>-</u>	<u>46,000</u>
	<u>\$ 4,479,400</u>	<u>\$ 4,286,200</u>	<u>\$ 193,200</u>

**City of Salmon Arm**  
**Police Protection Services**  
**Capital Expenditure Budget**  
**2021 Final Budget**

Project		Total Expenditure	General Revenue	Unexp Reserve	Vehicle Reserve Fund	Reserve Account
Police Building - Hazardous Chemical Room (CF)	N	\$ 29,550	\$ -	\$ 29,550	\$ -	\$ -
Police Building - Prison Cell Improvements (CF)	U	70,000	-	-	-	70,000
Police Building - Guard Room Improvements (CF)	U	20,000	-	20,000	-	-
Police Building - Cell Bay Door (CF)	R	24,000	16,000	-	-	8,000
Police Building - Roof Replacement	R	120,000	-	-	-	120,000
Police Building - External Garage & Storage Design	N	20,000	-	-	-	20,000
Police Building - Card Swipe Access System	N	30,000	30,000	-	-	-
Parking Lot Repairs - Ph 1 (CF) and Ph 2	R	40,000	-	-	-	40,000
Police Vehicles	R	165,000	-	-	165,000	-
		\$ 518,550	\$ 46,000	\$ 49,550	\$ 165,000	\$ 258,000

**City of Salmon Arm  
Transportation Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>REVENUE</u></b>			
Municipal Funding	\$ 5,921,040	\$ 5,828,700	\$ 92,340
Transportation Parcel Tax	1,222,000	1,208,000	14,000
Grants	3,100	18,100	(15,000)
Sales of Service	827,950	805,950	22,000
Revenue From Own Sources	477,555	433,755	43,800
Rentals	50	50	-
Transfer From Reserve/Surplus	174,500	306,625	(132,125)
	<u>\$ 8,626,195</u>	<u>\$ 8,601,180</u>	<u>\$ 25,015</u>

**EXPENDITURES**

Workshop and Yard Maintenance	\$ 141,100	\$ 112,100	\$ 29,000
Other Building Maintenance	46,475	45,075	1,400
Administration and Supervision	705,750	717,750	(12,000)
Machinery and Equipment	-	-	-
Roads and Streets	2,134,950	2,142,450	(7,500)
Bridges and Other Crossings	16,845	117,345	(100,500)
Street Lighting	299,430	279,430	20,000
Traffic Services	191,565	196,175	(4,610)
Transit Services	680,790	680,790	-
Assessments and Studies	130,000	137,325	(7,325)
Major Maintenance	164,700	233,000	(68,300)
Fiscal Services	542,430	644,610	(102,180)
Transfer To Reserves	1,187,910	1,230,630	(42,720)
Capital Expenditures	2,384,250	2,064,500	319,750
	<u>8,626,195</u>	<u>8,601,180</u>	<u>25,015</u>
Surplus (Deficit) For the Year	-	-	-
	<u>\$ 8,626,195</u>	<u>\$ 8,601,180</u>	<u>\$ 25,015</u>

**City of Salmon Arm  
Transportation Services  
2021 Final Budget**

		<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
	Revenue			
	Taxation			
	City of Salmon Arm	\$ 5,921,040	\$ 5,828,700	\$ 92,340
10 1111 0400	Transportation Parcel Tax	1,222,000	1,208,000	14,000
	Total Taxation	<u>7,143,040</u>	<u>7,036,700</u>	<u>106,340</u>
	Grants			
10 1759 0000	Arterial Street Lighting - MOTH	3,100	3,100	-
10 1760 0000	Other (ICBC - Pedestrian Crossing)	-	15,000	(15,000)
	Total Grants	<u>3,100</u>	<u>18,100</u>	<u>(15,000)</u>
	Sales of Service			
	Transportation Services			
10 1430 0010	Custom Work	30,000	30,000	-
10 1430 0020	Equipment Earnings	560,000	535,000	25,000
10 1430 0040	Storm Sewer Connections	7,600	7,600	-
10 1430 0050	Road Maintenance - ALIB	70,000	68,000	2,000
10 1430 0060	Other	2,500	2,500	-
10 1430 0070	Sale of Fixed Assets	-	-	-
	Total Transportation Services	<u>670,100</u>	<u>643,100</u>	<u>27,000</u>
	Transit Services			
10 1430 0110	Transit Revenue	75,000	80,000	(5,000)
10 1430 0115	Transit Revenue - CSRD	3,000	3,000	-
10 1430 0120	Transit Passes	25,000	25,000	-
10 1430 0125	Transit Revenue - ALIB	28,000	28,000	-
10 1430 0130	Transit Advertising	1,350	1,350	-
10 1430 0160	Transit - NIB	500	500	-
10 1430 0170	Transit Revenue - CSRD - Rural Routes	25,000	25,000	-
	Total Transit Services	<u>157,850</u>	<u>162,850</u>	<u>(5,000)</u>
	Total Sales of Service	<u>827,950</u>	<u>805,950</u>	<u>22,000</u>

**City of Salmon Arm  
Transportation Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>	
<b>Revenue From Own Sources</b>				
10 1532 0010	Administration Charge - Water	229,300	207,000	22,300
10 1532 0020	Administration Charge - Sewer	229,300	207,000	22,300
10 1532 0025	Administration Charge - Airport	18,955	19,755	(800)
10 1532 0060	Other	-	-	-
	<b>Total Revenue From Own Sources</b>	<b>477,555</b>	<b>433,755</b>	<b>43,800</b>
<b>Rentals</b>				
10 1630 1090	Lease - Grazing (Weightman)	50	50	-
10 1630 1100	Lease - Quonset Building - 921 - 17 St SW	-	-	-
	<b>Total Rentals</b>	<b>50</b>	<b>50</b>	<b>-</b>
<b>Transfer From Reserve Accounts</b>				
	Transfer From Prior Years' Surplus	125,500	150,625	(25,125)
10 1920 4400	Transfer From Reserve Transit Services	20,000	20,000	-
	Transfer From Downtown Brick Crossing	15,000	15,000	-
	Transfer From Outflow Rehabilitation/Cleaning	14,000	-	14,000
	Transfer From Agricultural Ditching	-	91,000	(91,000)
	Transfer From Ironside Bridge Upgrade	-	30,000	(30,000)
	<b>Total Transfer from Reserve Accounts</b>	<b>174,500</b>	<b>306,625</b>	<b>(132,125)</b>
	<b>Total Revenue</b>	<b>\$ 8,626,195</b>	<b>\$ 8,601,180</b>	<b>\$ 25,015</b>

City of Salmon Arm  
 Transportation Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Common Services			
Workshop and Yard Maintenance			
10 2301 0001 Shop & Yard - Lab.	\$ 25,000	\$ 25,000	\$ -
10 2301 0002 Shop & Yard - Equip.	9,500	9,500	-
10 2301 0004 Shop & Yard - Contr.	20,000	20,000	-
10 2301 0005 Shop & Yard - Mats.	18,000	18,000	-
10 2301 0006 Shop & Yard - Hydro	17,500	17,500	-
10 2301 0007 Shop & Yard - Nat. Gas	5,500	5,500	-
10 2301 0011 Shop & Yard - W/S	5,500	5,500	-
10 2301 0250 Shop & Yard - Telephone	3,000	3,000	-
10 2301 0310 Shop & Yard - Janitor	8,100	8,100	-
Total Shop & Yard Maintenance	<u>112,100</u>	<u>112,100</u>	<u>-</u>
Gravel Pit Operations			
Gravel Pit Operations - Lab.	5,000	-	5,000
Gravel Pit Operations - Equip.	24,000	-	24,000
Gravel Pit Operations - Contr.	-	-	-
Gravel Pit Operations - Mats.	-	-	-
Total Gravel Pit Operations	<u>29,000</u>	<u>-</u>	<u>29,000</u>
Total Workshop, Yard and Gravel Pit Maintenance	<u>141,100</u>	<u>112,100</u>	<u>29,000</u>
Other Land and Buildings			
Carpenters Shop - 100 30 Street SE			
10 2302 1001 Carpenters Shop - Lab.	1,000	2,000	(1,000)
10 2302 1002 Carpenters Shop - Equip.	450	450	-
10 2302 1004 Carpenters Shop - Contr.	500	-	500
10 2302 1005 Carpenters Shop - Mats.	450	2,500	(2,050)
10 2302 1006 Carpenters Shop - Hydro	-	-	-
10 2302 1007 Carpenters Shop - Nat. Gas	500	500	-
10 2302 1011 Carpenters Shop - W/S	-	-	-
10 2302 1250 Carpenters Shop - Telephone	-	-	-
Total Carpenters Shop	<u>2,900</u>	<u>5,450</u>	<u>(2,550)</u>
Rental House - 541 - 3rd Street SW			
10 2302 2001 Rent.House - 541-3 St - Lab.	-	-	-
10 2302 2002 Rent.House - 541-3 St - Equip.	-	-	-
10 2302 2004 Rent.House - 541-3 St - Contr.	-	-	-
10 2302 2005 Rent.House - 541-3 St - Mats.	-	-	-
10 2302 2010 Rent.House - 541-3 St - Ins.	80	80	-
10 2302 2011 Rent.House - 541-3 St - W & S	-	-	-
10 2302 2012 Rent.House - 541-3 St - Taxes	-	-	-
Total Rental House - 541-3 St SW	<u>80</u>	<u>80</u>	<u>-</u>



City of Salmon Arm  
 Transportation Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Gravel Pit Building Maintenance			
10 2302 7001	500	500	-
10 2302 7002	200	200	-
10 2302 7004	250	250	-
10 2302 7005	200	200	-
10 2302 7006	900	900	-
10 2302 7010	175	175	-
Total Gravel Pit Building Maintenance	<u>2,225</u>	<u>2,225</u>	<u>-</u>
Land - 921 - 17 Street SW Maintenance			
10 2302 7101	800	200	600
10 2302 7102	450	100	350
10 2302 7104	-	-	-
10 2302 7105	100	100	-
10 2302 7110	50	50	-
Total Land - 921 - 17 Street SW Maintenance	<u>1,400</u>	<u>450</u>	<u>950</u>
Lots 8 & 9 (Plan KAP57618 - Ross Street NE)			
10 2302 7201	200	200	-
10 2302 7202	150	150	-
10 2302 7204	-	-	-
10 2302 7205	100	100	-
10 2302 7212	33,000	33,000	-
10 2302 7215	1,220	1,220	-
Total Lots 8 & 9 (Plan KAP57618 - Ross Street NE)	<u>34,670</u>	<u>34,670</u>	<u>-</u>
Land - 720 22 Street NE			
10 2302 7301	900	900	-
10 2302 7302	1,200	1,200	-
10 2302 7304	-	-	-
10 2302 7305	100	100	-
10 2302 7310	-	-	-
10 2302 7311	-	-	-
10 2302 7315	-	-	-
Total Land - 720 22 Street NE	<u>2,200</u>	<u>2,200</u>	<u>-</u>
Land - 341 Fraser Avenue NW			
10 2302 7401	400	-	400
10 2302 7402	600	-	600
10 2302 7404	-	-	-
10 2302 7405	-	-	-
10 2302 7410	-	-	-

**City of Salmon Arm  
Transportation Services  
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2302 7411 Land - 341 Fraser Avenue NW - W & S	-	-	-
10 2302 7415 Land - 341 Fraser Avenue NW - Taxes	-	-	-
Total Land - 341 Fraser Avenue NW	<u>1,000</u>	<u>-</u>	<u>1,000</u>
 Land - 391 Fraser Avenue NW			
10 2302 7501 Land - 391 Fraser Avenue NW - Lab.	400	-	400
10 2302 7502 Land - 391 Fraser Avenue NW - Equip.	600	-	600
10 2302 7504 Land - 391 Fraser Avenue NW - Contr.	-	-	-
10 2302 7505 Land - 391 Fraser Avenue NW - Mats.	-	-	-
10 2302 7510 Land - 391 Fraser Avenue NW - Ins.	-	-	-
10 2302 7511 Land - 391 Fraser Avenue NW - W & S	-	-	-
10 2302 7515 Land - 391 Fraser Avenue NW - Taxes	-	-	-
Total Land - 391 Fraser Avenue NW	<u>1,000</u>	<u>-</u>	<u>1,000</u>
 Land - 350 Narcisse Street NW			
10 2302 7601 Land - 350 Narcisse Street NW - Lab.	400	-	400
10 2302 7602 Land - 350 Narcisse Street NW - Equip.	600	-	600
10 2302 7604 Land - 350 Narcisse Street NW - Contr.	-	-	-
10 2302 7605 Land - 350 Narcisse Street NW - Mats.	-	-	-
10 2302 7610 Land - 350 Narcisse Street NW - Ins.	-	-	-
10 2302 7611 Land - 350 Narcisse Street NW - W & S	-	-	-
10 2302 7615 Land - 350 Narcisse Street NW - Taxes	-	-	-
Total Land - 350 Narcisse Street NW	<u>1,000</u>	<u>-</u>	<u>1,000</u>
Total Other Land and Buildings	<u>46,475</u>	<u>45,075</u>	<u>1,400</u>
 Administration and Supervision			
Administration			
10 2305 0001 Wages & Benefits	326,000	329,000	(3,000)
10 2305 0010 BC One Call	2,000	2,000	-
10 2305 0020 Travel	500	1,000	(500)
10 2305 0035 Courier	2,750	2,750	-
10 2305 0060 Cellular	3,500	3,500	-
10 2305 0101 Wages & Benefits - PW Foremen	106,600	106,200	400
10 2305 0110 Memberships and Publications	1,500	1,500	-
10 2305 0120 Office Supplies	2,500	2,500	-
10 2305 0160 Conventions & Seminars	8,000	8,000	-
10 2305 0161 Organizational Culture/Risk Assessment Sessions	3,200	3,200	-
10 2305 0165 Training	5,000	5,000	-
10 2305 0190 Relocation Expense	-	-	-
10 2305 0191 Labour Management - Lab.	-	-	-
10 2305 0192 Labour Management - Equip.	-	-	-
10 2305 0200 Recruitment Expense (CF)	22,500	22,500	-
10 2305 0201 Standby Time - Lab.	5,500	5,500	-
10 2305 0290 Miscellaneous	500	500	-

City of Salmon Arm  
 Transportation Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2305 0300 Safety Supplies	5,000	5,000	-
10 2305 0301 Safety Courses - Lab.	17,000	17,000	-
10 2305 0302 Safety Courses - Equip.	2,000	2,000	-
10 2305 0304 Safety Courses - Contr.	21,000	21,000	-
10 2305 0305 Small Tools - Carpenter/Mechanic Tools	5,000	5,000	-
10 2305 0310 Small Tools - Public Works	7,500	7,500	-
10 2305 0311 Asset Compilation (PSAB)	-	-	-
10 2305 0315 Small Equipment	4,000	4,000	-
10 2305 0320 After Hours Dispatch	4,500	4,500	-
10 2305 0325 Inventory Adjustments	-	-	-
10 2305 0330 Jury Duty	-	-	-
10 2305 0340 Drivers Licence Medicals	500	900	(400)
10 2305 0400 Boot Allowance	2,900	2,900	-
10 2305 0500 Insurance - Property	5,000	5,000	-
10 2305 0600 Radio Maintenance	5,000	5,000	-
10 2305 0700 Vehicle Allocation	16,900	14,800	2,100
10 2305 0801 Cost Estimates - Lab.	200	1,000	(800)
10 2305 0802 Cost Estimates - Equip.	-	200	(200)
10 2305 0900 Fleet Software	5,000	5,000	-
Total Administration	<u>591,550</u>	<u>593,950</u>	<u>(2,400)</u>
 Engineering			
10 2306 0001 Wages & Benefits	82,500	82,100	400
10 2306 0004 Engineering - Contr.	7,500	7,500	-
10 2306 0020 Travel	500	500	-
10 2306 0025 Vehicle Allocation	6,500	6,500	-
10 2306 0110 Memberships	1,700	1,700	-
10 2306 0120 Office Supplies	500	500	-
10 2306 0160 Seminars and Training	5,000	5,000	-
10 2306 0190 Relocation	-	-	-
10 2306 0200 Recruitment	-	-	-
10 2306 0250 Surveys	10,000	20,000	(10,000)
Total Engineering	<u>114,200</u>	<u>123,800</u>	<u>(9,600)</u>
Total Administration & Supervision	<u>705,750</u>	<u>717,750</u>	<u>(12,000)</u>
 Machinery and Equipment			
Oil & Water Tank - #801			
10 2308 0101 Oil & Water Tank - Lab.	1,000	200	800
10 2308 0102 Oil & Water Tank - Equip.	-	-	-
10 2308 0104 Oil & Water Tank - Contr.	-	-	-
10 2308 0105 Oil & Water Tank - Mats.	800	150	650
10 2308 0120 Oil & Water Tank - Fuel & Oil	-	-	-
Total Oil & Water Tank - #801	<u>1,800</u>	<u>350</u>	<u>1,450</u>

City of Salmon Arm  
 Transportation Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Wacker Tamper - #802</b>			
10 2308 0201 Wacker Tamper - Lab.	760	760	-
10 2308 0202 Wacker Tamper - Equip.	-	-	-
10 2308 0204 Wacker Tamper - Contr.	500	500	-
10 2308 0205 Wacker Tamper - Mats.	500	500	-
10 2308 0220 Wacker Tamper - Fuel	250	250	-
Total Wacker Tamper - #802	<u>2,010</u>	<u>2,010</u>	<u>-</u>
<b>Chainsaw - #804</b>			
10 2308 0401 Chainsaw - Lab.	1,015	1,015	-
10 2308 0404 Chainsaw - Contr.	200	200	-
10 2308 0405 Chainsaw - Mats.	1,200	1,200	-
10 2308 0420 Chainsaw - Fuel & Oil	200	200	-
Total Chainsaw - #804	<u>2,615</u>	<u>2,615</u>	<u>-</u>
<b>Rescue Saw - #805</b>			
10 2308 0501 Rescue Saw - Lab.	305	305	-
10 2308 0504 Rescue Saw - Contr.	200	200	-
10 2308 0505 Rescue Saw - Mats.	1,500	1,500	-
10 2308 0520 Rescue Saw - Fuel & Oil	200	200	-
Total Rescue Saw - #805	<u>2,205</u>	<u>2,205</u>	<u>-</u>
<b>Water Pumps #807</b>			
10 2308 0701 Water Pumps - Lab.	205	205	-
10 2308 0704 Water Pumps - Contr.	-	-	-
10 2308 0705 Water Pumps - Mats.	200	200	-
10 2308 0720 Water Pumps - Fuel & Oil	100	100	-
Total Water Pumps - #807	<u>505</u>	<u>505</u>	<u>-</u>
<b>Cub Cadet Lawnmower - #808</b>			
10 2308 0801 Cub Cadet Lawnmower - Lab.	100	100	-
10 2308 0804 Cub Cadet Lawnmower - Contr.	-	-	-
10 2308 0805 Cub Cadet Lawnmower - Mats.	200	200	-
10 2308 0820 Cub Cadet Lawnmower - Fuel & Oil	100	100	-
Total Cub Cadet Lawnmower - #808	<u>400</u>	<u>400</u>	<u>-</u>
<b>Hotsy 956BE Pressure Washer - #815</b>			
10 2308 1501 Hotsy 956BE Pressure Washer - Lab.	510	510	-
10 2308 1504 Hotsy 956BE Pressure Washer - Contr.	-	-	-
10 2308 1505 Hotsy 956BE Pressure Washer - Mats.	400	400	-
10 2308 1520 Hotsy 956BE Pressure Washer - Fuel	100	100	-
Total Hotsy 956BE Pressure Washer - #815	<u>1,010</u>	<u>1,010</u>	<u>-</u>

City of Salmon Arm  
 Transportation Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Snocrete Snow Blower - #816</b>			
10 2308 1601 Snocrete Snow Blower - Lab.	5,555	3,555	2,000
10 2308 1602 Snocrete Snow Blower - Equip.	-	-	-
10 2308 1604 Snocrete Snow Blower - Contr.	-	-	-
10 2308 1605 Snocrete Snow Blower - Mats.	8,500	2,500	6,000
10 2308 1610 Snocrete Snow Blower - Ins.	-	-	-
10 2308 1620 Snocrete Snow Blower - Fuel & Oil	500	500	-
Total Snocrete Snow Blower - #816	<u>14,555</u>	<u>6,555</u>	<u>8,000</u>
<b>2006 Yamaha Generator - #818</b>			
10 2308 1801 2006 Yamaha Generator - Lab.	315	315	-
10 2308 1804 2006 Yamaha Generator - Contr.	100	100	-
10 2308 1805 2006 Yamaha Generator - Mats.	100	100	-
10 2308 1820 2006 Yamaha Generator - Fuel & Oil	100	100	-
Total 2006 Yamaha Generator - #818	<u>615</u>	<u>615</u>	<u>-</u>
<b>Vibra Plate Tamper - #819</b>			
10 2308 1901 Vibra Plate Tamper - Lab.	265	265	-
10 2308 1904 Vibra Plate Tamper - Contr.	150	150	-
10 2308 1905 Vibra Plate Tamper - Mats.	400	400	-
10 2308 1920 Vibra Plate Tamper - Fuel & Oil	200	200	-
Total Vibra Plate Tamper - #819	<u>1,015</u>	<u>1,015</u>	<u>-</u>
<b>Bauer Rainboy (Parks) - #822</b>			
10 2308 2201 Bauer Rainboy - Lab.	100	100	-
10 2308 2204 Bauer Rainboy - Contr.	-	-	-
10 2308 2205 Bauer Rainboy - Mats.	100	100	-
10 2308 2210 Bauer Rainboy - Ins.	-	-	-
Total Bauer Rainboy (Parks) - #822	<u>200</u>	<u>200</u>	<u>-</u>
<b>Bonnell Hydraulic Sander - #825</b>			
10 2308 2501 Bonnell Hydraulic Sander - Lab.	600	100	500
10 2308 2504 Bonnell Hydraulic Sander - Contr.	-	-	-
10 2308 2505 Bonnell Hydraulic Sander - Mats.	1,100	100	1,000
10 2308 2510 Bonnell Hydraulic Sander - Ins.	-	-	-
Total Bonnell Hydraulic Sander - #825	<u>1,700</u>	<u>200</u>	<u>1,500</u>

City of Salmon Arm  
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	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>2017 Walker MT 23 - #827</b>			
10 2308 2701 2017 Walker MT 23 - Lab.	3,030	2,030	1,000
10 2308 2704 2017 Walker MT 23 - Contr.	1,000	2,000	(1,000)
10 2308 2705 2017 Walker MT 23 - Mats.	1,000	2,000	(1,000)
10 2308 2710 2017 Walker MT 23 - Ins.	-	-	-
10 2308 2720 2017 Walker MT 23 - Fuel & Oil	1,000	800	200
Total 2017 Walker MT 23 - #827	<u>6,030</u>	<u>6,830</u>	<u>(800)</u>
<b>1990 Powerscreen Mark II - #833</b>			
10 2308 3301 1990 Powerscreen Mark II - Lab.	10,315	10,315	-
10 2308 3302 1990 Powerscreen Mark II - Equip.	-	-	-
10 2308 3304 1990 Powerscreen Mark II - Contr.	2,000	2,000	-
10 2308 3305 1990 Powerscreen Mark II - Mats.	5,800	5,000	800
10 2308 3310 1990 Powerscreen Mark II - Ins.	-	100	(100)
10 2308 3320 1990 Powerscreen Mark II - Fuel & Oil	2,000	2,000	-
Total 1990 Powerscreen Mark II - #833	<u>20,115</u>	<u>19,415</u>	<u>700</u>
<b>Hole Hog (Water) - #841</b>			
10 2308 4101 Hole Hog - Lab.	105	105	-
10 2308 4104 Hole Hog - Contr.	200	200	-
10 2308 4105 Hole Hog - Mats.	200	200	-
Total Hole Hog (Water) - #841	<u>505</u>	<u>505</u>	<u>-</u>
<b>Salt Hopper - #842</b>			
10 2308 4201 Salt Hopper - Lab.	500	500	-
10 2308 4202 Salt Hopper - Equip.	-	-	-
10 2308 4204 Salt Hopper - Contr.	100	100	-
10 2308 4205 Salt Hopper - Mats.	200	200	-
10 2308 4220 Salt Hopper - Fuel & Oil	100	100	-
Total Salt Hopper - #842	<u>900</u>	<u>900</u>	<u>-</u>
<b>50' Radial Stacker - #843</b>			
10 2308 4301 50' Radial Stacker - Lab.	635	635	-
10 2308 4304 50' Radial Stacker - Contr.	200	200	-
10 2308 4305 50' Radial Stacker - Mats.	1,000	1,000	-
10 2308 4310 50' Radial Stacker - Ins.	-	75	(75)
10 2308 4320 50' Radial Stacker - Fuel & Oil	50	50	-
Total 50' Radial Stacker - #843	<u>1,885</u>	<u>1,960</u>	<u>(75)</u>

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Monroe Slip In Sander - #847			
10 2308 4701	200	-	200
10 2308 4704	-	-	-
10 2308 4705	200	-	200
10 2308 4710	-	-	-
10 2308 4720	-	-	-
Total Monroe Slip In Sander - #847	<u>400</u>	<u>-</u>	<u>400</u>
2015 Husqvarna Concrete Saw - #852			
10 2308 5201	530	530	-
10 2308 5204	200	200	-
10 2308 5205	1,200	1,200	-
10 2308 5220	100	-	100
Total 2015 Husqvarna Concrete Saw - #852	<u>2,030</u>	<u>1,930</u>	<u>100</u>
1998 Cat GP 25 Forklift - #859			
10 2308 5901	845	845	-
10 2308 5904	200	200	-
10 2308 5905	720	720	-
10 2308 5910	-	-	-
10 2308 5920	225	225	-
Total 1998 Cat GP 25 Forklift - #859	<u>1,990</u>	<u>1,990</u>	<u>-</u>
Caroni Flail Mower - #868			
10 2308 6801	200	420	(220)
10 2308 6804	-	-	-
10 2308 6805	100	600	(500)
Total Caroni Flail Mower - #868	<u>300</u>	<u>1,020</u>	<u>(720)</u>
Anti Icing/Dust Control Tanker - #870			
10 2308 7001	600	405	195
10 2308 7002	-	-	-
10 2308 7004	-	-	-
10 2308 7005	1,000	200	800
10 2308 7010	-	-	-
10 2308 7020	75	75	-
Total Anti Icing/Dust Control Tanker - #870	<u>1,675</u>	<u>680</u>	<u>995</u>
2016 Fisher SS Electric Sander - #871			
10 2308 7101	805	805	-
10 2308 7104	-	-	-

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10 2308 7105 2016 Fisher SS Electric Sander - Mats.	1,200	700	500
10 2308 7110 2016 Fisher SS Electric Sander - Ins.	-	-	-
10 2308 7120 2016 Fisher SS Electric Sander - Fuel & Oil	-	-	-
Total 2016 Fisher SS Electric Sander - #871	2,005	1,505	500
Image Mini Inspection Camera - #875			
10 2308 7501 Image Mini Insp. Camera - Lab.	110	110	-
10 2308 7504 Image Mini Insp. Camera - Contr.	600	600	-
10 2308 7505 Image Mini Insp. Camera - Mats.	100	100	-
10 2308 7520 Image Mini Insp. Camera - Fuel & Oil	-	-	-
Total Image Mini Insp. Camera - #875	810	810	-
40' Masterscreen Radial Stacker - #880			
10 2308 8001 40' Masterscreen Radial Stacker - Lab.	1,265	1,265	-
10 2308 8004 40' Masterscreen Radial Stacker - Contr.	-	-	-
10 2308 8005 40' Masterscreen Radial Stacker - Mats.	1,000	1,100	(100)
10 2308 8010 40' Masterscreen Radial Stacker - Ins.	-	-	-
10 2308 8020 40' Masterscreen Radial Stacker - Fuel & Oil	100	100	-
Total 40' Masterscreen Radial Stacker - #880	2,365	2,465	(100)
2016 Ammann Plate Compactor - #883			
10 2308 8301 2016 Ammann Plate Compactor - Lab.	370	370	-
10 2308 8304 2016 Ammann Plate Compactor - Contr.	-	-	-
10 2308 8305 2016 Ammann Plate Compactor - Mat.	300	300	-
10 2308 8310 2016 Ammann Plate Compactor - Ins.	-	-	-
10 2308 8320 2016 Ammann Plate Compactor - Fuel	150	150	-
Total 2016 Ammann Plate Compactor - #883	820	820	-
Weber 7500lbs Reversible Compactor - #891			
10 2308 9101 Weber Reversible Compactor - Lab.	370	370	-
10 2308 9004 Weber Reversible Compactor - Contr.	-	-	-
10 2308 9105 Weber Reversible Compactor - Mats.	300	300	-
10 2308 9120 Weber Reversible Compactor - Fuel & Oil	150	150	-
Total Weber Reversible Compactor - #891	820	820	-
Swenson Cross Conveyor - #892			
10 2308 9201 Swenson Cross Conveyor - Lab.	1,315	1,315	-
10 2308 9204 Swenson Cross Conveyor - Contr.	500	500	-
10 2308 9205 Swenson Cross Conveyor - Mats.	2,000	2,000	-
10 2308 9220 Swenson Cross Conveyor - Fuel & Oil	100	100	-
Total Swenson Cross Conveyor - #892	3,915	3,915	-



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<b>Aquacide Pesticide Unit - #897</b>			
10 2308 9701	Aquacide Pesticide Unit - Lab.	-	-
10 2308 9704	Aquacide Pesticide Unit - Contr.	-	-
10 2308 9705	Aquacide Pesticide Unit - Mats.	-	-
10 2308 9720	Aquacide Pesticide Unit - Fuel & Oil	-	-
	<b>Total Aquacide Pesticide Unit - #897</b>	<b>-</b>	<b>-</b>
<b>2005 GMC Sierra 3/4 Ton - #911</b>			
10 2309 1101	2005 GMC Sierra 3/4 Ton - Lab.	990	990
10 2309 1104	2005 GMC Sierra 3/4 Ton - Contr.	500	500
10 2309 1105	2005 GMC Sierra 3/4 Ton - Mats.	1,000	1,000
10 2309 1110	2005 GMC Sierra 3/4 Ton - Ins.	1,350	1,250
10 2309 1120	2005 GMC Sierra 3/4 Ton - Fuel & Oil	3,500	3,500
	<b>Total 2005 GMC Sierra 3/4 Ton - #911</b>	<b>7,340</b>	<b>7,240</b>
		<b>100</b>	<b>100</b>
<b>2002 Atlas Copco Compressor - Old #14</b>			
10 2309 1401	Atlas Copco Compressor - Lab.	1,340	1,340
10 2309 1404	Atlas Copco Compressor - Contr.	2,500	2,500
10 2309 1405	Atlas Copco Compressor - Mats	1,000	1,000
10 2309 1410	Atlas Copco Compressor - Ins.	500	375
10 2309 1420	Atlas Copco Compressor - Fuel & Oil	100	100
	<b>Total 2002 Atlas Copco Compressor - Old #14</b>	<b>5,440</b>	<b>5,315</b>
		<b>125</b>	<b>125</b>
<b>2011 John Deere 1545 Mower - Old #22</b>			
10 2309 2201	2011 John Deere 1545 Mower - Lab.	3,350	3,350
10 2309 2204	2011 John Deere 1545 Mower - Contr.	500	500
10 2309 2205	2011 John Deere 1545 Mower - Mats.	3,500	3,500
10 2309 2210	2011 John Deere 1545 Mower - Ins.	100	100
10 2309 2220	2011 John Deere 1545 Mower - Fuel & Oil	500	500
	<b>Total 2011 John Deere 1545 Mower - #922</b>	<b>7,950</b>	<b>7,950</b>
		<b>-</b>	<b>-</b>
<b>1968 Sicard Sweeper (Airport) - Old #23</b>			
10 2309 2301	1968 Sicard Sweeper - Lab.	710	710
10 2309 2304	1968 Sicard Sweeper - Contr.	-	-
10 2309 2305	1968 Sicard Sweeper - Mats.	4,200	4,200
10 2309 2310	1968 Sicard Sweeper - Ins.	200	200
10 2309 2320	1968 Sicard Sweeper - Fuel & Oil	-	-
	<b>Total 1968 Sicard Sweeper - Old #23</b>	<b>5,110</b>	<b>5,110</b>
		<b>-</b>	<b>-</b>

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2012 Walker Xero Radius Mower - #927				
10 2309 2701	2012 Walker Xero Radius Mower - Lab.	2,800	2,800	-
10 2309 2704	2012 Walker Xero Radius Mower - Contr.	1,500	1,500	-
10 2309 2705	2012 Walker Xero Radius Mower - Mats.	2,000	2,000	-
10 2309 2710	2012 Walker Xero Radius Mower - Ins.	-	-	-
10 2309 2720	2012 Walker Xero Radius Mower - Fuel & Oil	400	400	-
	Total 2012 Walker Xero Radius Mower - #927	<u>6,700</u>	<u>6,700</u>	<u>-</u>
1997 Aerostar Van - Old #29				
10 2309 2901	1997 Aerostar Van - Lab.	-	1,015	(1,015)
10 2309 2904	1997 Aerostar Van - Contr.	-	-	-
10 2309 2905	1997 Aerostar Van - Mats.	-	500	(500)
10 2309 2910	1997 Aerostar Van - Ins.	-	1,100	(1,100)
10 2309 2920	1997 Aerostar Van - Fuel & Oil	-	400	(400)
	Total 1997 Aerostar Van - #929	<u>-</u>	<u>3,015</u>	<u>(3,015)</u>
2004 Freightliner Dump/Plow - Old #30				
10 2309 3001	2004 Freightliner Dump/Plow - Lab.	11,500	11,150	350
10 2309 3002	2004 Freightliner Dump/Plow - Equip.	-	-	-
10 2309 3004	2004 Freightliner Dump/Plow - Contr.	2,000	2,000	-
10 2309 3005	2004 Freightliner Dump/Plow - Mats.	7,750	7,750	-
10 2309 3010	2004 Freightliner Dump/Plow - Ins.	1,700	1,700	-
10 2309 3020	2004 Freightliner Dump/Plow - Fuel & Oil	11,000	11,000	-
	Total 2004 Freightliner Dump/Plow - #930	<u>33,950</u>	<u>33,600</u>	<u>350</u>
2011 Trackless Sidewalk Tractor - Old #34				
10 2309 3401	2011 Trackless Sidewalk Tractor - Lab.	8,000	8,000	-
10 2309 3402	2011 Trackless Sidewalk Tractor - Equip.	100	100	-
10 2309 3404	2011 Trackless Sidewalk Tractor - Contr.	1,800	1,800	-
10 2309 3405	2011 Trackless Sidewalk Tractor - Mats.	8,200	8,200	-
10 2309 3410	2011 Trackless Sidewalk Tractor - Ins.	900	900	-
10 2309 3420	2011 Trackless Sidewalk Tractor - Fuel & Oil	4,200	4,200	-
	Total 2011 Trackless Sidewalk Tractor - Old #34	<u>23,200</u>	<u>23,200</u>	<u>-</u>

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2002 Chev 1/2 Ton - Old #37				
10 2309 3701	2002 Chev 1/2 Ton - Lab.	475	475	-
10 2309 3704	2002 Chev 1/2 Ton - Contr.	300	300	-
10 2309 3705	2002 Chev 1/2 Ton - Mats.	500	500	-
10 2309 3710	2002 Chev 1/2 Ton - Ins.	1,000	1,000	-
10 2309 3720	2002 Chev 1/2 Ton - Fuel & Oil	250	250	-
	Total 2002 Chev 1/2 Ton - Old #37	2,525	2,525	-
Ford Econoline Van - Old #38				
10 2309 3801	Ford Econoline Van - Lab.	1,515	1,515	-
10 2309 3804	Ford Econoline Van - Contr.	300	500	(200)
10 2309 3805	Ford Econoline Van - Mats.	1,000	1,000	-
10 2309 3810	Ford Econoline Van - Ins.	1,200	1,000	200
10 2309 3820	Ford Econoline Van - Fuel & Oil	500	500	-
	Total Ford Econoline Van - # Old 38	4,515	4,515	-
2002 Chev 1/2 Ton - Old #44				
10 2309 4401	Chev 1/2 Ton - Lab.	1,515	1,515	-
10 2309 4404	Chev 1/2 Ton - Contr.	400	400	-
10 2309 4405	Chev 1/2 Ton - Mats.	800	800	-
10 2309 4410	Chev 1/2 Ton - Ins.	1,200	1,200	-
10 2309 4420	Chev 1/2 Ton - Fuel & Oil	1,800	1,800	-
	Total Chev 1/2 Ton - # Old 44	5,715	5,715	-
2003 Chev 1/2 Ton - Old #48				
10 2309 4801	Chev 1/2 Ton - Lab.	1,515	1,515	-
10 2309 4804	Chev 1/2 Ton - Contr.	200	200	-
10 2309 4805	Chev 1/2 Ton - Mats.	800	800	-
10 2309 4810	Chev 1/2 Ton - Ins.	1,200	1,200	-
10 2309 4820	Chev 1/2 Ton - Fuel & Oil	1,900	1,900	-
	Total Chev 1/2 Ton - # Old 48	5,615	5,615	-

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JD6420 Tractor/Snow Blade/Flail - Old #50				
10 2309 5001	JD6420 Tractor/Snow Blade/Flail - Lab.	7,500	7,500	-
10 2309 5002	JD6420 Tractor/Snow Blade/Flail - Equip.	-	-	-
10 2309 5004	JD6420 Tractor/Snow Blade/Flail - Contr.	3,000	3,000	-
10 2309 5005	JD6420 Tractor/Snow Blade/Flail - Mats.	7,000	7,000	-
10 2309 5010	JD6420 Tractor/Snow Blade/Flail - Ins.	1,000	900	100
10 2309 5020	JD6420 Tractor/Snow Blade/Flail - Fuel & Oil	3,000	3,000	-
	Total JD6420 Tractor/Snow Blade/Flail - Old #50	21,500	21,400	100
2007 Concrete Saw - Old #52				
10 2309 5201	2007 Concrete Saw - Lab.	500	500	-
10 2309 5204	2007 Concrete Saw - Contr.	200	200	-
10 2309 5205	2007 Concrete Saw - Mats.	800	800	-
10 2309 5220	2007 Concrete Saw - Fuel	-	-	-
	Total 2007 Concrete Saw - #952	1,500	1,500	-
1993 F350 1 Ton Ford Deck/Welder (Mech) - Old #55				
10 2309 5501	1993 F350 1 Ton Ford Deck/Welder (Mech) - Lab.	2,030	2,030	-
10 2309 5504	1993 F350 1 Ton Ford Deck/Welder (Mech) - Contr.	-	-	-
10 2309 5505	1993 F350 1 Ton Ford Deck/Welder (Mech) - Mats.	1,000	1,000	-
10 2309 5510	1993 F350 1 Ton Ford Deck/Welder (Mech) - Ins.	700	600	100
10 2309 5520	1993 F350 1 Ton Ford Deck/Welder (Mech) - Fuel & Oil	1,200	1,200	-
	Total 1993 F350 1 Ton Ford Deck/Welder (Mech) - Old #55	4,930	4,830	100
2008 Jeep Compass - Old #62				
10 2309 6201	2008 Jeep Compass - Lab.	3,250	3,250	-
10 2309 6204	2008 Jeep Compass - Contr.	600	600	-
10 2309 6205	2008 Jeep Compass - Mats.	3,000	3,000	-
10 2309 6210	2008 Jeep Compass - Ins.	1,450	1,450	-
10 2309 6220	2008 Jeep Compass - Fuel	1,500	1,500	-
	Total 2008 Jeep Compass - Old #62	9,800	9,800	-
2005 Kubota Mower - Old #66				
10 2309 6601	2005 Kubota Mower - Lab.	1,015	1,015	-
10 2309 6604	2005 Kubota Mower - Contr.	-	-	-
10 2309 6605	2005 Kubota Mower - Mats.	1,000	1,000	-
10 2309 6610	2005 Kubota Mower - Ins.	-	-	-
10 2309 6620	2005 Kubota Mower - Fuel & Oil	200	200	-
	Total 2005 Kubota Mower - # Old 66	2,215	2,215	-

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Ford F350 4X4 Dump/Plow - Old #74			
10 2309 7401 Ford F350 4X4 Dump/Plow - Lab.	4,660	4,660	-
10 2309 7404 Ford F350 4X4 Dump/Plow - Contr.	1,000	1,000	-
10 2309 7405 Ford F350 4X4 Dump/Plow - Mats.	2,000	2,000	-
10 2309 7410 Ford F350 4X4 Dump/Plow - Ins.	950	950	-
10 2309 7420 Ford F350 4X4 Dump/Plow - Fuel & Oil	4,000	4,000	-
Total Ford F350 4X4 Dump/Plow - Old #74	<u>12,610</u>	<u>12,610</u>	<u>-</u>
2005 GMC Safari Van - Old #77			
10 2309 7701 2005 GMC Safari Van - Lab.	2,355	2,355	-
10 2309 7704 2005 GMC Safari Van - Contr.	100	100	-
10 2309 7705 2005 GMC Safari Van - Mats.	3,200	3,200	-
10 2309 7710 2005 GMC Safari Van - Ins.	1,300	1,300	-
10 2309 7720 2005 GMC Safari Van - Fuel & Oil	1,500	1,500	-
Total 2005 GMC Safari Van - Old #77	<u>8,455</u>	<u>8,455</u>	<u>-</u>
2009 Volvo BL70 Backhoe - Old #82			
2009 Volvo BL70 Backhoe - Lab.	4,500	5,050	(550)
2009 Volvo BL70 Backhoe - Contr.	2,000	4,300	(2,300)
2009 Volvo BL70 Backhoe - Mat.	5,000	6,000	(1,000)
2009 Volvo BL70 Backhoe - Ins.	1,100	800	300
2009 Volvo BL70 Backhoe - Fuel	6,000	7,500	(1,500)
Total 2009 Volvo BL70 Backhoe - Old #82	<u>18,600</u>	<u>23,650</u>	<u>(5,050)</u>
2010 Jeep Patriot - Old #90			
10 2309 9001 2010 Jeep Patriot - Lab.	1,000	1,000	-
10 2309 9004 2010 Jeep Patriot - Contr.	150	150	-
10 2309 9005 2010 Jeep Patriot - Mats.	1,300	1,300	-
10 2309 9010 2010 Jeep Patriot - Ins.	1,450	1,450	-
10 2309 9020 2010 Jeep Patriot - Fuel & Oil	1,900	1,900	-
Total 2010 Jeep Patriot - Old #90	<u>5,800</u>	<u>5,800</u>	<u>-</u>
2004 Chev Silverado - Old #96			
10 2309 9601 2004 Chev Silverado - Lab.	1,090	1,090	-
10 2309 9604 2004 Chev Silverado - Contr.	400	400	-
10 2309 9605 2004 Chev Silverado - Mats.	500	500	-
10 2309 9610 2004 Chev Silverado - Ins.	1,200	1,100	100
10 2309 9620 2004 Chev Silverado - Fuel & Oil	2,000	2,000	-
Total Chev Silverado - Old #96	<u>5,190</u>	<u>5,090</u>	<u>100</u>

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<b>2003 Chev 1 Ton with Devilbiss Compressor - Old #55</b>			
2003 Chev 1 Ton with Devilbiss Compressor - Lab.	1,830	1,830	-
2003 Chev 1 Ton with Devilbiss Compressor - Contr.	-	-	-
2003 Chev 1 Ton with Devilbiss Compressor - Mats.	1,600	1,600	-
2003 Chev 1 Ton with Devilbiss Compressor - Ins.	900	900	-
2003 Chev 1 Ton with Devilbiss Compressor - Fuel & Oil	2,200	2,200	-
Total 2003 Chev 1 Ton with Devilbiss Compressor - Old #55	<u>6,530</u>	<u>6,530</u>	<u>-</u>
<b>Kubota ATV - #01</b>			
10 2310 0101 Kubota ATV - Lab.	1,000	1,000	-
10 2310 0104 Kubota ATV - Contr.	500	500	-
10 2310 0105 Kubota ATV - Mats.	1,000	1,000	-
10 2310 0110 Kubota ATV - Ins.	100	100	-
10 2310 0120 Kubota ATV - Fuel & Oil	500	500	-
Total Kubota ATV - #01	<u>3,100</u>	<u>3,100</u>	<u>-</u>
<b>2018 Kubota M6-101 Tractor - #02</b>			
10 2310 0201 2018 Kubota M6-101 Tractor - Lab.	3,500	3,500	-
10 2310 0204 2018 Kubota M6-101 Tractor - Contr.	1,000	1,000	-
10 2310 0205 2018 Kubota M6-101 Tractor - Mats.	1,500	1,500	-
10 2310 0210 2018 Kubota M6-101 Tractor - Ins.	1,200	1,200	-
10 2310 0220 2018 Kubota M6-101 Tractor - Fuel & Oil	1,500	1,500	-
Total 2018 Kubota M6-101 Tractor - #02	<u>8,700</u>	<u>8,700</u>	<u>-</u>
<b>2010 Baldor TS80 Portable Genset - #03</b>			
10 2310 0301 2010 Baldor TS80 Portable Genset - Lab.	1,030	1,030	-
10 2310 0304 2010 Baldor TS80 Portable Genset - Contr.	-	-	-
10 2310 0305 2010 Baldor TS80 Portable Genset - Mats.	300	300	-
10 2310 0310 2010 Baldor TS80 Portable Genset - Ins.	600	600	-
10 2310 0320 2010 Baldor TS80 Portable Genset - Fuel	-	100	(100)
Total 2010 Baldor TS80 Portable Genset - #03	<u>1,930</u>	<u>2,030</u>	<u>(100)</u>
<b>2018 Toyota Rav Hybrid/UT - #04</b>			
10 2310 0401 2018 Toyota Rav Hybrid/UT - Lab.	1,000	1,000	-
10 2310 0404 2018 Toyota Rav Hybrid/UT - Contr.	200	200	-
10 2310 0405 2018 Toyota Rav Hybrid/UT - Mats.	500	500	-
10 2310 0410 2018 Toyota Rav Hybrid/UT - Ins.	2,000	2,000	-
10 2310 0420 2018 Toyota Rav Hybrid/UT - Fuel	2,000	2,000	-
Total 2018 Toyota Rav Hybrid/UT - #04	<u>5,700</u>	<u>5,700</u>	<u>-</u>

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<b>2019 Cargo Mate/WTP Genset - #05</b>				
10 2310 0501	2019 Cargo Mate/WTP Genset - Lab.	500	500	-
10 2310 0502	2019 Cargo Mate/WTP Genset - Equip.	-	-	-
10 2310 0504	2019 Cargo Mate/WTP Genset - Contr.	-	-	-
10 2310 0505	2019 Cargo Mate/WTP Genset - Mats.	300	300	-
10 2310 0510	2019 Cargo Mate/WTP Genset - Ins.	500	500	-
10 2310 0520	2019 Cargo Mate/WTP Genset - Fuel	100	100	-
	<b>Total 2019 Cargo Mate/WTP Genset - #05</b>	<b>1,400</b>	<b>1,400</b>	<b>-</b>
<b>2014 Diamond C Triaxle Tilt Trailer - # 06</b>				
10 2310 0601	2014 Diamond C Triaxle Tilt Trailer - Lab.	3,500	3,500	-
10 2310 0602	2014 Diamond C Triaxle Tilt Trailer - Equip.	-	-	-
10 2310 0604	2014 Diamond C Triaxle Tilt Trailer - Contr.	-	-	-
10 2310 0605	2014 Diamond C Triaxle Tilt Trailer - Mats.	3,000	3,500	(500)
10 2310 0610	2014 Diamond C Triaxle Tilt Trailer - Ins.	300	300	-
10 2310 0620	2014 Diamond C Triaxle Tilt Trailer - Fuel & Oil	-	-	-
	<b>Total 2014 Diamond C Triaxle Tilt Trailer - #06</b>	<b>6,800</b>	<b>7,300</b>	<b>(500)</b>
<b>2020 Big Tex Roller Trailer - # 07</b>				
10 2310 0701	2020 Big Tex Roller Trailer - Lab.	1,000	1,000	-
10 2310 0702	2020 Big Tex Roller Trailer - Equip.	-	-	-
10 2310 0704	2020 Big Tex Roller Trailer - Contr.	-	-	-
10 2310 0705	2020 Big Tex Roller Trailer - Mats.	500	500	-
10 2310 0710	2020 Big Tex Roller Trailer - Ins.	500	500	-
	<b>Total 2020 Big Tex Roller Trailer - #07</b>	<b>2,000</b>	<b>2,000</b>	<b>-</b>
<b>Double Drum Roller - # 08</b>				
10 2310 0801	Double Drum Roller - Lab.	1,000	1,000	-
10 2310 0802	Double Drum Roller - Equip.	-	-	-
10 2310 0804	Double Drum Roller - Contr.	1,000	1,000	-
10 2310 0805	Double Drum Roller - Mats.	1,000	1,000	-
10 2310 0810	Double Drum Roller - Ins.	800	800	-
	Double Drum Roller - Fuel & Oil	500	500	-
	<b>Total Double Drum Roller - #08</b>	<b>4,300</b>	<b>4,300</b>	<b>-</b>

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Concrete Saw Trailer - #09			
10 2310 0901 Concrete Saw Trailer - Lab.	510	510	-
10 2310 0904 Concrete Saw Trailer - Contr.	-	-	-
10 2310 0905 Concrete Saw Trailer - Mat.	500	500	-
10 2310 0910 Concrete Saw Trailer - Ins.	250	250	-
10 2310 0920 Concrete Saw Trailer - Fuel & Oil	-	-	-
Total Concrete Saw Trailer - #09	<u>1,260</u>	<u>1,260</u>	<u>-</u>
1977 Onan Generator - #10			
10 2310 1001 1977 O.Generator - Lab.	1,450	1,450	-
10 2310 1004 1977 O.Generator - Contr.	100	100	-
10 2310 1005 1977 O.Generator - Mats.	550	550	-
10 2310 1010 1977 O.Generator - Ins.	500	500	-
10 2310 1020 1977 O.Generator - Fuel & Oil	100	100	-
Total Onan Generator - #10	<u>2,700</u>	<u>2,700</u>	<u>-</u>
2018 Chev Silverado Truck - #11			
10 2310 1101 2018 Chev Silverado Truck - Lab.	1,800	1,800	-
10 2310 1104 2018 Chev Silverado Truck - Contr.	500	500	-
10 2310 1105 2018 Chev Silverado Truck - Mats.	1,000	1,000	-
10 2310 1110 2018 Chev Silverado Truck - Ins.	1,800	1,800	-
10 2310 1120 2018 Chev Silverado Truck - Fuel & Oil	2,500	2,500	-
Total 2018 Chev Silverado Truck - #11	<u>7,600</u>	<u>7,600</u>	<u>-</u>
2007 Chev Cobalt (Dev Services) - #12			
10 2310 1201 2007 Chev Cobalt - Lab.	815	815	-
10 2310 1204 2007 Chev Cobalt - Contr.	200	200	-
10 2310 1205 2007 Chev Cobalt - Mats.	1,000	1,000	-
10 2310 1210 2007 Chev Cobalt - Ins.	1,350	1,350	-
10 2310 1220 2007 Chev Cobalt - Fuel & Oil	900	900	-
Total 2007 Chev Cobalt - #12	<u>4,265</u>	<u>4,265</u>	<u>-</u>
2000 Bomag Vibratory Compactor - #13			
10 2310 1301 2000 B.V. Compactor - Lab.	1,050	1,050	-
10 2310 1304 2000 B.V. Compactor - Contr.	500	500	-
10 2310 1305 2000 B.V. Compactor - Mats.	1,000	1,000	-
10 2310 1310 2000 B.V. Compactor - Ins.	800	800	-
10 2310 1320 2000 B.V. Compactor - Fuel & Oil	500	500	-
Total B.Vibratory Compactor - #13	<u>3,850</u>	<u>3,850</u>	<u>-</u>



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<b>2015 Atlas Copco Compressor - #14</b>			
10 2310 1401 Atlas Copco Compressor - Lab.	1,500	1,500	-
10 2310 1404 Atlas Copco Compressor - Contr.	-	-	-
10 2310 1405 Atlas Copco Compressor - Mats	500	500	-
10 2310 1410 Atlas Copco Compressor - Ins.	650	650	-
10 2310 1420 Atlas Copco Compressor - Fuel & Oil	1,000	200	800
Total 2015 Atlas Copco Compressor - #14	<u>3,650</u>	<u>2,850</u>	<u>800</u>
<b>2019 Cargo Mate Trailer (UT) - #15</b>			
10 2310 1501 2019 Cargo Mate Trailer (UT) - Lab.	500	500	-
10 2310 1504 2019 Cargo Mate Trailer (UT) - Contr.	100	100	-
10 2310 1505 2019 Cargo Mate Trailer (UT) - Mats.	300	300	-
10 2310 1510 2019 Cargo Mate Trailer (UT) - Ins.	300	500	(200)
10 2310 1520 2019 Cargo Mate Trailer (UT) - Fuel & Oil	-	-	-
Total 2019 Cargo Mate Trailer (UT) - #15	<u>1,200</u>	<u>1,400</u>	<u>(200)</u>
<b>2020 Cargo Mate Trailer (PW) - #16</b>			
10 2310 1501 2020 Cargo Mate Trailer (PW) - Lab.	500	-	500
10 2310 1504 2020 Cargo Mate Trailer (PW) - Contr.	100	-	100
10 2310 1505 2020 Cargo Mate Trailer (PW) - Mats.	300	-	300
10 2310 1510 2020 Cargo Mate Trailer (PW) - Ins.	300	-	300
10 2310 1520 2020 Cargo Mate Trailer (PW) - Fuel & Oil	-	-	-
Total 2020 Cargo Mate Trailer (PW) - #16	<u>1,200</u>	<u>-</u>	<u>1,200</u>
<b>2001 Int'l Crane Truck - #17</b>			
10 2310 1701 2001 Int'l Crane Truck - Lab.	3,090	3,090	-
10 2310 1704 2001 Int'l Crane Truck - Contr.	2,300	2,300	-
10 2310 1705 2001 Int'l Crane Truck - Mats.	2,500	2,500	-
10 2310 1710 2001 Int'l Crane Truck - Ins.	900	900	-
10 2310 1720 2001 Int'l Crane Truck - Fuel & Oil	1,500	1,500	-
Total 2001 Int'l Crane Truck - #17	<u>10,290</u>	<u>10,290</u>	<u>-</u>
<b>2020 Glabal M3 Mechanical Sweeper - #18</b>			
10 2310 1801 2020 Global Mechanical Sweeper - Lab.	8,000	-	8,000
10 2310 1804 2020 Global Mechanical Sweeper - Contr.	500	-	500
10 2310 1805 2020 Global Mechanical Sweeper - Mats.	7,000	-	7,000
10 2310 1810 2020 Global Mechanical Sweeper - Ins.	1,200	-	1,200
10 2310 1820 2020 Global Mechanical Sweeper - Fuel & Oil	5,000	-	5,000
Total 2020 Glabal M3 Mechanical Sweeper - #18	<u>21,700</u>	<u>-</u>	<u>21,700</u>

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<b>2021 1/2 Ton Truck (New Unit) - #19</b>			
2021 1/2 Ton Truck - Lab.	1,500	-	1,500
2021 1/2 Ton Truck - Contr.	500	-	500
2021 1/2 Ton Truck - Mats.	1,000	-	1,000
2021 1/2 Ton Truck - Ins.	1,500	-	1,500
2021 1/2 Ton Truck - Fuel & Oil	4,000	-	4,000
Total 2021 1/2 Ton Truck - #19	<u>8,500</u>	<u>-</u>	<u>8,500</u>
<b>2001 SMI Airport Sweeper - #20</b>			
10 2310 2001 2001 SMI Airport Sweeper - Lab.	2,530	2,530	-
10 2310 2004 2001 SMI Airport Sweeper - Contr.	500	500	-
10 2310 2005 2001 SMI Airport Sweeper - Mats.	4,000	4,000	-
10 2310 2010 2001 SMI Airport Sweeper - Ins.	850	850	-
10 2310 2020 2001 SMI Airport Sweeper - Fuel & Oil	1,000	1,000	-
Total 2000 SMI Airport Sweeper - #20	<u>8,880</u>	<u>8,880</u>	<u>-</u>
<b>2013 John Deere 770G Grader - #21</b>			
10 2310 2101 2013 John Deere 770G Grader - Lab.	7,510	7,510	-
10 2310 2102 2013 John Deere 770G Grader - Equip.	-	-	-
10 2310 2104 2013 John Deere 770G Grader - Contr.	1,000	1,000	-
10 2310 2105 2013 John Deere 770G Grader - Mats.	9,500	7,500	2,000
10 2310 2110 2013 John Deere 770G Grader - Ins.	1,220	1,220	-
10 2310 2120 2013 John Deere 770G Grader - Fuel & Oil	7,000	7,000	-
Total 2013 John Deere 770G Grader - #21	<u>26,230</u>	<u>24,230</u>	<u>2,000</u>
<b>2015 Ram 1500 4x4 - #23</b>			
10 2310 2301 2015 Ram 1500 4x4 - Lab.	750	750	-
10 2310 2304 2015 Ram 1500 4x4 - Contr.	200	200	-
10 2310 2305 2015 Ram 1500 4x4 - Mats.	1,500	2,500	(1,000)
10 2310 2310 2015 Ram 1500 4x4 - Ins.	1,600	1,600	-
10 2310 2320 2015 Ram 1500 4x4 - Fuel & Oil	4,000	4,000	-
Total 2015 Ram 1500 4x4 - #23	<u>8,050</u>	<u>9,050</u>	<u>(1,000)</u>
<b>2002 Farm King Mower - #24</b>			
10 2310 2401 2002 Farm King Mower - Lab.	2,000	2,000	-
10 2310 2404 2002 Farm King Mower - Contr.	-	-	-
10 2310 2405 2002 Farm King Mower - Mats.	1,500	1,500	-
10 2310 2410 2002 Farm King Mower - Ins.	250	250	-
10 2310 2420 2002 Farm King Mower - Fuel & Oil.	-	-	-
Total Farm King Mower - #24	<u>3,750</u>	<u>3,750</u>	<u>-</u>

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<b>2005 Shorider Trailer - #26</b>				
10 2310 2601	2005 Shorider Trailer - Lab.	205	205	-
10 2310 2604	2005 Shorider Trailer - Contr.	-	-	-
10 2310 2605	2005 Shorider Trailer - Mats.	300	300	-
10 2310 2610	2005 Shorider Trailer - Ins.	250	250	-
10 2310 2620	2005 Shorider Trailer - Fuel & Oil	-	-	-
	<b>Total 2005 Shorider Trailer - #26</b>	<b>755</b>	<b>755</b>	<b>-</b>
<b>Toro Rake O Vac Sweeper/Vacuum - #28</b>				
10 2310 2801	Toro Rake O Vac Sweeper/Vacuum - Lab.	510	510	-
10 2310 2804	Toro Rake O Vac Sweeper/Vacuum - Contr.	200	200	-
10 2310 2805	Toro Rake O Vac Sweeper/Vacuum - Mats.	500	500	-
10 2310 2810	Toro Rake O Vac Sweeper/Vacuum - Ins.	300	300	-
10 2310 2820	Toro Rake O Vac Sweeper/Vacuum - Fuel & Oil	175	175	-
	<b>Total Toro Rake O Vac Sweeper/Vacuum - #28</b>	<b>1,685</b>	<b>1,685</b>	<b>-</b>
<b>2013 Graco Line Erradicator and Trailer - #29</b>				
10 2310 2901	2013 Graco Line Erradicator and Trailer - Lab.	705	705	-
10 2310 2904	2013 Graco Line Erradicator and Trailer- Contr.	-	-	-
11 2310 2905	2013 Graco Line Erradicator and Trailer- Mats.	500	1,000	(500)
12 2310 2910	2013 Graco Line Erradicator and Trailer- Ins.	200	200	-
10 2310 2920	2013 Graco Line Erradicator and Trailer - Fuel & Oil	100	100	-
	<b>Total 2013 Graco Line Erradicator and Trailer - #29</b>	<b>1,505</b>	<b>2,005</b>	<b>(500)</b>
<b>2021 Freightliner M2 - 106 Dump/Plow - #30</b>				
10 2310 3001	2021 Freightliner M2 - 106 Dump/Plow - Lab.	9,000	-	9,000
10 2310 3004	2021 Freightliner M2 - 106 Dump/Plow - Contr.	2,000	-	2,000
10 2310 3005	2021 Freightliner M2 - 106 Dump/Plow - Mats.	6,250	-	6,250
10 2310 3010	2021 Freightliner M2 - 106 Dump/Plow - Ins.	1,700	-	1,700
10 2310 3020	2021 Freightliner M2 - 106 Dump/Plow - Fuel & Oil	9,000	-	9,000
	<b>Total 2021 Freightliner M2 - 106 Dump/Plow - #30</b>	<b>27,950</b>	<b>-</b>	<b>27,950</b>
<b>2019 Toyota RAV Hybrid - #31</b>				
10 2310 3101	2019 Toyota RAV Hybrid - Lab.	1,000	1,000	-
10 2310 3104	2019 Toyota RAV Hybrid - Contr.	200	200	-
10 2310 3105	2019 Toyota RAV Hybrid - Mats.	500	500	-
10 2310 3110	2019 Toyota RAV Hybrid - Ins.	2,200	2,200	-
10 2310 3120	2019 Toyota RAV Hybrid - Fuel & Oil	1,000	1,500	(500)
	<b>Total 2019 Toyota RAV Hybrid - #31</b>	<b>4,900</b>	<b>5,400</b>	<b>(500)</b>

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2011 Dodge Ram 5500 Dump/Plow - #32				
10 2310 3201	2011 Dodge Ram 5500 Dump/Plow - Lab.	6,600	5,720	880
10 2310 3204	2011 Dodge Ram 5500 Dump/Plow - Contr.	4,000	4,000	-
10 2310 3205	2011 Dodge Ram 5500 Dump/Plow - Mats.	5,000	3,000	2,000
10 2310 3210	2011 Dodge Ram 5500 Dump/Plow - Ins.	1,100	1,100	-
10 2310 3220	2011 Dodge Ram 5500 Dump/Plow - Fuel & Oil	4,500	4,500	-
	Total 2011 Dodge Ram 5500 Dump/Plow - #32	21,200	18,320	2,880
2017 Trackless Sidewalk Tractor - #34				
10 2310 3401	2017 Trackless Sidewalk Tractor - Lab.	6,320	6,320	-
10 2310 3404	2017 Trackless Sidewalk Tractor - Contr.	1,800	1,800	-
10 2310 3405	2017 Trackless Sidewalk Tractor - Mats.	5,500	5,500	-
10 2310 3410	2017 Trackless Sidewalk Tractor - Ins.	1,300	1,300	-
10 2310 3420	2017 Trackless Sidewalk Tractor - Fuel & Oil	4,000	3,200	800
	Total 2017 Trackless Sidewalk Tractor - #34	18,920	18,120	800
2007 Elgin Sweeper - #35				
10 2310 3501	2007 Elgin Sweeper - Lab.	6,000	5,455	545
10 2310 3504	2007 Elgin Sweeper - Contr.	500	500	-
10 2310 3505	2007 Elgin Sweeper - Mats.	7,000	7,000	-
10 2310 3510	2007 Elgin Sweeper - Ins.	1,150	1,150	-
10 2310 3520	2007 Elgin Sweeper - Fuel & Oil	5,500	5,000	500
	Total 2007 Elgin Sweeper - #35	20,150	19,105	1,045
2018 Toyota Rav Hybrid/Building - #36				
10 2310 3601	2018 Toyota Rav Hybrid/Building - Lab.	1,000	1,000	-
10 2310 3604	2018 Toyota Rav Hybrid/Building - Contr.	200	200	-
10 2310 3605	2018 Toyota Rav Hybrid/Building - Mats.	500	500	-
10 2310 3610	2018 Toyota Rav Hybrid/Building - Ins.	2,000	2,000	-
10 2310 3620	2018 Toyota Rav Hybrid/Building - Fuel & Oil	1,000	1,500	(500)
	Total 2018 Toyota Rav Hybrid/Building - #36	4,700	5,200	(500)
2019 Ford F250 4x4 Reg Cab - #37				
10 2310 3701	2019 Ford F250 4x4 Reg Cab - Lab.	1,000	1,000	-
10 2310 3704	2019 Ford F250 4x4 Reg Cab - Contr.	300	300	-
10 2310 3705	2019 Ford F250 4x4 Reg Cab - Mats.	500	500	-
10 2310 3710	2019 Ford F250 4x4 Reg Cab - Ins.	2,300	2,300	-
10 2310 3720	2019 Ford F250 4x4 Reg Cab - Fuel & Oil	1,500	1,500	-
	Total 2019 Ford F250 4x4 Reg Cab - #37	5,600	5,600	-

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<b>2015 F250 4x4 w/ Utility Box - #38</b>				
10 2310 3801	2015 F250 4x4 w/ Utility Box - Lab.	1,015	1,015	-
10 2310 3804	2015 F250 4x4 w/ Utility Box - Contr.	300	300	-
10 2310 3805	2015 F250 4x4 w/ Utility Box - Mats.	1,000	1,000	-
10 2310 3810	2015 F250 4x4 w/ Utility Box - Ins.	1,600	1,600	-
10 2310 3820	2015 F250 4x4 w/ Utility Box - Fuel & Oil	2,500	2,500	-
	<b>Total 2015 F250 4x4 w/ Utility Box - #38</b>	<b>6,415</b>	<b>6,415</b>	<b>-</b>
<b>2015 F250 4x4 w/ Lift Gate - #39</b>				
10 2310 3901	2015 F250 4x4 w/ Lift Gate - Lab.	1,600	1,015	585
10 2310 3904	2015 F250 4x4 w/ Lift Gate - Contr.	200	200	-
10 2310 3905	2015 F250 4x4 w/ Lift Gate - Mats.	2,500	1,500	1,000
10 2310 3910	2015 F250 4x4 w/ Lift Gate - Ins.	1,600	1,600	-
10 2310 3920	2015 F250 4x4 w/ Lift Gate - Fuel & Oil	4,000	4,000	-
	<b>Total 2015 F250 4x4 w/ Lift Gate - #39</b>	<b>9,900</b>	<b>8,315</b>	<b>1,585</b>
<b>12' Boat, Motor, Trailer - #40</b>				
10 2310 4001	12' Boat, Motor, Trailer - Lab.	315	315	-
10 2310 4005	12' Boat, Motor, Trailer - Mats.	300	300	-
10 2310 4010	12' Boat, Motor, Trailer - Ins.	100	100	-
10 2310 4020	12' Boat, Motor, Trailer - Fuel & Oil	100	100	-
	<b>Total 12' Boat, Motor, Trailer - #40</b>	<b>815</b>	<b>815</b>	<b>-</b>
<b>2015 F250 4x4 w/ Lift Gate - #44</b>				
10 2310 4401	2015 F250 4x4 w/ Lift Gate - Lab.	1,015	1,015	-
10 2310 4404	2015 F250 4x4 w/ Lift Gate - Contr.	200	200	-
10 2310 4405	2015 F250 4x4 w/ Lift Gate - Mats.	2,000	1,000	1,000
10 2310 4410	2015 F250 4x4 w/ Lift Gate - Ins.	1,600	1,600	-
10 2310 4420	2015 F250 4x4 w/ Lift Gate - Fuel & Oil	4,000	4,000	-
	<b>Total 2015 F250 4x4 w/ Lift Gate - #44</b>	<b>8,815</b>	<b>7,815</b>	<b>1,000</b>
<b>2015 Dodge 5500 Dump/Plow - #45</b>				
10 2310 4501	2015 Dodge 5500 Dump/Plow - Lab.	5,000	4,880	120
10 2310 4504	2015 Dodge 5500 Dump/Plow - Contr.	800	800	-
10 2310 4505	2015 Dodge 5500 Dump/Plow - Mats.	5,000	3,000	2,000
10 2310 4510	2015 Dodge 5500 Dump/Plow - Ins.	1,300	1,300	-
10 2310 4520	2015 Dodge 5500 Dump/Plow - Fuel & Oil	4,300	3,750	550
	<b>Total 2015 Dodge 5500 Dump/Plow - #45</b>	<b>16,400</b>	<b>13,730</b>	<b>2,670</b>

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<b>2019 Ford F350 Truck/Crane/Dump - #46</b>				
10 2310 4601	2019 Ford F350 Truck/Crane/Dump - Lab.	2,015	2,015	-
10 2310 4604	2019 Ford F350 Truck/Crane/Dump - Contr.	1,000	1,000	-
10 2310 4605	2019 Ford F350 Truck/Crane/Dump - Mats.	2,500	2,500	-
10 2310 4610	2019 Ford F350 Truck/Crane/Dump - Ins.	2,000	2,000	-
10 2310 4620	2019 Ford F350 Truck/Crane/Dump - Fuel & Oil	4,000	4,000	-
	<b>Total 2019 Ford F350 Truck/Crane/Dump - #46</b>	<b>11,515</b>	<b>11,515</b>	<b>-</b>
<b>2015 F250 4x4 w/ Lift Gate - #48</b>				
10 2310 4801	2015 F250 4x4 w/ Lift Gate - Lab.	1,015	1,015	-
10 2310 4804	2015 F250 4x4 w/ Lift Gate - Contr.	200	200	-
10 2310 4805	2015 F250 4x4 w/ Lift Gate - Mats.	2,000	1,000	1,000
10 2310 4810	2015 F250 4x4 w/ Lift Gate - Ins.	1,600	1,600	-
10 2310 4820	2015 F250 4x4 w/ Lift Gate - Fuel & Oil	4,000	4,000	-
	<b>Total 2015 F250 4x4 w/ Lift Gate - #48</b>	<b>8,815</b>	<b>7,815</b>	<b>1,000</b>
<b>Rainbow Flatbed Hauler (Park) - #49</b>				
10 2310 4901	Rainbow Hauler - Lab.	1,160	1,160	-
10 2310 4904	Rainbow Hauler - Contr.	5,100	100	5,000
10 2310 4905	Rainbow Hauler - Mats.	750	800	(50)
10 2310 4910	Rainbow Hauler - Ins.	300	250	50
	<b>Total Rainbow Hauler (Parks) - #49</b>	<b>7,310</b>	<b>2,310</b>	<b>5,000</b>
<b>2013 John Deere 344 J Loader - #50</b>				
10 2310 5001	2013 John Deere 344 J Loader - Lab.	7,315	7,315	-
10 2310 5004	2013 John Deere 344 J Loader - Contr.	1,000	1,000	-
10 2310 5005	2013 John Deere 344 J Loader - Mats.	15,500	7,000	8,500
10 2310 5010	2013 John Deere 344 J Loader - Ins.	1,000	1,000	-
10 2310 5020	2013 John Deere 344 J Loader - Fuel	8,300	8,300	-
	<b>Total 2013 John Deere 344 J Loader - #50</b>	<b>33,115</b>	<b>24,615</b>	<b>8,500</b>
<b>2008 Jeep Compass - #51</b>				
10 2310 5101	2008 Jeep Compass - Lab.	-	1,015	(1,015)
10 2310 5104	2008 Jeep Compass - Contr.	-	200	(200)
10 2310 5105	2008 Jeep Compass - Mats.	-	2,000	(2,000)
10 2310 5110	2008 Jeep Compass - Ins.	-	1,500	(1,500)
10 2310 5120	2008 Jeep Compass - Fuel	-	1,500	(1,500)
	<b>Total 2008 Jeep Compass - #51</b>	<b>-</b>	<b>6,215</b>	<b>(6,215)</b>

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<b>2015 F250 4x4 w/ Lift Gate - #53</b>				
10 2310 5301	2015 F250 4x4 w/ Lift Gate - Lab.	1,500	1,015	485
10 2310 5304	2015 F250 4x4 w/ Lift Gate - Contr.	200	200	-
10 2310 5305	2015 F250 4x4 w/ Lift Gate - Mats.	2,000	1,000	1,000
10 2310 5310	2015 F250 4x4 w/ Lift Gate - Ins.	1,600	1,600	-
10 2310 5320	2015 F250 4x4 w/ Lift Gate - Fuel & Oil	4,000	4,000	-
	<b>Total 2015 F250 4x4 w/ Lift Gate - #53</b>	<u>9,300</u>	<u>7,815</u>	<u>1,485</u>
<b>2011 F350 Flatdeck (Carpenter) - #54</b>				
10 2310 5401	2011 F350 Flatdeck (Carpenter) - Lab.	1,220	1,220	-
10 2310 5405	2011 F350 Flatdeck (Carpenter) - Mats.	1,000	1,000	-
10 2310 5410	2011 F350 Flatdeck (Carpenter) - Ins.	1,200	1,200	-
10 2310 5420	2011 F350 Flatdeck (Carpenter) - Fuel & Oil	3,200	3,200	-
	<b>Total 2011 F350 Flatdeck (Carpenter) - #54</b>	<u>6,620</u>	<u>6,620</u>	<u>-</u>
<b>Mechanics Truck - #55</b>				
10 2310 5501	Mechanics Truck - Lab.	1,830	-	1,830
10 2310 5504	Mechanics Truck - Contr.	-	-	-
10 2310 5505	Mechanics Truck - Mats.	1,600	-	1,600
10 2310 5510	Mechanics Truck - Ins.	900	-	900
10 2310 5520	Mechanics Truck - Fuel & Oil	2,200	-	2,200
	<b>Total Mechanics Truck - #55</b>	<u>6,530</u>	<u>-</u>	<u>6,530</u>
<b>Graco Line Lazer/HH Paint Trailer - #56</b>				
10 2310 5601	Graco Line Lazer/HH Paint Trailer - Lab.	420	420	-
10 2310 5604	Graco Line Lazer/HH Paint Trailer - Contr.	-	-	-
10 2310 5605	Graco Line Lazer/HH Paint Trailer - Mats.	1,600	1,600	-
10 2310 5610	Graco Line Lazer/HH Paint Trailer - Ins.	150	150	-
10 2310 5620	Graco Line Lazer/HH Paint Trailer - Fuel & Oil	200	200	-
	<b>Total Graco Line Lazer/HH Paint Trailer - #56</b>	<u>2,370</u>	<u>2,370</u>	<u>-</u>
<b>2015 Freightliner Dump/Plow - #57</b>				
10 2310 5701	2015 Freightliner Dump/Plow - Lab.	12,560	12,560	-
10 2310 5702	2015 Freightliner Dump/Plow - Equip.	-	-	-
10 2310 5704	2015 Freightliner Dump/Plow - Contr.	2,500	2,500	-
10 2310 5705	2015 Freightliner Dump/Plow - Mats.	10,500	10,500	-
10 2310 5710	2015 Freightliner Dump/Plow - Ins.	2,000	2,000	-
10 2310 5720	2015 Freightliner Dump/Plow - Fuel	12,500	12,500	-
	<b>Total 2015 Freightliner Dump/Plow - #57</b>	<u>40,060</u>	<u>40,060</u>	<u>-</u>

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<b>2005 P7000 Forklift - # 58</b>				
10 2310 5801	2005 P7000 Forklift - Lab.	950	950	-
10 2310 5804	2005 P7000 Forklift - Contr.	500	500	-
10 2310 5805	2005 P7000 Forklift - Mats.	1,600	1,600	-
10 2310 5810	2005 P7000 Forklift - Ins.	500	500	-
10 2310 5820	2005 P7000 Forklift - Fuel & Oil	580	580	-
	<b>Total 2005 P7000 Forklift - #58</b>	<b>4,130</b>	<b>4,130</b>	<b>-</b>
<b>2013 Bobcat S590 Skid Steer Loader - #60</b>				
10 2310 6001	2013 Bobcat S590 Skid Steer Loader - Lab.	4,775	4,775	-
10 2310 6004	2013 Bobcat S590 Skid Steer Loader - Contr.	1,000	1,000	-
10 2310 6005	2013 Bobcat S590 Skid Steer Loader - Mats.	5,500	5,500	-
10 2310 6010	2013 Bobcat S590 Skid Steer Loader - Ins.	900	900	-
10 2310 6020	2013 Bobcat S590 Skid Steer Loader - Fuel & Oil	4,500	3,700	800
	<b>Total 2013 Bobcat S590 Skid Steer Loader - #60</b>	<b>16,675</b>	<b>15,875</b>	<b>800</b>
<b>2020 Toyota Rav Hybrid - #62</b>				
10 2310 6201	2020 Toyota Rav Hybrid - Lab.	570	-	570
10 2310 6204	2020 Toyota Rav Hybrid - Contr.	500	-	500
10 2310 6205	2020 Toyota Rav Hybrid - Mats.	500	-	500
10 2310 6210	2020 Toyota Rav Hybrid - Ins.	2,200	-	2,200
10 2310 6220	2020 Toyota Rav Hybrid - Fuel	2,000	-	2,000
	<b>Total 2020 Toyota Rav Hybrid - #62</b>	<b>5,770</b>	<b>-</b>	<b>5,770</b>
<b>2020 International Tandem Dump - #63</b>				
10 2310 6301	2020 Int'l Tandem Dump - Lab.	10,000	13,430	(3,430)
10 2310 6302	2020 Int'l Tandem Dump - Equip.	-	-	-
10 2310 6304	2020 Int'l Tandem Dump - Contr.	3,000	3,000	-
10 2310 6305	2020 Int'l Tandem Dump - Mats.	8,000	10,000	(2,000)
10 2310 6310	2020 Int'l Tandem Dump - Ins.	2,000	1,800	200
10 2310 6320	2020 Int'l Tandem Dump - Fuel & Oil	10,000	11,000	(1,000)
	<b>Total 2020 Internat'l Tandem Dump - #63</b>	<b>33,000</b>	<b>39,230</b>	<b>(6,230)</b>
<b>2015 Freightliner Dump/Plow - #64</b>				
10 2310 6401	2015 Freightliner Dump/Plow - Lab.	11,380	11,380	-
10 2310 6402	2015 Freightliner Dump/Plow - Equip.	-	-	-
10 2310 6404	2015 Freightliner Dump/Plow - Contr.	3,000	3,000	-
10 2310 6405	2015 Freightliner Dump/Plow - Mats.	10,500	10,500	-
10 2310 6410	2015 Freightliner Dump/Plow - Ins.	2,100	2,100	-
10 2310 6420	2015 Freightliner Dump/Plow - Fuel & Oil	11,000	11,000	-
	<b>Total 2015 Freightliner Dump/Plow - #64</b>	<b>37,980</b>	<b>37,980</b>	<b>-</b>



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<b>Tycrop Material Handler - #65</b>				
10 2310 6501	Tycrop Material Handler (Parks) - Lab	100	100	-
10 2310 6505	Tycrop Material Handler (Parks) - Contr.	-	-	-
10 2310 6505	Tycrop Material Handler (Parks) - Mats.	100	100	-
10 2310 6510	Tycrop Material Handler (Parks) - Ins.	-	150	(150)
10 2310 6520	Tycrop Material Handler (Parks) - Fuel & Oil	-	-	-
	<b>Total Tycrop Material Handler (Parks) - #65</b>	<u>200</u>	<u>350</u>	<u>(150)</u>
<b>2016 Kabota Mower - #66</b>				
10 2310 6601	2016 Kabota Mower - Lab.	3,045	3,045	-
10 2310 6604	2016 Kabota Mower - Contr.	-	500	(500)
10 2310 6605	2016 Kabota Mower - Mats.	3,000	3,000	-
10 2310 6610	2016 Kabota Mower - Ins.	150	150	-
10 2310 6620	2016 Kabota Mower - Fuel & Oil	1,500	1,500	-
	<b>Total 2016 Kabota Mower - #66</b>	<u>7,695</u>	<u>8,195</u>	<u>(500)</u>
<b>2013 BC1000XL Vermeer Chipper - #67</b>				
10 2310 6701	2013 BC1000XL Vermeer Chipper - Lab.	2,185	2,185	-
10 2310 6702	2013 BC1000XL Vermeer Chipper - Equip.	-	-	-
10 2310 6704	2013 BC1000XL Vermeer Chipper - Contr.	500	500	-
10 2310 6705	2013 BC1000XL Vermeer Chipper - Mats.	1,200	1,200	-
10 2310 6710	2013 BC1000XL Vermeer Chipper - Ins.	350	300	50
10 2310 6720	2013 BC1000XL Vermeer Chipper - Fuel & Oil	600	600	-
	<b>Total 2013 BC1000XL Vermeer Chipper - #67</b>	<u>4,835</u>	<u>4,785</u>	<u>50</u>
<b>2020 MACK Flusher Truck - #69</b>				
10 2310 6901	2020 MACK Flusher Truck - Lab.	14,210	14,210	-
10 2310 6902	2020 MACK Flusher Truck - Equip.	-	-	-
10 2310 6904	2020 MACK Flusher Truck - Contr.	1,500	1,500	-
10 2310 6905	2020 MACK Flusher Truck - Mats.	12,000	15,000	(3,000)
10 2310 6910	2020 MACK Flusher Truck - Ins.	2,100	1,900	200
10 2310 6920	2020 MACK Flusher Truck - Fuel & Oil	11,000	14,000	(3,000)
	<b>2020 MACK Flusher Truck - #69</b>	<u>40,810</u>	<u>46,610</u>	<u>(5,800)</u>
<b>2007 Chevy Cargo Van (Utilities) - #72</b>				
10 2310 7201	2007 Chevy Cargo Van - Lab.	2,150	2,150	-
10 2310 7204	2007 Chevy Cargo Van - Contr.	1,500	1,500	-
10 2310 7205	2007 Chevy Cargo Van - Mats.	2,000	2,000	-
10 2310 7210	2007 Chevy Cargo Van - Ins.	1,200	1,200	-
10 2310 7220	2007 Chevy Cargo Van - Fuel & Oil	4,000	5,000	(1,000)
	<b>Total 2007 Chevy Cargo Van (Utilities) - #72</b>	<u>10,850</u>	<u>11,850</u>	<u>(1,000)</u>

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<b>2015 F350 4x4 Crew Cab - #73</b>				
10 2310 7301	2015 F350 4x4 Crew Cab - Lab.	2,015	2,015	-
10 2310 7304	2015 F350 4x4 Crew Cab - Contr.	200	200	-
10 2310 7305	2015 F350 4x4 Crew Cab - Mats.	1,500	1,000	500
10 2310 7310	2015 F350 4x4 Crew Cab - Ins.	1,900	1,900	-
10 2310 7320	2015 F350 4x4 Crew Cab - Fuel & Oil	4,900	3,900	1,000
	<b>Total 2015 F350 4x4 Crew Cab - #73</b>	<u>10,515</u>	<u>9,015</u>	<u>1,500</u>
<b>2020 Ford F550 4X4 Truck/Hook Lift - #74</b>				
10 2310 7401	Ford F550 4X4 Truck/Hook Lift - Lab.	2,500	2,500	-
10 2310 7404	Ford F550 4X4 Truck/Hook Lift - Contr.	1,000	1,000	-
10 2310 7405	Ford F550 4X4 Truck/Hook Lift - Mats.	2,000	2,000	-
10 2310 7410	Ford F550 4X4 Truck/Hook Lift - Ins.	1,700	1,700	-
10 2310 7420	Ford F550 4X4 Truck/Hook Lift - Fuel & Oil	4,000	4,000	-
	<b>Total Ford F550 4X4 Truck/Hook Lift - #74</b>	<u>11,200</u>	<u>11,200</u>	<u>-</u>
<b>2015 JD C60 Compact Excavator - #76</b>				
10 2310 7601	2015 JD C60 Compact Excavator - Lab.	2,540	2,540	-
10 2310 7602	2015 JD C60 Compact Excavator - Equip.	-	-	-
10 2310 7604	2015 JD C60 Compact Excavator - Contr.	200	200	-
10 2310 7605	2015 JD C60 Compact Excavator - Mats.	4,500	4,500	-
10 2310 7610	2015 JD C60 Compact Excavator - Ins.	800	800	-
10 2310 7620	2015 JD C60 Compact Excavator - Fuel & Oil	2,400	2,400	-
	<b>Total 2015 JD C60 Compact Excavator - #76</b>	<u>10,440</u>	<u>10,440</u>	<u>-</u>
<b>RAM 1/2 Ton Ext Cab w/ Utility Box - #77</b>				
10 2310 7701	RAM 1/2 Ton Ext Cab w/ Utility Box - Lab.	1,500	1,015	485
10 2310 7704	RAM 1/2 Ton Ext Cab w/ Utility Box - Contr.	200	200	-
10 2310 7705	RAM 1/2 Ton Ext Cab w/ Utility Box - Mats.	1,000	1,000	-
10 2310 7710	RAM 1/2 Ton Ext Cab w/ Utility Box - Ins.	1,600	1,600	-
10 2310 7720	RAM 1/2 Ton Ext Cab w/ Utility Box - Fuel & Oil	4,000	4,000	-
	<b>Total RAM 1/2 Ton Ext Cab w/ Utility Box - #77</b>	<u>8,300</u>	<u>7,815</u>	<u>485</u>
<b>2008 Sterling 1 Ton Dump/Plow - #78</b>				
10 2310 7801	2008 Sterling 1 Ton Dump/Plow - Lab.	7,615	7,615	-
10 2310 7804	2008 Sterling 1 Ton Dump/Plow - Contr.	-	-	-
10 2310 7805	2008 Sterling 1 Ton Dump/Plow - Mats.	6,000	6,000	-
10 2310 7810	2008 Sterling 1 Ton Dump/Plow - Ins.	1,100	1,100	-
10 2310 7820	2008 Sterling 1 Ton Dump/Plow - Fuel & Oil	2,000	4,000	(2,000)
	<b>Total 2008 Sterling 1 Ton Dump/Plow - #78</b>	<u>16,715</u>	<u>18,715</u>	<u>(2,000)</u>

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<b>2007 Volvo Loader - #79</b>				
10 2310 7901	2007 Volvo Loader - Lab.	8,500	6,975	1,525
10 2310 7904	2007 Volvo Loader - Contr.	5,000	5,000	-
10 2310 7905	2007 Volvo Loader - Mats.	6,000	6,000	-
10 2310 7910	2007 Volvo Loader - Ins.	1,200	1,100	100
10 2310 7920	2007 Volvo Loader - Fuel & Oil	12,000	12,000	-
	<b>Total 2007 Volvo Loader - #79</b>	<u>32,700</u>	<u>31,075</u>	<u>1,625</u>
<b>2016 Chev Silverado Truck (UT) - #81</b>				
10 2310 8101	2016 Chev Silverado Truck - Lab.	1,015	1,015	-
10 2310 8104	2016 Chev Silverado Truck - Contr.	200	200	-
10 2310 8105	2016 Chev Silverado Truck - Mats.	1,000	1,000	-
10 2310 8110	2016 Chev Silverado Truck - Ins.	1,600	1,600	-
10 2310 8120	2016 Chev Silverado Truck - Fuel & Oil	2,500	4,000	(1,500)
	<b>Total 2016 Chev Silverado Truck - #81</b>	<u>6,315</u>	<u>7,815</u>	<u>(1,500)</u>
<b>Backhoe - #82</b>				
10 2310 8201	Backhoe - Lab.	5,050	-	5,050
10 2310 8204	Backhoe - Contr.	4,300	-	4,300
10 2310 8205	Backhoe - Mat.	6,000	-	6,000
10 2310 8210	Backhoe - Ins.	900	-	900
10 2310 8220	Backhoe - Fuel	7,500	-	7,500
	<b>Total Backhoe - #82</b>	<u>23,750</u>	<u>-</u>	<u>23,750</u>
<b>2011 F350 Flatdeck - #84</b>				
10 2310 8401	2011 F350 Flatdeck - Lab.	1,790	1,790	-
10 2310 8404	2011 F350 Flatdeck - Contr.	500	500	-
10 2310 8405	2011 F350 Flatdeck - Mats	1,800	2,800	(1,000)
10 2310 8410	2011 F350 Flatdeck - Ins.	1,200	1,200	-
10 2310 8420	2011 F350 Flatdeck - Fuel & Oil	3,100	3,100	-
	<b>Total 2011 F350 Flatdeck - #84</b>	<u>8,390</u>	<u>9,390</u>	<u>(1,000)</u>
<b>2019 HR800 Jacobsen WA Mower - #85</b>				
10 2310 8501	2019 HR800 Jacobsen WA Mower - Lab.	4,875	4,875	-
10 2310 8504	2019 HR800 Jacobsen WA Mower - Contr.	1,000	1,000	-
10 2310 8505	2019 HR800 Jacobsen WA Mower - Mats.	4,000	4,000	-
10 2310 8510	2019 HR800 Jacobsen WA Mower - Ins.	1,000	900	100
10 2310 8520	2019 HR800 Jacobsen WA Mower - Fuel & Oil	3,000	6,000	(3,000)
	<b>Total 2019 HR800 Jacobsen WA Mower - #85</b>	<u>13,875</u>	<u>16,775</u>	<u>(2,900)</u>

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<b>2019 John Deere 310SL - #86</b>				
10 2310 8601	2019 John Deere 310SL - Lab.	4,500	5,500	(1,000)
10 2310 8604	2019 John Deere 310SL - Contr.	2,000	2,000	-
10 2310 8605	2019 John Deere 310SL - Mat.	5,000	6,000	(1,000)
10 2310 8610	2019 John Deere 310SL - Ins.	1,100	900	200
10 2310 8620	2019 John Deere 310SL - Fuel/Oil	6,000	7,000	(1,000)
	<b>Total 2019 John Deere 310SL - #86</b>	<u>18,600</u>	<u>21,400</u>	<u>(2,800)</u>
<b>2013 Ford F150 Paint Truck - #88</b>				
10 2310 8801	2013 Ford F150 Paint Truck - Lab.	2,015	2,015	-
10 2310 8804	2013 Ford F150 Paint Truck - Contr.	100	100	-
10 2310 8805	2013 Ford F150 Paint Truck - Mats.	2,000	2,000	-
10 2310 8810	2013 Ford F150 Paint Truck - Ins.	1,400	1,300	100
10 2310 8820	2013 Ford F150 Paint Truck - Fuel & Oil	3,000	3,000	-
	<b>Total 2013 Ford F150 Paint Truck - #88</b>	<u>8,515</u>	<u>8,415</u>	<u>100</u>
<b>Ward Hauler Trailer - #89</b>				
10 2310 8901	Ward Hauler Trailer - Lab.	1,135	1,135	-
10 2310 8904	Ward Hauler Trailer - Contr.	-	-	-
10 2310 8905	Ward Hauler Trailer - Mats.	500	500	-
10 2310 8910	Ward Hauler Trailer - Ins.	250	250	-
	<b>Total Ward Hauler Trailer - #89</b>	<u>1,885</u>	<u>1,885</u>	<u>-</u>
<b>2019 Toyota RAV Hybrid - #90</b>				
10 2310 9001	2019 Toyota RAV Hybrid - Lab.	570	570	-
10 2310 9004	2019 Toyota RAV Hybrid - Contr.	500	500	-
10 2310 9005	2019 Toyota RAV Hybrid - Mats.	500	1,300	(800)
10 2310 9010	2019 Toyota RAV Hybrid - Ins.	2,200	2,200	-
10 2310 9020	2019 Toyota RAV Hybrid - Fuel & Oil	1,200	1,900	(700)
	<b>Total 2019 Toyota RAV Hybrid - #90</b>	<u>4,970</u>	<u>6,470</u>	<u>(1,500)</u>
<b>2014 Dodge Ram 2500 3/4 Ton Truck - #93</b>				
10 2310 9301	2014 Dodge Ram 2500 3/4 Ton Truck - Lab.	2,000	1,015	985
10 2310 9304	2014 Dodge Ram 2500 3/4 Ton Truck - Contr.	200	200	-
10 2310 9305	2014 Dodge Ram 2500 3/4 Ton Truck - Mats.	1,000	1,000	-
10 2310 9310	2014 Dodge Ram 2500 3/4 Ton Truck - Ins.	1,700	1,700	-
10 2310 9320	2014 Dodge Ram 2500 3/4 Ton Truck - Fuel & Oil	4,000	4,000	-
	<b>Total 2014 Dodge Ram 2500 3/4 Ton Truck - #93</b>	<u>8,900</u>	<u>7,915</u>	<u>985</u>

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<b>John Deere 5420 Tractor - #94</b>			
10 2310 9401 John Deere 5420 Tractor - Lab.	2,935	2,935	-
10 2310 9404 John Deere 5420 Tractor - Contr.	500	500	-
10 2310 9405 John Deere 5420 Tractor - Mats.	1,900	1,900	-
10 2310 9410 John Deere 5420 Tractor - Ins.	700	700	-
10 2310 9420 John Deere 5420 Tractor - Fuel & Oil	2,100	2,100	-
Total John Deere 5420 Tractor - #94	<u>8,135</u>	<u>8,135</u>	<u>-</u>
<b>2011 Ford F550 Service Truck (Ut) - #95</b>			
10 2310 9501 2011 Ford F550 Service Truck - Lab.	3,000	3,000	-
10 2310 9504 2011 Ford F550 Service Truck - Contr.	200	200	-
10 2310 9505 2011 Ford F550 Service Truck - Mats.	3,500	3,500	-
10 2310 9510 2011 Ford F550 Service Truck - Ins.	1,000	1,000	-
10 2310 9520 2011 Ford F550 Service Truck - Fuel & Oil	4,800	4,800	-
Total 2011 Ford F550 Service Truck - #95	<u>12,500</u>	<u>12,500</u>	<u>-</u>
<b>2019 Ford F250 4x4 Reg Cab - #96</b>			
10 2310 9601 2019 Ford F250 4x4 Reg Cab - Lab.	1,000	1,000	-
10 2310 9604 2019 Ford F250 4x4 Reg Cab - Contr.	400	400	-
10 2310 9605 2019 Ford F250 4x4 Reg Cab - Mats.	500	500	-
10 2310 9610 2019 Ford F250 4x4 Reg Cab - Ins.	2,300	2,300	-
10 2310 9620 2019 Ford F250 4x4 Reg Cab - Fuel & Oil	2,600	2,000	600
Total 2019 Ford F250 4x4 Reg Cab - #96	<u>6,800</u>	<u>6,200</u>	<u>600</u>
<b>Vermac Trailer Sign Board - #98</b>			
10 2310 9801 Vermac Trailer Sign Board - Lab.	460	460	-
10 2310 9804 Vermac Trailer Sign Board - Contr.	-	-	-
10 2310 9805 Vermac Trailer Sign Board - Mats.	1,600	1,600	-
10 2310 9810 Vermac Trailer Sign Board - Ins.	250	250	-
10 2310 9820 Vermac Trailer Sign Board - Fuel & Oil	-	-	-
Total Vermac Trailer Sign Board - #98	<u>2,310</u>	<u>2,310</u>	<u>-</u>
<b>Misc Equipment - Unit #99</b>			
10 2310 9901 Misc. Equipment - Lab.	12,000	12,000	-
10 2310 9902 Misc. Equipment - Equip.	9,750	9,750	-
10 2310 9904 Misc. Equipment - Contr.	1,000	1,000	-
10 2310 9905 Misc. Equipment - Mats.	11,500	10,000	1,500

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10 2310 9910 Misc. Equipment - Ins.	500	2,000	(1,500)
10 2310 9920 Misc. Equipment - Fuel & Oil	-	-	-
Total Misc. Equipment - #99	<u>34,750</u>	<u>34,750</u>	<u>-</u>
Total Machinery and Equipment	1,114,295	1,014,120	100,175
10 2311 0000 Equipment Revenue	<u>(1,114,295)</u>	<u>(1,014,120)</u>	<u>(100,175)</u>
Total Machinery and Equipment	-	-	-
Total Common Services	<u>893,325</u>	<u>874,925</u>	<u>18,400</u>
Roads and Streets			
Roadway Surfaces			
Gravel Roads			
10 2315 1001 Gravel Roads - Lab.	14,240	13,960	280
10 2315 1002 Gravel Roads - Equip.	14,000	14,000	-
10 2315 1004 Gravel Roads - Contr.	8,400	8,400	-
10 2315 1005 Gravel Roads - Mats.	10,000	1,700	8,300
Total Gravel Roads	<u>46,640</u>	<u>38,060</u>	<u>8,580</u>
Grading			
10 2315 1101 Grading - Lab.	12,200	11,960	240
10 2315 1102 Grading - Equip.	20,300	20,300	-
10 2315 1104 Grading - Contr.	500	500	-
10 2315 1105 Grading - Mats.	5,000	5,000	-
Total Grading	<u>38,000</u>	<u>37,760</u>	<u>240</u>
Dust Abatement			
10 2315 1201 Dust Abatement - Lab.	13,000	10,000	3,000
10 2315 1202 Dust Abatement - Equip.	15,000	15,000	-
10 2315 1204 Dust Abatement - Contr.	-	-	-
10 2315 1205 Dust Abatement - Mats.	75,000	75,000	-
Total Dust Abatement	<u>103,000</u>	<u>100,000</u>	<u>3,000</u>
Asphalt Patching			
10 2315 1301 Asphalt Patching - Lab.	32,000	30,960	1,040
10 2315 1302 Asphalt Patching - Equip.	14,000	14,000	-
10 2315 1304 Asphalt Patching - Contr.	20,000	16,000	4,000
10 2315 1305 Asphalt Patching - Mats.	20,000	20,000	-
Total Asphalt Patching	<u>86,000</u>	<u>80,960</u>	<u>5,040</u>

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<b>Crack Seal Maintenance</b>			
10 2315 1311	5,000	5,000	-
10 2315 1312	800	800	-
10 2315 1314	40,000	40,000	-
10 2315 1315	-	-	-
<b>Total Crack Seal Maintenance</b>	<u>45,800</u>	<u>45,800</u>	<u>-</u>
<b>Roadway Maintenance - Other</b>			
10 2315 1401	14,300	13,920	380
10 2315 1402	5,000	5,000	-
10 2315 1404	5,000	10,000	(5,000)
10 2315 1405	500	500	-
<b>Total Roadway Maintenance - Other</b>	<u>24,800</u>	<u>29,420</u>	<u>(4,620)</u>
<b>Roads - Extensions &amp; Replacements</b>			
10 2315 1501	2,135	2,135	-
10 2315 1502	2,000	2,000	-
10 2315 1504	12,000	12,000	-
10 2315 1505	4,000	4,000	-
<b>Total Roads - Extension &amp; Replacement</b>	<u>20,135</u>	<u>20,135</u>	<u>-</u>
<b>Total Roadway Surfaces</b>	<u>364,375</u>	<u>352,135</u>	<u>12,240</u>
<b>Road Allowances, Intersections &amp; Approaches</b>			
<b>Weed Control - Sidewalks</b>			
10 2316 1301	31,000	30,400	600
10 2316 1302	1,400	1,400	-
10 2316 1304	10,000	10,000	-
10 2316 1305	600	600	-
<b>Total Weed Control - Sidewalks</b>	<u>43,000</u>	<u>42,400</u>	<u>600</u>
<b>Weed Control - Roadside Mowing</b>			
10 2316 1311	12,000	10,460	1,540
10 2316 1312	11,000	9,700	1,300
10 2316 1314	5,000	15,000	(10,000)
10 2316 1315	500	500	-
<b>Total Weed Control - Roadside Mowing</b>	<u>28,500</u>	<u>35,660</u>	<u>(7,160)</u>

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<b>Noxious Weed Control</b>			
10 2316 1351 Noxious Weed Control - Lab.	-	-	-
10 2316 1352 Noxious Weed Control - Equip.	-	-	-
10 2316 1354 Noxious Weed Control - Contr.	17,500	17,500	-
10 2316 1355 Noxious Weed Control - Mats.	-	-	-
<b>Tota Noxious Weed Control</b>	<u>17,500</u>	<u>17,500</u>	<u>-</u>
<b>Road Allowances Maintenance</b>			
10 2316 1401 Road Allowances Maintenance - Lab.	60,000	75,000	(15,000)
10 2316 1402 Road Allowances Maintenance - Equip.	30,000	40,000	(10,000)
10 2316 1404 Road Allowances Maintenance - Contr.	17,000	17,000	-
10 2316 1405 Road Allowances Maintenance - Mats.	6,000	6,000	-
<b>Total Road Allowances Maintenance</b>	<u>113,000</u>	<u>138,000</u>	<u>(25,000)</u>
<b>Total Road Allowance, Intersections &amp; Approaches</b>	<u>202,000</u>	<u>233,560</u>	<u>(31,560)</u>
<b>Sidewalks</b>			
<b>Sidewalk - Repairs and Maintenance</b>			
10 2317 1101 Sidewalk Repairs & Maintenance - Lab.	30,600	29,210	1,390
10 2317 1102 Sidewalk Repairs & Maintenance - Equip.	11,250	11,250	-
10 2317 1104 Sidewalk Repairs & Maintenance - Contr.	15,000	15,000	-
10 2317 1105 Sidewalk Repairs & Maintenance - Mats.	10,000	10,000	-
<b>Total Sidewalk Repairs &amp; Maintenance</b>	<u>66,850</u>	<u>65,460</u>	<u>1,390</u>
<b>Sidewalk - Extensions &amp; Replacements</b>			
10 2317 1201 Sidewalk - Extensions & Replacements - Lab.	7,500	7,500	-
10 2317 1202 Sidewalk - Extensions & Replacements - Equip.	6,000	6,000	-
10 2317 1204 Sidewalk - Extensions & Replacements - Contr.	5,500	5,500	-
10 2317 1205 Sidewalk - Extensions & Replacements - Mats.	6,000	6,000	-
<b>Total Sidewalk - Extensions &amp; Replacements</b>	<u>25,000</u>	<u>25,000</u>	<u>-</u>
<b>Brick Strips - Repairs and Maintenance</b>			
10 2317 1251 Brick Strips - Repairs and Maintenance - Lab.	8,065	8,065	-
10 2317 1252 Brick Strips - Repairs and Maintenance - Equip.	1,000	1,000	-
10 2317 1254 Brick Strips - Repairs and Maintenance - Contr.	1,000	1,000	-
10 2317 1255 Brick Strips - Repairs and Maintenance - Mats.	3,500	3,500	-
<b>Total Brick Strips - Repairs and Maintenance</b>	<u>13,565</u>	<u>13,565</u>	<u>-</u>
<b>Total Sidewalks</b>	<u>105,415</u>	<u>104,025</u>	<u>1,390</u>



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Drainage Ditches			
Drainage Ditch Maintenance			
10 2318 1301	31,600	30,960	640
10 2318 1302	28,000	28,000	-
10 2318 1304	6,000	6,000	-
10 2318 1305	2,000	2,000	-
Total Drainage Ditch Maintenance	<u>67,600</u>	<u>66,960</u>	<u>640</u>
Flood Control Maintenance			
10 2318 1401	5,180	5,180	-
10 2318 1402	3,000	3,000	-
10 2318 1404	500	500	-
10 2318 1405	1,500	1,500	-
Total Flood Control Maintenance	<u>10,180</u>	<u>10,180</u>	<u>-</u>
Service Connections			
10 2318 1501	2,105	2,105	-
10 2318 1502	2,500	2,500	-
10 2318 1504	2,500	2,500	-
10 2318 1505	500	500	-
Total Service Connections	<u>7,605</u>	<u>7,605</u>	<u>-</u>
Total Drainage Ditches	<u>85,385</u>	<u>84,745</u>	<u>640</u>
Storm Sewers			
Storm Sewer Maintenance			
10 2319 1001	46,000	45,000	1,000
10 2319 1002	35,000	35,000	-
10 2319 1004	4,000	4,000	-
10 2319 1005	2,000	2,000	-
Total Storm Sewer Maintenance	<u>87,000</u>	<u>86,000</u>	<u>1,000</u>
Catch Basin Maintenance			
10 2319 2001	10,500	10,500	-
10 2319 2002	8,500	8,500	-
10 2319 2004	5,000	5,000	-
10 2319 2005	4,000	4,000	-
Total Catch Basin Maintenance	<u>28,000</u>	<u>28,000</u>	<u>-</u>

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<b>Culvert Maintenance</b>			
10 2319 3001 Culvert Maintenance - Lab.	6,960	6,960	-
10 2319 3002 Culvert Maintenance - Equip.	4,000	4,000	-
10 2319 3004 Culvert Maintenance - Contr.	500	500	-
10 2319 3005 Culvert Maintenance - Mats.	1,000	1,000	-
Total Culvert Maintenance	<u>12,460</u>	<u>12,460</u>	<u>-</u>
<b>Drainage - Extensions &amp; Replacements</b>			
10 2319 4001 Drainage - Extensions & Replacements - Lab.	8,600	8,425	175
10 2319 4002 Drainage - Extensions & Replacements - Equip.	8,000	8,000	-
10 2319 4004 Drainage - Extensions & Replacements - Contr.	2,000	2,000	-
10 2319 4005 Drainage - Extensions & Replacements - Mats.	2,000	2,000	-
Total Drainage - Extensions & Replacements	<u>20,600</u>	<u>20,425</u>	<u>175</u>
Total Storm Sewers	<u>148,060</u>	<u>146,885</u>	<u>1,175</u>
<b>Street Cleaning and Flushing</b>			
<b>Street Sweeping</b>			
10 2320 1001 Street Sweeping - Lab.	-	-	-
10 2320 1002 Street Sweeping - Equip.	-	-	-
10 2320 1004 Street Sweeping - Contr.	-	-	-
10 2320 1005 Street Sweeping - Mats.	-	-	-
10 2320 1011 Street Sweeping - D.I.A.	17,575	17,200	375
Total Street Sweeping	<u>17,575</u>	<u>17,200</u>	<u>375</u>
<b>Street Cleaning &amp; Flushing Maintenance</b>			
10 2320 1401 Street Cleaning/Flushing Maintenance - Lab.	63,200	61,960	1,240
10 2320 1402 Street Cleaning/Flushing Maintenance - Equip.	86,000	81,000	5,000
10 2320 1404 Street Cleaning/Flushing Maintenance - Contr.	7,500	7,500	-
10 2320 1405 Street Cleaning/Flushing Maintenance - Mats.	7,000	7,000	-
Total Street Cleaning & Flushing Maintenance	<u>163,700</u>	<u>157,460</u>	<u>6,240</u>
<b>Snow Removal &amp; Sanding</b>			
10 2320 1501 Snow Removal & Sanding - Lab.	265,000	255,000	10,000
10 2320 1502 Snow Removal & Sanding - Equip.	250,000	250,000	-
10 2320 1504 Snow Removal & Sanding - Contr.	73,000	73,000	-
10 2320 1505 Snow Removal & Sanding - Mats.	315,000	325,000	(10,000)
Total Snow Removal & Sanding	<u>903,000</u>	<u>903,000</u>	<u>-</u>

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Sidewalk Snow Removal & Sanding			
10 2320 1551 Sidewalk Snow Removal & Sanding - Lab.	72,000	70,000	2,000
10 2320 1552 Sidewalk Snow Removal & Sanding - Equip.	35,000	35,000	-
10 2320 1554 Sidewalk Snow Removal & Sanding - Contr.	10,000	10,000	-
10 2320 1555 Sidewalk Snow Removal & Sanding - Mats.	8,000	8,000	-
Total Sidewalk Snow Removal & Sanding	<u>125,000</u>	<u>123,000</u>	<u>2,000</u>
Total Street Cleaning and Flushing	<u>1,209,275</u>	<u>1,200,660</u>	<u>8,615</u>
Other Roads and Streets			
Vandalism			
10 2321 1001 Vandalism - Lab.	9,440	9,440	-
10 2321 1002 Vandalism - Equip.	3,000	3,000	-
10 2321 1004 Vandalism - Contr.	7,500	7,500	-
10 2321 1005 Vandalism - Mats.	500	500	-
Total Vandalism	<u>20,440</u>	<u>20,440</u>	<u>-</u>
Total Other Road and Streets	<u>20,440</u>	<u>20,440</u>	<u>-</u>
Total Roads and Streets	<u>2,134,950</u>	<u>2,142,450</u>	<u>(7,500)</u>
Bridges and Other Crossings			
Bridges & Approaches			
10 2322 1001 Bridges & Approach - Lab.	2,235	2,235	-
10 2322 1002 Bridges & Approach - Equip.	800	800	-
10 2322 1004 Bridges & Approach - Contr.	500	500	-
10 2322 1005 Bridges & Approach - Mats.	2,500	2,500	-
Total Bridges & Approaches	<u>6,035</u>	<u>6,035</u>	<u>-</u>
R.R. Grade Crossings			
10 2322 1101 R.R. Grade Crossings - Lab.	510	510	-
10 2322 1102 R.R. Grade Crossings - Equip.	100	100	-
10 2322 1104 R.R. Grade Crossings - Contr.	10,000	110,500	(100,500)
10 2322 1105 R.R. Grade Crossings - Mats.	200	200	-
Total R.R. Grade Crossings	<u>10,810</u>	<u>111,310</u>	<u>(100,500)</u>
Total Bridges and Other Crossings	<u>16,845</u>	<u>117,345</u>	<u>(100,500)</u>

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Street Lighting			
Overhead Lighting			
10 2323 1001	-	-	-
10 2323 1002	-	-	-
10 2323 1004	-	-	-
10 2323 1005	-	-	-
10 2323 1006	180,000	160,000	20,000
Total Overhead Lighting	<u>180,000</u>	<u>160,000</u>	<u>20,000</u>
Ornamental Overhead Lighting			
10 2323 1101	2,235	2,235	-
10 2323 1102	500	500	-
10 2323 1104	20,000	20,000	-
10 2323 1105	500	500	-
10 2323 1106	60,000	60,000	-
Total Ornamental Overhead Lighting	<u>83,235</u>	<u>83,235</u>	<u>-</u>
Ornamental Overhead Lighting - Pole Refurbishment			
10 2323 1151	9,525	1,525	8,000
10 2323 1152	500	500	-
10 2323 1154	10,000	18,000	(8,000)
10 2323 1155	12,000	12,000	-
Total Ornamental Overhead Lighting - Pole Refurbishment	<u>32,025</u>	<u>32,025</u>	<u>-</u>
Decorative Lighting			
10 2323 1201	2,470	2,470	-
10 2323 1202	700	700	-
10 2323 1204	500	500	-
10 2323 1205	500	500	-
10 2323 1206	-	-	-
Total Decorative Lighting Maintenance	<u>4,170</u>	<u>4,170</u>	<u>-</u>
Total Street Lighting	<u>299,430</u>	<u>279,430</u>	<u>20,000</u>
Traffic Services			
Street Signs Maintenance			
10 2324 0001	29,000	-	29,000
10 2324 0002	8,300	-	8,300
10 2324 0004	2,000	-	2,000
10 2324 0005	21,000	-	21,000
Total Street Sign Maintenance	<u>60,300</u>	<u>-</u>	<u>60,300</u>

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<b>Street Name Signs Maintenance</b>			
10 2324 1001 St. Name Signs Maintenance - Lab.	-	6,800	(6,800)
10 2324 1002 St. Name Signs Maintenance - Equip.	-	1,800	(1,800)
10 2324 1004 St. Name Signs Maintenance - Contr.	-	500	(500)
10 2324 1005 St. Name Signs Maintenance - Mats.	-	6,000	(6,000)
Total St. Name Signs Maintenance	-	15,100	(15,100)
<b>Traffic &amp; Crosswalk Markings</b>			
10 2324 1101 Traffic & Crosswalk Markings - Lab.	30,000	28,660	1,340
10 2324 1102 Traffic & Crosswalk Markings - Equip.	15,000	10,000	5,000
10 2324 1104 Traffic & Crosswalk Markings - Contr.	40,000	50,000	(10,000)
10 2324 1105 Traffic & Crosswalk Markings - Mats.	17,000	19,000	(2,000)
10 2324 1106 Traffic & Crosswalk Markings - Hydro	1,500	1,100	400
Total Traffic & Crosswalk Marking	103,500	108,760	(5,260)
<b>Traffic Sign Maintenance</b>			
10 2324 1201 Traffic Sign Maintenance - Lab.	-	21,800	(21,800)
10 2324 1202 Traffic Sign Maintenance - Equip.	-	6,500	(6,500)
10 2324 1204 Traffic Sign Maintenance - Contr.	-	1,500	(1,500)
10 2324 1205 Traffic Sign Maintenance - Mats.	-	15,000	(15,000)
Total Traffic Sign Maintenance	-	44,800	(44,800)
<b>Entrance Signage Maintenance</b>			
10 2324 1251 Entrance Signage Maintenance - Lab.	815	815	-
10 2324 1252 Entrance Signage Maintenance - Equip.	100	100	-
10 2324 1254 Entrance Signage Maintenance - Contr.	200	200	-
10 2324 1255 Entrance Signage Maintenance - Mats.	250	250	-
10 2324 1256 Entrance Signage Maintenance - Hydro	400	150	250
Total Entrance Signage Maintenance	1,765	1,515	250
<b>R.R. Crossing Signal Maintenance</b>			
10 2324 1301 RR Crossing Signal Maintenance - Lab.	-	-	-
10 2324 1302 RR Crossing Signal Maintenance - Equip.	-	-	-
10 2324 1304 RR Crossing Signal Maintenance - Contr.	18,000	18,000	-
10 2324 1305 RR Crossing Signal Maintenance - Mats.	-	-	-
Total R.R. Crossing Signal Maintenance	18,000	18,000	-

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Traffic Signal (Province)			
10 2324 1401	-	-	-
10 2324 1402	-	-	-
10 2324 1404	8,000	8,000	-
10 2324 1405	-	-	-
Total Traffic Signal (Province)	<u>8,000</u>	<u>8,000</u>	<u>-</u>
Total Traffic Services	<u>191,565</u>	<u>196,175</u>	<u>(4,610)</u>
Transit Services			
10 2326 1001	2,540	2,540	-
10 2326 1002	750	750	-
10 2326 1004	1,000	1,000	-
10 2326 1005	1,000	1,000	-
10 2326 0310	650,000	650,000	-
Total Transit Services	<u>655,290</u>	<u>655,290</u>	<u>-</u>
Transit Shelters			
10 2326 2001	5,500	5,500	-
10 2326 2002	2,000	2,000	-
10 2326 2004	1,000	1,000	-
10 2326 2005	17,000	17,000	-
Total Transit Shelters Maintenance	<u>25,500</u>	<u>25,500</u>	<u>-</u>
Total Transit Services	<u>680,790</u>	<u>680,790</u>	<u>-</u>
Assessments and Studies			
10 2500 1500	10,000	10,000	-
10 2500 0800	10,000	10,000	-
10 2500 2010	-	2,250	(2,250)
10 2500 2020	-	25,075	(25,075)
10 2500 2040	60,000	60,000	-
10 2500 2050	30,000	10,000	20,000
10 2500 2051	-	-	-
10 2500 2052	-	-	-
10 2500 2053	-	-	-
10 2500 2054	-	-	-
10 2500 2055	-	-	-
10 2500 2060	20,000	20,000	-
Total Assessments and Studies	<u>130,000</u>	<u>137,325</u>	<u>(7,325)</u>

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Major Maintenance			
Outfall & Pond Rehabilitation/Cleaning Maintenance			
10 2600 0201	5,500	5,500	-
10 2600 0202	6,500	6,500	-
10 2600 0203	-	-	-
10 2600 0204	1,000	1,000	-
10 2600 0205	1,000	1,000	-
Total Outfall & Pond Rehabilitation/Cleaning Maintenance	<u>14,000</u>	<u>14,000</u>	-
Agricultural Ditch Maintenance			
10 2600 0301	3,100	3,100	-
10 2600 0302	750	750	-
10 2600 0304	25,500	25,500	-
10 2600 0305	750	750	-
Total Agricultural Ditch Maintenance	<u>30,100</u>	<u>30,100</u>	-
Restoration of Gravel Road Structure			
10 2600 0401	6,100	6,100	-
10 2600 0402	8,500	8,500	-
10 2600 0404	500	500	-
10 2600 0405	15,000	25,000	(10,000)
Total Restoration of Gravel Road Structure	<u>30,100</u>	<u>40,100</u>	(10,000)
Brushing Program			
10 2600 0501	22,000	22,000	-
10 2600 0502	11,000	11,000	-
10 2600 0504	3,500	3,500	-
10 2600 0505	3,500	3,500	-
Total Brushing Program	<u>40,000</u>	<u>40,000</u>	-
Gravel Pit Remediation			
10 2600 0601	15,000	15,000	-
10 2600 0602	10,000	10,000	-
10 2600 0604	7,500	7,500	-
10 2600 0605	-	-	-
Total Gravel Pit Remediation	<u>32,500</u>	<u>32,500</u>	-

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Gravel Pit Development			
10 2600 0901	-	-	-
10 2600 0902	-	-	-
10 2600 0904	-	58,300	(58,300)
10 2600 0905	-	-	-
Total Gravel Pit Development	<u>-</u>	<u>58,300</u>	<u>(58,300)</u>
Downtown Brick Crosswalks			
10 2600 1101	-	-	-
10 2600 1102	-	-	-
10 2600 1104	15,000	15,000	-
10 2600 1105	-	-	-
Total Downtown Brick Crosswalks	<u>15,000</u>	<u>15,000</u>	<u>-</u>
Rap Attack - Natural Gas			
10 2600 1101	-	-	-
10 2600 1102	-	-	-
10 2600 1104	3,000	3,000	-
10 2600 1105	-	-	-
Total Rap Attack - Natural Gas	<u>3,000</u>	<u>3,000</u>	<u>-</u>
Total Major Maintenance	<u>164,700</u>	<u>233,000</u>	<u>(68,300)</u>
Fiscal Services			
10 2812 2000	56,250	56,250	-
10 2812 2400	5,100	14,000	(8,900)
10 2812 2500	118,720	212,000	(93,280)
10 2813 2000	83,960	83,960	-
10 2813 2400	167,000	167,000	-
10 2813 2500	111,400	111,400	-
Total Fiscal Services	<u>542,430</u>	<u>644,610</u>	<u>(102,180)</u>



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Transfer To Reserves			
Transfer To Reserve Accounts			
10 2825 4540	50,000	50,000	-
10 2825 4230	300,000	300,000	-
10 2825 4255	60,000	60,000	-
10 2825 4140	-	141,000	(141,000)
10 2825 4435	25,000	25,000	-
10 2825 4290	93,280	-	93,280
10 2825 4325	59,630	59,630	-
10 2825 4545	25,000	25,000	-
10 2825 4550	-	25,000	(25,000)
	-	10,000	(10,000)
	15,000	-	15,000
Total Transfer To Reserve Accounts	<u>627,910</u>	<u>695,630</u>	<u>(67,720)</u>
Transfer To Reserve Funds			
10 2830 4110	560,000	535,000	25,000
Total Transfer To Reserve Funds	<u>560,000</u>	<u>535,000</u>	<u>25,000</u>
Total Transfer To Reserves	<u>1,187,910</u>	<u>1,230,630</u>	<u>(42,720)</u>
Capital Expenditures			
Other Transportation Projects			
Gravel Pit - Fencing	-	20,000	(20,000)
Pedestrian Crosswalk Signals - 2 Locations (CF)	10,000	-	10,000
Mobile Speed Sign	10,000	-	10,000
Total Other Transportation Projects	<u>20,000</u>	<u>20,000</u>	<u>-</u>
Drainage Projects			
10 Ave NE	-	20,000	(20,000)
Lyman Hill	-	70,000	(70,000)
10 Ave SW - Drainage Improv. - Design	50,000	-	50,000
20 Ave NE at Lakeshore (WTR,SCG,Road) Extension	100,000	-	100,000
Auto Road & 50 St SE (Industrial Park)	10,000	-	10,000
East Canoe Creek - 60 St NE	50,000	-	50,000
Hobson Creek Culvert - 20 Ave SE	40,000	-	40,000
Okanagan Ave Storm Pond - South	75,000	-	75,000
Okanagan Ave Storm Pond - North	75,000	-	75,000
Total Drainage Projects	<u>400,000</u>	<u>90,000</u>	<u>310,000</u>

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	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Sidewalk, Curb And Gutter Projects</b>			
1 St SE	-	75,000	(75,000)
16 Ave SE (1600 Block)	-	30,000	(30,000)
Bump Out (5 Ave - 2 Ave)	-	40,000	(40,000)
10 Ave SW - Sidewalk Exten. (CF)	36,250	-	36,250
6 Ave NE (10 St - 12 St)	65,000	-	65,000
Shuswap St (5 Ave - 2 Ave) Sidewalk Replacement	80,000	-	80,000
Total Sidewalk, Curb & Gutter Projects	<u>181,250</u>	<u>145,000</u>	<u>36,250</u>
<b>Roads</b>			
10 St NE (8 Ave NE)	-	75,000	(75,000)
20 Ave SE & 70 St Improvements	-	50,000	(50,000)
60 St NW RAP	-	22,000	(22,000)
Asphaltic Overlays	1,222,000	1,208,000	14,000
Asphaltic Overlays - Additional	400,000	200,000	200,000
Lakeshore Road - Slope Stabilization Design	-	140,000	(140,000)
Marine Park Drive Parking Lot	-	85,000	(85,000)
Okanagan Speed Calming	-	20,000	(20,000)
5 Ave NE (20 St - 22 St) Exten.	40,000	-	40,000
10 St & 5 Ave SE - Round-A-Bout	5,000	-	5,000
Cenotaph Intersection	40,000	-	40,000
City Entrance Signs	5,000	-	5,000
Total Road Projects	<u>1,712,000</u>	<u>1,800,000</u>	<u>(88,000)</u>
<b>Common Services</b>			
Public Works Building - Alarm System (CF)	-	5,000	(5,000)
DEF Tank Storage & Pump	15,000	-	15,000
Movable Grizzly Screen	10,000	-	10,000
Storage Yard - TCH West	10,000	-	10,000
Seacan Storage - RCMP & Public Works	5,500	-	5,500
Total Common Services	<u>40,500</u>	<u>5,000</u>	<u>35,500</u>
<b>Machinery and Equipment</b>			
Enclosed Trailer 10' - New Unit	-	4,500	(4,500)
Kubota ATV Snow Plow Attachment - Unit No. 1	12,500	-	12,500
Swenson Cross Conveyor Rebuild - Unit No. 892	6,000	-	6,000
Zonar GPS Upgrade	12,000	-	12,000
Total Machinery and Equipment	<u>30,500</u>	<u>4,500</u>	<u>26,000</u>
Total Capital Expenditures	<u>2,384,250</u>	<u>2,064,500</u>	<u>319,750</u>
Total Transportation Services	<u>\$ 8,626,195</u>	<u>\$ 8,601,180</u>	<u>\$ 25,015</u>

City of Salmon Arm  
 General Capital Expenditures  
 Transportation Services  
 2021 Final Budget

Project		Total Expenditure	General Revenue	Other Contrib.	Grants	Res Acct.	Unexp. Reserve	Equip Repl Reserve	Long Term Borrowing	G. Capital Reserve	DCC Drainage	DCC Roads	DCC Underpass
<b><u>OTHER TRANSPORTATION PROJECTS</u></b>													
Pedestrian Crosswalk Signals - 2 Locations (CF)	N	\$ 25,055	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ 5,055	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Gravel Pit - Fencing (CF)	N	20,000	-				\$ 20,000						
10 Ave SW - Access improvements (CF)	N	7,000	-				7,000						
Gravel Pit - Vehicle Access Automated Gate	U	15,000	-			15,000							
Gravel Pit - Safe Dump Zone	N	20,000	-			20,000							
Mobile Speed Sign	N	10,000	10,000										
Universal LED Street Lighting Residential	R	25,000	-			25,000							
Universal LED Street Lighting Cobra Heads	R	10,000	-			10,000							
		132,055	20,000	10,000	-	70,000	32,055	-	-	-	-	-	-
<b><u>DRAINAGE PROJECTS</u></b>													
10 Ave SW - Outlet (CF)	N	44,000	-			44,000							
13 Ave SW Main Exten. (CF)	N	560,000	-		560,000								
Foothills Road at 30 St SW (CF)	U	25,000	-			25,000							
10 Ave SW - Drainage Improv. - Design	U	50,000	50,000										
20 Ave NE at Lakeshore (WTR,SCG,Road) Exten.	N	200,000	100,000			100,000							
Auto Road & 50 St SE (Industrial Park)	R	10,000	10,000										
East Canoe Creek - 60 St NE	U	50,000	50,000										
Hobson Creek Culvert - 20 Ave SE	R	40,000	40,000								25,000		
Okanagan Ave Storm Pond - South	N	100,000	75,000								25,000		
Okanagan Ave Storm Pond - North	N	100,000	75,000								25,000		
		1,179,000	400,000	-	560,000	169,000	-	-	-	-	50,000	-	-
<b><u>SIDEWALK CURB &amp; GUTTER PROJECTS</u></b>													
6 St and 8 Ave NE (McGuire Lk) - Design (CF)	U	15,000	-				15,000						
10 Ave SW - Sidewalk Exten. (CF)	N	135,000	36,250	65,000								33,750	
Bump Out (5 Ave - 2 Ave) (CF)	N	40,000	-				40,000						
6 Ave NE (10 St - 12 St)	R	65,000	65,000										
Shuswap St (5 Ave - 2 Ave) Sidewalk Replacement	R	180,000	80,000		100,000								
		435,000	181,250	65,000	100,000	-	55,000	-	-	-	-	33,750	-
<b><u>ROAD PROJECTS</u></b>													
6 St and 8 Ave NE (McGuire Lk) - Design (CF)	U	15,000	-				15,000						
Lakeshore Road - Slope Stabilization Design (CF)	U	137,000	-		10,000		127,000						
Hudson Street NE Beautification (4 St - 6 St NE) (CF)	U	100,000	-		100,000								
TCH Corridor Safety Upgrades (MoTI and ICBC) (CF)	U	280,000	-	162,000	88,000		30,000						
Underpass - Construction (CF)	N	14,980,837	-	1,500,000	4,192,912	4,289,000	-		4,789,925	125,000			84,000
5 Ave NE (20 St - 22 St) Exten.	N	40,000	40,000										
10 St & 5 Ave SE - Round-A-Bout	U	40,000	5,000			25,000					10,000		
11 Ave & 30 St NE - Round-A-Bout	U	140,000	-		105,000						35,000		
Asphaltic Overlays	R	1,222,000	1,222,000				-						
Asphaltic Overlays - Additional	R	400,000	400,000										
Auto Road Connector Exten.	N	300,000	-			300,000	-						
Cenotaph Intersection	U	40,000	40,000										

City of Salmon Arm  
 General Capital Expenditures  
 Transportation Services  
 2021 Final Budget

Project		Total Expenditure	General Revenue	Other Contrib.	Grants	Res Acct.	Unexp. Reserve	Equip Repl Reserve	Long Term Borrowing	G. Capital Reserve	DCC Drainage	DCC Roads	DCC Underpass
City Entrance Signs	U	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Shuswap & 10 Ave SE - Round-A-Bout	U	40,000	-	-	-	40,000	-	-	-	-	-	-	-
		17,739,837	1,712,000	1,662,000	4,495,912	4,654,000	172,000	-	4,789,925	125,000	-	45,000	84,000
<b>COMMON SERVICES</b>													
Public Works Building - Fire Alarm System (CF)	U	8,345	-	-	-	-	8,345	-	-	-	-	-	-
DEF Tank Storage & Pump	N	15,000	15,000	-	-	-	-	-	-	-	-	-	-
Movable Grizzly Screen	N	10,000	10,000	-	-	-	-	-	-	-	-	-	-
PW Building - OH&S Upgrades - Ph. 1	U	543,000	-	-	157,000	286,000	-	-	-	100,000	-	-	-
Storage Yard - TCH West	N	10,000	10,000	-	-	-	-	-	-	-	-	-	-
Seacan Storage - RCMP & Public Works	N	5,500	5,500	-	-	-	-	-	-	-	-	-	-
		591,845	40,500	-	157,000	286,000	8,345	-	-	100,000	-	-	-
<b>MACHINERY AND EQUIPMENT</b>													
Mechanics Truck - Unit No. 55 (CF)	R	100,000	-	-	-	-	-	100,000	-	-	-	-	-
Freightliner Dump/Plow - Unit No. 30 (CF)	R	238,500	-	-	-	-	-	238,500	-	-	-	-	-
Volvo Backhoe - Unit No. 82 (CF)	R	230,000	-	-	-	-	-	230,000	-	-	-	-	-
John Deere Backhoe - Unit No. 86	R	149,665	-	124,000	-	-	-	25,665	-	-	-	-	-
Single Axle Dump/Plow - Unit No. 78	R	230,000	-	30,000	-	-	-	200,000	-	-	-	-	-
2011 Dodge Ram Dump/Plow - Unit No. 32	R	115,000	-	-	-	-	-	115,000	-	-	-	-	-
2013 Bobcat Loader - Unit No. 60	R	140,000	-	-	-	-	-	140,000	-	-	-	-	-
2007 Chev. Cargo Van - Unit No. 72	R	130,000	-	-	-	-	-	130,000	-	-	-	-	-
1/2 Ton Truck (WTP) - Unit No. 977	R	40,000	-	-	-	-	-	40,000	-	-	-	-	-
2016 Ammann Plate Compactor - Unit No. 883	R	16,000	-	-	-	-	-	16,000	-	-	-	-	-
Infield Groomer Tractor Attachment - Unit No. 2	R	7,800	-	-	-	-	-	7,800	-	-	-	-	-
2017 Walker MT - Mower Attachment - Unit No. 827	R	3,500	-	-	-	-	-	3,500	-	-	-	-	-
Wacker Tampers (2) - Unit No. 802	R	3,000	-	-	-	-	-	3,000	-	-	-	-	-
Chainsaws (2) - Unit No. 804	R	2,000	-	-	-	-	-	2,000	-	-	-	-	-
Rescue Saw - Unit No. 805	R	3,000	-	-	-	-	-	3,000	-	-	-	-	-
Water Pump - Unit No. 807	R	4,000	-	-	-	-	-	4,000	-	-	-	-	-
Vibra Plate Tamper - Unit No. 819	R	2,000	-	-	-	-	-	2,000	-	-	-	-	-
Kubota ATV Snow Plow Attachment - Unit No. 1	N	12,500	12,500	-	-	-	-	-	-	-	-	-	-
Swenson Cross Conveyor Rebuild - Unit No. 892	R	6,000	6,000	-	-	-	-	-	-	-	-	-	-
Zonar GPS Upgrade	U	12,000	12,000	-	-	-	-	-	-	-	-	-	-
		1,444,965	30,500	154,000	-	-	-	1,260,465	-	-	-	-	-
Total 2021 Capital Expenditures		21,522,702	2,384,250	1,891,000	5,312,912	5,179,000	267,400	1,260,465	4,789,925	225,000	50,000	78,750	84,000

City of Salmon Arm  
Downtown Parking  
2021 Final Budget

	<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
Specified Area Funding	\$ 55,000	\$ 60,000	\$ (5,000)
Other Funding	223,500	215,000	8,500
Sales of Service	84,500	89,500	(5,000)
Revenue From Own Sources	-	-	-
Transfer From Reserves	20,000	63,300	(43,300)
	<u>\$ 383,000</u>	<u>\$ 427,800</u>	<u>\$ (44,800)</u>

Revenue

Expenditures

Administration	\$ 5,200	\$ -	\$ 5,200
Parking Maintenance	54,600	57,300	(2,700)
Machinery and Equipment	4,000	5,000	(1,000)
Assessment and Studies	-	20,000	(20,000)
Major Maintenance	22,000	45,300	(23,300)
Transfer To Reserves	288,700	280,200	8,500
Capital Expenditures	8,500	20,000	(11,500)
	<u>383,000</u>	<u>427,800</u>	<u>(44,800)</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 383,000</u>	<u>\$ 427,800</u>	<u>\$ (44,800)</u>

**City of Salmon Arm  
Downtown Parking  
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Taxation			
10 1110 0020 Specified Area Levy	\$ 55,000	\$ 60,000	\$ (5,000)
Municipal Funding	223,500	215,000	8,500
Total Taxation	<u>278,500</u>	<u>275,000</u>	<u>3,500</u>
Grants			
Other	-	-	-
Total Grants	<u>-</u>	<u>-</u>	<u>-</u>
Sales of Service			
10 1430 0300 Parking Revenue - Inner Core Parking Lot	19,000	19,000	-
10 1430 0310 Parking Revenue - Reserved Parking	28,000	30,000	(2,000)
10 1430 0315 Parking Revenue - Avon Parking Lot	6,500	6,500	-
10 1430 0320 Inner Core - Ticket Machine	12,000	15,000	(3,000)
10 1430 0325 Marine Peace Park - Ticket Machine	2,000	2,000	-
10 1430 0330 Meter Parking - General	8,000	10,000	(2,000)
10 1430 0335 Hudson Ave NE - Ticket Machine	4,000	4,000	-
10 1430 0340 Hudson Ave NW (Salmar) - Ticket Machine	2,000	2,000	-
10 1430 0345 2nd Ave NE - Ticket Machine	1,000	1,000	-
10 1430 0350 Post Office - Ticket Machine	1,000	-	1,000
10 1430 0355 Hudson Ave S (Timmies) - Ticket Machine	1,000	-	1,000
Total Sales of Service	<u>84,500</u>	<u>89,500</u>	<u>(5,000)</u>
Transfer From Reserve			
10 1920 4510 Specified Area Parking Reserve (CF)	20,000	63,300	(43,300)
Total Transfer From Reserve Accts	<u>20,000</u>	<u>63,300</u>	<u>(43,300)</u>
Total Revenue	<u>\$ 383,000</u>	<u>\$ 427,800</u>	<u>\$ (44,800)</u>

City of Salmon Arm  
Downtown Parking  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Administration			
10 2325 0070 Advertising	\$ -	\$ -	\$ -
10 2325 0300 Miscellaneous	-	-	-
Interest and Bank Charges	500	-	500
Software Licenses	4,700	-	4,700
Total Administration	<u>5,200</u>	<u>-</u>	<u>5,200</u>
Parking Lot Maintenance			
Inner Core Parking Lot			
10 2325 1001 Inner Core Parking Lot - Lab.	2,000	2,000	-
10 2325 1002 Inner Core Parking Lot - Equip.	1,500	1,500	-
10 2325 1004 Inner Core Parking Lot - Contr.	1,500	1,500	-
10 2325 1005 Inner Core Parking Lot - Mats.	1,000	1,000	-
10 2325 1006 Inner Core Parking Lot - Hydro	600	600	-
10 2325 1012 Inner Core Parking Lot - Lease	15,500	17,000	(1,500)
Total Inner Core Parking Lot	<u>22,100</u>	<u>23,600</u>	<u>(1,500)</u>
Ross Street Parking Lot			
10 2325 2001 Ross Str. Parking Lot - Lab.	4,000	4,000	-
10 2325 2002 Ross Str. Parking Lot - Equip.	2,000	2,000	-
10 2325 2004 Ross Str. Parking Lot - Contr.	1,500	1,500	-
10 2325 2005 Ross Str. Parking Lot - Mats.	100	100	-
Total Ross Street Parking Lot	<u>7,600</u>	<u>7,600</u>	<u>-</u>
Hudson Avenue Parking Lot			
10 2325 3001 Hudson Ave Parking Lot - Lab.	2,000	2,000	-
10 2325 3002 Hudson Ave Parking Lot - Equip.	800	800	-
10 2325 3004 Hudson Ave Parking Lot - Contr.	1,500	1,500	-
10 2325 3005 Hudson Ave Parking Lot - Mats.	500	500	-
10 2325 3006 Hudson Ave Parking Lot - Hydro	500	500	-
Total Hudson Avenue Parking Lot	<u>5,300</u>	<u>5,300</u>	<u>-</u>
4th Street Parking Lot			
10 2325 4001 4th Street Parking Lot - Lab.	1,000	1,600	(600)
10 2325 4002 4th Street Parking Lot - Equip.	1,000	1,000	-
10 2325 4004 4th Street Parking Lot - Contr.	1,500	1,500	-
10 2325 4005 4th Street Parking Lot - Mats.	300	300	-
Total 4th Street Parking Lot	<u>3,800</u>	<u>4,400</u>	<u>(600)</u>

City of Salmon Arm  
Downtown Parking  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Trans Canada Hwy Parking Lot			
10 2325 5001 TCH Parking Lot - Lab.	1,100	1,100	-
10 2325 5002 TCH Parking Lot - Equip.	600	600	-
10 2325 5004 TCH Parking Lot - Contr.	1,500	1,500	-
10 2325 5005 TCH Parking Lot - Mats.	300	300	-
Total Trans Canada Hwy Parking Lot	3,500	3,500	-
Firehall No. 3 Parking Lot			
10 2325 6001 Firehall No. 3 Parking Lot - Lab.	500	500	-
10 2325 6002 Firehall No. 3 Parking Lot - Equip.	400	400	-
10 2325 6004 Firehall No. 3 Parking Lot - Contr.	1,000	1,000	-
10 2325 6005 Firehall No. 3 Parking Lot - Mats.	100	100	-
Total Firehall No. 3 Parking Lot	2,000	2,000	-
Avon Parking Lot			
10 2325 7001 Avon Parking Lot - Lab.	1,000	1,000	-
10 2325 7002 Avon Parking Lot - Equip.	300	300	-
10 2325 7004 Avon Parking Lot - Contr.	1,000	1,000	-
10 2325 7005 Avon Parking Lot - Mats.	100	100	-
10 2325 7012 Avon Parking Lot - Lease Fee	3,250	3,250	-
Total Avon Parking Lot	5,650	5,650	-
Legion Parking Lot			
10 2325 8001 Legion Parking Lot - Lab.	1,000	1,000	-
10 2325 8002 Legion Parking Lot - Equip.	450	450	-
10 2325 8004 Legion Parking Lot - Contr.	1,000	1,000	-
10 2325 8005 Legion Parking Lot - Mats.	100	100	-
Total Legion Parking Lot	2,550	2,550	-
6th Street NE Parking Lot			
10 2325 8501 6th Street NE Parking Lot - Lab.	500	800	(300)
10 2325 8502 6th Street NE Parking Lot - Equip.	500	800	(300)
10 2325 8504 6th Street NE Parking Lot - Contr.	1,000	1,000	-
10 2325 8505 6th Street NE Parking Lot - Mats.	100	100	-
Total 6th Street NE Parking Lot	2,100	2,700	(600)
Total Parking Lot Maintenance	54,600	57,300	(2,700)



City of Salmon Arm  
Downtown Parking  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Machinery and Equipment			
Meters/Ticket Machines - Maintenance			
10 2325 9001 Meters & Ticket Machines - Lab.	500	1,000	(500)
10 2325 9002 Meters & Ticket Machines - Equip	500	500	-
10 2325 9004 Meters & Ticket Machines - Contr.	500	500	-
10 2325 9005 Meters & Ticket Machines - Mats	1,000	1,000	-
Meters & Ticket Machines	<u>2,500</u>	<u>3,000</u>	<u>(500)</u>
Meters/Ticket Machines - Vandalism			
10 2325 9501 Meters/Ticket Machines Vandalism - Lab.	300	300	-
10 2325 9502 Meters/Ticket Machines Vandalism - Equip	200	200	-
10 2325 9504 Meters/Ticket Machines Vandalism - Contr.	-	-	-
10 2325 9505 Meters/Ticket Machines Vandalism - Mats	1,000	1,500	(500)
Meters & Ticket Machines Vandalism	<u>1,500</u>	<u>2,000</u>	<u>(500)</u>
Total Machinery and Equipment	<u>4,000</u>	<u>5,000</u>	<u>(1,000)</u>
Assessment and Studies			
Parking Lot Assessment			
10 2325 9700 Strategic Plan	-	20,000	(20,000)
Total Assessment and Studies	<u>-</u>	<u>20,000</u>	<u>(20,000)</u>
Major Maintenance			
10 2325 9930 Gravel Parking Lot	-	8,000	(8,000)
10 2325 9970 Ross Street Parking Lot - Crosswalk (CF)	20,000	20,000	-
10 2325 9800 Parking Meters	-	5,300	(5,300)
10 2325 9810 Parking Lot Signage	2,000	2,000	-
10 2325 9990 Patching and Crack Seal - Parking Lots	-	10,000	(10,000)
Total Major Maintenance	<u>22,000</u>	<u>45,300</u>	<u>(23,300)</u>
Transfer To Reserves			
10 2825 4510 Specified Area Parking Reserve	73,700	85,200	(11,500)
10 2825 4525 General - Downtown Parking Reserve	190,000	170,000	20,000
Smart Parking Meters Reserve	25,000	25,000	-
Total Transfer To Reserves	<u>288,700</u>	<u>280,200</u>	<u>8,500</u>
Capital Expenditures			
EMV3 Pay Parking Station Card Readers	8,500	-	8,500
Ticket Splitter (CF)	-	20,000	(20,000)
Total Capital Expenditures	<u>8,500</u>	<u>20,000</u>	<u>(11,500)</u>
	<u>\$ 383,000</u>	<u>\$ 427,800</u>	<u>\$ (44,800)</u>

City of Salmon Arm  
Downtown Parking  
2021 Final Budget

Project		Total Expenditure	General Revenue	Reserve Accounts	Reserve For Unexp.
Ticket Spitter (CF)	N	\$ 20,000	\$ -	\$ -	\$ 20,000
EMV3 Pay Parking Station Card Readers	N	8,500	8,500		
		\$ 28,500	\$ 8,500	\$ -	\$ 20,000

City of Salmon Arm  
 Airport  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b><u>REVENUE</u></b>			
Municipal Funding	\$ 133,820	\$ 125,530	\$ 8,290
Other Funding	140,165	135,150	5,015
Grants	-	-	-
Sales of Service	380,000	390,000	(10,000)
Rentals and Leases	32,515	32,725	(210)
Transfer From Reserves/Surplus	171,000	241,125	(70,125)
	<u>\$ 857,500</u>	<u>\$ 924,530</u>	<u>\$ (67,030)</u>

**EXPENDITURES**

Administration	\$ 176,600	\$ 189,430	\$ (12,830)
Sales of Service	270,000	280,000	(10,000)
Grounds and Building Maintenance	243,500	234,650	8,850
Machinery and Equipment	25,700	24,200	1,500
Assessment & Studies	42,000	54,750	(12,750)
Major Maintenance	45,000	91,800	(46,800)
Transfer To Reserves	34,700	34,700	-
Capital Expenditures	20,000	15,000	5,000
	<u>857,500</u>	<u>924,530</u>	<u>(67,030)</u>
Surplus (Deficit) For the Year	-	-	-
	<u>\$ 857,500</u>	<u>\$ 924,530</u>	<u>\$ (67,030)</u>

City of Salmon Arm  
 Airport Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Municipal Funding			
CSA - Operating	\$ 113,820	\$ 110,530	\$ 3,290
CSA - Capital	20,000	15,000	5,000
	<u>133,820</u>	<u>125,530</u>	<u>8,290</u>
Other Funding			
10 1810 0000 Columbia Shuswap Regional District	140,165	135,150	5,015
	<u>140,165</u>	<u>135,150</u>	<u>5,015</u>
Grants			
10 1756 0000 Brownsfield Study Grant	-	-	-
Total Grants	-	-	-
Sales of Service			
10 1430 0210 Gas and Oil Sales	340,000	350,000	(10,000)
10 1430 0215 Airport Landing Fees	5,000	5,000	-
10 1430 0220 Ground Rental	35,000	35,000	-
Total Sales of Service	<u>380,000</u>	<u>390,000</u>	<u>(10,000)</u>
Rentals			
10 1635 2080 Rental - City of Salmon Arm Hangers	10,000	10,000	-
10 1635 2110 Rental - Terminal Building	8,565	8,565	-
10 1635 2120 Rental - Telus Communications Inc.	-	-	-
10 1635 2130 Rental - East West Transportation Corp.	5,100	5,010	90
10 1635 2140 Rental - 1040180 BC Ltd.	4,090	4,010	80
10 1635 2160 Rental - G. Newnes	1,600	1,570	30
10 1635 2170 Rental - B & B Ohlson	1,600	1,570	30
10 1635 2180 Rental - MYBC Datacom	1,560	2,000	(440)
Total Rentals and Leases	<u>32,515</u>	<u>32,725</u>	<u>(210)</u>
Transfer From Reserves			
Prior Years' Surplus (CF)	-	-	-
10 1920 4765 Tree Encroachment Reserve	110,000	110,000	-
10 1920 4720 Snow Removal Reserve	6,000	-	6,000
10 1920 4710 MM Reserve (SMS Assmt)	10,000	17,250	(7,250)
MM Reserve (Weather Station Upgr)	5,000	-	5,000
MM Reserve (NAV System Upgr)	10,000	-	10,000
MM Reserve (Old Tank)	19,500	-	19,500
MM Reserve (Fencing)	-	24,000	(24,000)
MM Reserve (Terminal Bldg Roof)	-	24,300	(24,300)
MM Reserve (Structural Repair)	-	6,000	(6,000)
MM Reserve (Entry Roof Repair)	-	2,500	(2,500)
10 1920 4785 Decom. Old Tanks Reserve (Old Tank)	10,500	-	10,500
10 1920 4725 Lighting Reserve (Runway Edge Lighting)	-	10,000	(10,000)
Lighting Reserve (Safety)	-	2,500	(2,500)

City of Salmon Arm  
 Airport Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Lighting Reserve (Threshold Lighting)	-	25,000	(25,000)
10 1920 4755 Marketing and Promotion Reserve	-	19,575	(19,575)
Total Transfer From Reserves	171,000	241,125	(70,125)
	<u>\$ 857,500</u>	<u>\$ 924,530</u>	<u>\$ (67,030)</u>

**City of Salmon Arm  
 Airport Services  
 2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b>Administration</b>			
10 2327 0006 Hydro - Gas Shack	\$ 350	\$ 350	\$ -
10 2327 0010 Administration Charges	18,955	19,755	(800)
10 2327 0020 Air Appreciation Day	-	19,575	(19,575)
10 2327 0050 Telephone	2,800	2,800	-
10 2327 0070 Advertising	500	500	-
10 2327 0080 Bad Debts	-	-	-
10 2327 0085 Interest and Bank Charges	6,000	6,500	(500)
10 2327 0110 Memberships and Licenses	2,900	2,800	100
10 2327 0120 Office Supplies	500	500	-
10 2327 0160 Seminars and Training	8,000	3,000	5,000
10 2327 0210 Manager - Contracted Service	125,945	125,000	945
10 2327 0220 Manager - Commission	2,000	-	2,000
10 2327 0310 Contracted Services - Marketing	-	-	-
10 2327 0315 Small Tools & Equipment	1,000	1,000	-
10 2327 0320 Outside Printing	-	-	-
10 2327 0360 Internet	850	850	-
10 2327 0500 Insurance - Property	1,800	1,800	-
10 2327 0510 Insurance - Liability	5,000	5,000	-
10 2327 0600 Appraisals	-	-	-
Total Administration	<u>176,600</u>	<u>189,430</u>	<u>(12,830)</u>
<b>Sales of Service</b>			
10 2327 1005 Fuel and Oil - Cost of Sales	270,000	280,000	(10,000)
10 2327 1010 Canada Customs Clearance	-	-	-
Total Sales of Service	<u>270,000</u>	<u>280,000</u>	<u>(10,000)</u>
<b>Building and Grounds Maintenance</b>			
<b>Airport Signage Maintenance</b>			
10 2327 2001 Airport Signage Maintenance - Lab.	500	500	-
10 2327 2002 Airport Signage Maintenance - Equip.	250	250	-
10 2327 2004 Airport Signage Maintenance - Contr.	300	300	-
10 2327 2005 Airport Signage Maintenance - Mats.	1,000	1,000	-
Total Airport Signage Maintenance	<u>2,050</u>	<u>2,050</u>	<u>-</u>
<b>Grounds Maintenance</b>			
10 2327 3001 Grounds Maint. - Lab.	5,000	5,000	-
10 2327 3002 Grounds Maint. - Equip.	4,000	4,000	-
10 2327 3004 Grounds Maint. - Contr.	7,000	7,000	-
10 2327 3005 Grounds Maint. - Mats.	3,000	3,000	-
10 2327 3006 Grounds Maint. - Hydro	1,500	1,500	-
Total Grounds Maintenance	<u>20,500</u>	<u>20,500</u>	<u>-</u>

City of Salmon Arm  
 Airport Services  
 2021 Final Budget

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b>Snow Removal</b>			
10 2327 3101 Snow Removal - Lab.	-	-	-
10 2327 3102 Snow Removal - Equip.	8,000	8,000	-
10 2327 3104 Snow Removal - Contr.	38,000	32,000	6,000
10 2327 3105 Snow Removal - Mats.	1,000	1,000	-
	<u>47,000</u>	<u>41,000</u>	<u>6,000</u>
<b>Terminal Building Maintenance</b>			
10 2327 3201 Terminal Bldg Maint. - Lab.	2,000	2,000	-
10 2327 3202 Terminal Bldg Maint. - Equip.	600	600	-
10 2327 3204 Terminal Bldg Maint. - Contr.	5,000	5,000	-
10 2327 3205 Terminal Bldg Maint. - Mats.	5,000	5,000	-
10 2327 3206 Terminal Bldg Maint. - Hydro	4,750	4,750	-
10 2327 3207 Terminal Bldg Maint. - Gas	900	900	-
10 2327 3211 Terminal Bldg Maint. - W & S	-	150	(150)
Total Terminal Building Maintenance	<u>18,250</u>	<u>18,400</u>	<u>(150)</u>
<b>Runway Lighting Maintenance</b>			
10 2327 3301 Runway Lighting Maint. - Lab.	-	-	-
10 2327 3302 Runway Lighting Maint. - Equip.	-	-	-
10 2327 3304 Runway Lighting Maint. - Contr.	3,500	3,500	-
10 2327 3305 Runway Lighting Maint. - Mats.	1,000	1,000	-
Total Runway Lighting Maintenance	<u>4,500</u>	<u>4,500</u>	<u>-</u>
<b>CSA Hangars Maintenance</b>			
10 2327 3401 CSA Hangars Maint. - Lab.	200	200	-
10 2327 3402 CSA Hangars Maint. - Equip.	100	100	-
10 2327 3404 CSA Hangars Maint. - Contr.	-	-	-
10 2327 3405 CSA Hangars Maint. - Mats.	250	250	-
10 2327 3406 CSA Hangars Maint. - Hydro	-	-	-
Total CSA Hangars Maintenance	<u>550</u>	<u>550</u>	<u>-</u>
<b>Equipment Storage Shed Maintenance</b>			
10 2327 3501 Equipment Shed Maint. - Lab.	1,000	1,000	-
10 2327 3502 Equipment Shed Maint. - Equip.	800	800	-
10 2327 3504 Equipment Shed Maint. - Contr.	1,000	1,000	-
10 2327 3505 Equipment Shed Maint. - Mats.	1,000	1,000	-
10 2327 3506 Equipment Shed Maint. - Hydro	2,000	2,000	-
10 2327 3507 Equipment Shed Maint. - N. Gas	2,200	2,200	-
10 2327 3511 Equipment Shed Maint. - W & S	150	150	-
Total Equip. Storage Shed Maintenance	<u>8,150</u>	<u>8,150</u>	<u>-</u>

City of Salmon Arm  
 Airport Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Tree Encroachment Maintenance			
10 2327 3601	-	-	-
10 2327 3602	-	-	-
10 2327 3604	110,000	110,000	-
10 2327 3605	-	-	-
Total Tree Encroachment Maintenance	<u>110,000</u>	<u>110,000</u>	<u>-</u>
Runway and Road Maintenance			
10 2327 3701	1,000	1,000	-
10 2327 3702	500	500	-
10 2327 3704	30,000	27,000	3,000
10 2327 3705	1,000	1,000	-
Total Runway and Road Maintenance	<u>32,500</u>	<u>29,500</u>	<u>3,000</u>
10 2327 3801	-	-	-
10 2327 3802	-	-	-
10 2327 3804	-	-	-
10 2327 3805	-	-	-
10 2327 3812	-	-	-
Total Airport Leased Land Maintenance	<u>-</u>	<u>-</u>	<u>-</u>
Total Buildings and Grounds Maint.	<u>243,500</u>	<u>234,650</u>	<u>8,850</u>
Machinery and Equipment			
Hazard Beacon Maintenance			
10 2327 4001	-	-	-
10 2327 4002	-	-	-
10 2327 4004	5,000	5,000	-
10 2327 4005	1,000	1,000	-
10 2327 4006	4,000	4,000	-
10 2327 4014	-	-	-
Total Hazard Beacon Maintenance	<u>10,000</u>	<u>10,000</u>	<u>-</u>
Navigation Equipment Maintenance			
10 2327 4101	-	-	-
10 2327 4102	-	-	-
10 2327 4104	5,500	5,500	-
10 2327 4105	2,000	2,000	-
Total Navigation Equipment Maint.	<u>7,500</u>	<u>7,500</u>	<u>-</u>



City of Salmon Arm  
 Airport Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Fueling System Maintenance</b>			
10 2327 4201	200	200	-
10 2327 4202	-	-	-
10 2327 4204	3,000	3,000	-
10 2327 4205	2,500	2,500	-
Total Fueling System Maintenance	<u>5,700</u>	<u>5,700</u>	<u>-</u>
<b>Miscellaneous Equipment Maintenance</b>			
10 2327 4301	-	-	-
10 2327 4302	-	-	-
10 2327 4304	500	500	-
10 2327 4305	-	-	-
Total Misc. Equipment Maintenance	<u>500</u>	<u>500</u>	<u>-</u>
<b>Weather Station Maintenance</b>			
10 2327 4401	-	-	-
10 2327 4402	-	-	-
10 2327 4404	2,000	500	1,500
10 2327 4405	-	-	-
Total Weather Station Maintenance	<u>2,000</u>	<u>500</u>	<u>1,500</u>
<b>Communication/Computer Equipment Maintenance</b>			
10 2327 4501	-	-	-
10 2327 4502	-	-	-
10 2327 4504	-	-	-
10 2327 4505	-	-	-
Total Communication/Computer Equip. Maint.	<u>-</u>	<u>-</u>	<u>-</u>
Total Machinery & Equipment	<u>25,700</u>	<u>24,200</u>	<u>1,500</u>
<b>Assessments &amp; Studies</b>			
10 2328 0600	2,000	5,000	(3,000)
10 2328 0900	-	-	-
10 2328 0100	10,000	19,750	(9,750)
10 2328 1000	30,000	30,000	-
Total Assessments & Studies	<u>42,000</u>	<u>54,750</u>	<u>(12,750)</u>
<b>Major Maintenance</b>			
10 2329 0000	-	24,300	(24,300)
10 2329 0010	-	25,000	(25,000)

City of Salmon Arm  
 Airport Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2329 0020 Fencing (MM Res - CF)	-	24,000	(24,000)
10 2329 0050 Runway Edge Lighting (Lighting Res - CF)	-	10,000	(10,000)
10 2329 0060 Terminal Building - Structural Repair	-	6,000	(6,000)
10 2329 0070 Terminal Building - Entry Roof Repair	-	2,500	(2,500)
Weather Station Upgrades	5,000	-	5,000
NAV System Upgrades	10,000	-	10,000
Re & Re Old Tank Grounds	30,000	-	30,000
Total Major Maintenance	<u>45,000</u>	<u>91,800</u>	<u>(46,800)</u>
 Transfer To Reserves			
10 2825 4710 Airport - Major Maintenance Reserve	15,000	15,000	-
10 2825 4720 Airport - Snow Removal	5,000	5,000	-
10 2825 4725 Airport - Lighting Reserve	8,200	8,200	-
10 2825 4740 Airport - Equip. Replace Reserve	6,500	6,500	-
10 2825 4755 Airport - Marketing & Promotion	-	-	-
Total Transfer To Reserves	<u>34,700</u>	<u>34,700</u>	<u>-</u>
 Capital Expenditures			
Taxiway Charlie - Construction	-	-	-
Mo Gas/Diesel Fuel Tank	-	15,000	(15,000)
Gas Shack Replacement	20,000	-	20,000
Strobe Beacon	-	-	-
Total Capital Expenditures	<u>20,000</u>	<u>15,000</u>	<u>5,000</u>
Total Expenditures	<u>\$ 857,500</u>	<u>\$ 924,530</u>	<u>\$ (67,030)</u>

City of Salmon Arm  
 Airport Services  
 2021 Final Budget

Project		Total Expenditure	General Revenue	Long Term Debt	Surplus (CF)	Grant	Reserve
Runway Paving - Construction (CF)	R	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,125,000	\$ 375,000
Gas Shack Replacement	R	\$ 40,000	20,000	-	-	-	20,000
Strobe Beacon	R	\$ 15,000	-	-	-	-	15,000
		\$ 1,555,000	\$ 20,000	\$ -	\$ -	\$ 1,125,000	\$ 410,000

City of Salmon Arm  
 Mt. Ida Cemetery  
 2021 Final Budget

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>Revenue</u></b>			
Municipal Funding	\$ 62,510	\$ 57,790	\$ 4,720
Other Grants	2,250	2,250	-
Sales of Service	41,900	47,300	(5,400)
Other Revenue From Own Source	5,975	6,205	(230)
Transfer From Reserves/Surplus	38,500	70,000	(31,500)
	<u>\$ 151,135</u>	<u>\$ 183,545</u>	<u>\$ (32,410)</u>

**Expenditures**

Administration	\$ 99,685	\$ 147,825	\$ (48,140)
Building & Grounds Maintenance	22,450	22,990	(540)
Sales of Service	6,500	9,500	(3,000)
Major Maintenance	9,000	-	9,000
Fiscal Services	-	-	-
Transfer To Reserves	13,500	-	13,500
Capital Expenditures	-	3,230	(3,230)
	<u>151,135</u>	<u>183,545</u>	<u>(32,410)</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 151,135</u>	<u>\$ 183,545</u>	<u>\$ (32,410)</u>

City of Salmon Arm  
 Mt. Ida Cemetery  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Grants			
City of Salmon Arm	\$ 62,510	\$ 57,790	\$ 4,720
10 1810 0200 Columbia Shuswap Regional District	2,250	2,250	-
Other	-	-	-
Total Grants	<u>64,760</u>	<u>60,040</u>	<u>4,720</u>
Sales of Service			
General			
10 1443 6110 Other	-	-	-
Total General	<u>-</u>	<u>-</u>	<u>-</u>
Burial Sales			
10 1443 6510 Burial Plot Sales	5,400	5,400	-
10 1443 6520 Burial Graveliners	3,000	3,000	-
10 1443 6530 Burial Grave Openings	12,200	12,200	-
10 1443 6540 Burial - Extra Depth	800	800	-
Total Burial Sales	<u>21,400</u>	<u>21,400</u>	<u>-</u>
Cremation Sales			
10 1443 6810 Cremation Plot Sales	2,100	2,100	-
10 1443 6820 Cremation Graveliners	2,000	2,000	-
10 1443 6830 Cremation Grave Openings	9,000	7,000	2,000
10 1443 6850 Cremation Disinterment	500	-	500
Total Cremation Sales	<u>13,600</u>	<u>11,100</u>	<u>2,000</u>
Columbarium Sales			
10 1443 7010 Columbarium Niche Sales	6,000	13,000	(7,000)
10 1443 7020 Columbarium Niche Openings	900	1,800	(900)
10 1443 7030 Columbarium Niche Markers	-	-	-
10 1443 7050 Columbarium Niche Disinterment	-	-	-
Total Columbarium Sales	<u>6,900</u>	<u>14,800</u>	<u>(7,900)</u>
Total Sales of Service	<u>41,900</u>	<u>47,300</u>	<u>(5,900)</u>
Other Revenue From Own Sources			
10 1555 0100 Care Fund Contribution (Transfer)	-	-	-
10 1555 0200 Burial Marker Permits	1,575	1,575	-
10 1555 0220 Columbarium Marker Permits	300	630	(330)

**City of Salmon Arm**  
**Mt. Ida Cemetery**  
**2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
10 1555 0300 Saturday Burials	4,100	4,000	100
10 1555 0900 Other	-	-	-
Total Other Revenue From Own Sources	<u>5,975</u>	<u>6,205</u>	<u>(230)</u>
 Transfer From Reserves			
Transfer from Surplus (CF)	17,000	70,000	(53,000)
10 1922 0100 Perpetual Care Fund	-	-	-
10 1920 6545 Digitizing Records Reserve	21,500	-	21,500
Total Transfer From Reserves	<u>38,500</u>	<u>70,000</u>	<u>(31,500)</u>
Total Revenue	<u>\$ 151,135</u>	<u>\$ 183,545</u>	<u>\$ (32,910)</u>

City of Salmon Arm  
 Mt. Ida Cemetery  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Administration			
10 2511 0007 Hydro	\$ 1,000	\$ 1,000	\$ -
10 2511 0050 Telephone	400	400	-
10 2511 0060 Licenses & Permits	1,600	-	1,600
10 2511 0110 Memberships & Dues	-	-	-
10 2511 0120 Office Supplies	-	-	-
10 2511 0210 Caretaker Contract	79,560	75,000	4,560
10 2511 0220 Caretaker - Extras	-	1,300	(1,300)
10 2511 0300 Other - Cemetery Digitization (CF)	17,000	40,000	(23,000)
10 2511 0301 Wages and Benefits - Digitization (CF)	-	30,000	(30,000)
10 2511 0500 Insurance	125	125	-
Total Administration	99,685	147,825	(48,140)
Cemetery Building and Grounds Maintenance			
Equipment Shed Maintenance			
10 2512 1001 Equipment Shed - Lab.	200	400	(200)
10 2512 1002 Equipment Shed - Equip.	100	240	(140)
10 2512 1004 Equipment Shed - Contr.	400	400	-
10 2512 1005 Equipment Shed - Mats.	300	1,000	(700)
10 2512 1011 Equipment Shed - W/S	-	-	-
Total Equipment Shed Maintenance	1,000	2,040	(1,040)
Grounds Maintenance - Mt. Ida			
10 2513 1001 Grounds Maint. - Mt. Ida - Lab.	5,000	3,000	2,000
10 2513 1002 Grounds Maint. - Mt. Ida - Equip.	1,000	1,000	-
10 2513 1004 Grounds Maint. - Mt. Ida - Contr.	7,600	7,600	-
10 2513 1005 Grounds Maint. - Mt. Ida - Mats.	3,000	3,000	-
10 2513 1011 Grounds Maint. - Mt. Ida. - W/S	650	650	-
Total Grounds Maintenance - Mt. Ida	17,250	15,250	2,000
Snow Removal			
10 2513 2001 Snow Removal - Lab.	2,100	2,100	-
10 2513 2002 Snow Removal - Equip.	600	600	-
10 2513 2004 Snow Removal - Contr.	500	1,000	(500)
10 2513 2005 Snow Removal - Mats.	500	1,000	(500)
Total Snow Removal	3,700	4,700	(1,000)
Cemetery Lighting			
Cemetery Lighting - Lab.	-	-	-
Cemetery Lighting - Equip.	-	-	-
Cemetery Lighting - Contr.	-	-	-

City of Salmon Arm  
 Mt. Ida Cemetery  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Cemetery Lighting - Mats.	-	-	-
Total Cemetery Lighting	-	-	-
Other Maintenance			
10 2513 5010 Topsoil	500	1,000	(500)
10 2513 5300 Other	-	-	-
Total Other Maintenance	500	1,000	(500)
Total Building & Grounds Maintenance	22,450	22,990	(540)
Sales of Service			
Burials			
10 2520 0010 Grave Digging	-	-	-
10 2520 0020 Graveliners	5,000	7,000	(2,000)
Total Burials	5,000	7,000	(2,000)
Cremations			
10 2525 0010 Cremation Digging	-	-	-
10 2525 0020 Cremation Vaults	1,500	2,500	(1,000)
Total Cremations	1,500	2,500	(1,000)
Plot - Re-Purchase			
10 2525 0030 Plot - Re-Purchase	-	-	-
Total Plot Re-Purchase	-	-	-
Columbariums			
10 2530 0030 Columbarium Open/Close	-	-	-
Total Columbariums	-	-	-
Total Sales Of Service	6,500	9,500	(3,000)
Major Maintenance			
Irrigation Upgrades	9,000	-	9,000
Total Major Maintenance	9,000	-	9,000
Transfer To Reserves			
10 2825 6525 Cemetery - Building Replacement	-	-	-



City of Salmon Arm  
 Mt. Ida Cemetery  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2830 6510 Cemetery - Development Reserve	-	-	-
10 2830 6520 Cemetery - Columbarium Reserve	-	-	-
Cemetery - Major Maintenance	13,500	-	13,500
Total Transfer To Reserves	<u>13,500</u>	<u>-</u>	<u>13,500</u>
 Capital Expenditures			
Mapping	-	-	-
Lower Road Upgrade & Resurfacing	-	-	-
Roadway Drainage Improvement	-	3,230	(3,230)
Total Capital Expenditures	<u>-</u>	<u>3,230</u>	<u>(3,230)</u>
Total Expenditures	<u>\$ 151,135</u>	<u>\$ 183,545</u>	<u>\$ (32,410)</u>

**City of Salmon Arm**  
**Mt. Ida Cemetery**  
**Capital Expenditure Budget**  
**2021 Final Budget**

Project		Total Expenditure	General Revenue	Unexpended Reserve	Development Reserve
Mapping (CF)	U	\$ 20,000	\$ -	\$ 20,000	\$ -
Lower Road Upgrade and Resurfacing (CF)	U	20,000	-	-	20,000
Roadway Drainage Improvement (CF)	U	8,000	-	8,000	-
		\$ 48,000	\$ -	\$ 28,000	\$ 20,000

City of Salmon Arm  
 Shuswap Memorial Cemetery  
 2021 Final Budget

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
Municipal Funding	\$ 44,185	\$ 26,160	\$ 18,025
Other Grants	-	-	-
Sales of Service	60,550	100,250	(39,700)
Other Revenue From Own Source	5,900	10,150	(4,250)
Transfer From Reserves	43,000	43,000	-
	<u>\$ 153,635</u>	<u>\$ 179,560</u>	<u>\$ (25,925)</u>

Revenue

Expenditures

Administration	\$ 35,700	\$ 39,125	\$ (3,425)
Building & Grounds Maintenance	7,700	14,700	(7,000)
Sales of Service	3,000	13,500	(10,500)
Major Maintenance	43,000	48,000	(5,000)
Fiscal Services	54,235	54,235	-
Transfer To Reserves	10,000	10,000	-
Capital Expenditures	-	-	-
	<u>153,635</u>	<u>179,560</u>	<u>(25,925)</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 153,635</u>	<u>\$ 179,560</u>	<u>\$ (25,925)</u>

City of Salmon Arm  
 Shuswap Memorial Cemetery  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Grants			
10 1810 0250	\$ 44,185	\$ 26,160	\$ 18,025
	-	-	-
	-	-	-
	<u>44,185</u>	<u>26,160</u>	<u>18,025</u>
Sales of Service			
General			
10 1444 0110	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
Burial Sales			
10 1444 0210	10,000	20,000	(10,000)
10 1444 0220	5,000	12,000	(7,000)
10 1444 0230	6,000	20,000	(14,000)
10 1444 0240	800	800	-
	<u>21,800</u>	<u>52,800</u>	<u>(31,000)</u>
Cremation Sales			
10 1444 0310	11,000	5,200	5,800
10 1444 0315	1,200	1,200	-
10 1444 0320	2,000	4,000	(2,000)
10 1444 0330	6,000	9,500	(3,500)
10 1444 0350	-	-	-
	<u>20,200</u>	<u>19,900</u>	<u>300</u>
Columbarium Sales			
10 1444 0410	15,000	21,600	(6,600)
10 1444 0420	2,000	3,000	(1,000)
10 1444 0430	-	-	-
10 1444 0450	-	-	-
	<u>17,000</u>	<u>24,600</u>	<u>(7,600)</u>
Other Interment Sales			
10 1444 0510	-	-	-
10 1444 0520	300	500	(200)

City of Salmon Arm  
 Shuswap Memorial Cemetery  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 1444 0530 Scattering Garden Sales	350	650	(300)
10 1444 0540 Other Interment Openings	900	1,800	(900)
Total Other Interment Sales	<u>1,550</u>	<u>2,950</u>	<u>(1,400)</u>
Total Sales of Service	<u>60,550</u>	<u>100,250</u>	<u>(39,700)</u>
 Other Revenue From Own Sources			
10 1555 2100 Care Fund Contribution (Transfer)	-	-	-
10 1555 2200 Burial Marker Permits	1,500	2,700	(1,200)
10 1555 2300 Columbarium Marker Permits	1,000	1,000	-
10 1555 2400 Saturday Burials	2,600	4,800	(2,200)
10 1555 2500 Wall Plaque Marker Permits	300	500	(200)
10 1555 2600 Memorial Wall Plaques	500	1,150	(650)
10 1555 2900 Other	-	-	-
Total Other Revenue From Own Sources	<u>5,900</u>	<u>10,150</u>	<u>(4,250)</u>
 Transfer From Reserves			
Transfer from Surplus (CF)	43,000	43,000	-
Perpetual Care Fund	-	-	-
Total Transfer From Reserves	<u>43,000</u>	<u>43,000</u>	<u>-</u>
Total Revenue	<u>\$ 153,635</u>	<u>\$ 179,560</u>	<u>\$ (25,925)</u>

City of Salmon Arm  
 Shuswap Memorial Cemetery  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Administration			
10 2540 0007 Hydro	\$ -	\$ 1,500	\$ (1,500)
10 2540 0050 Telephone	-	-	-
10 2540 0060 Licenses & Permits	1,600	500	1,100
10 2540 0210 Caretaker Contract	34,100	35,000	(900)
10 2540 0220 Caretaker - Extras	-	2,000	(2,000)
10 2540 0500 Insurance	-	125	(125)
Total Administration	<u>35,700</u>	<u>39,125</u>	<u>(3,425)</u>
Cemetery Building and Grounds Maintenance			
Equipment Shed Maintenance			
10 2541 1001 Equipment Shed - Lab.	-	-	-
10 2541 1002 Equipment Shed - Equip.	-	-	-
10 2541 1004 Equipment Shed - Contr.	-	-	-
10 2541 1005 Equipment Shed - Mats.	-	-	-
10 2541 1011 Equipment Shed - W/S	-	-	-
Total Equipment Shed Maintenance	<u>-</u>	<u>-</u>	<u>-</u>
Grounds Maintenance			
10 2542 1001 Grounds Maintenance - Lab.	2,000	3,000	(1,000)
10 2542 1002 Grounds Maintenance - Equip.	500	1,000	(500)
10 2542 1004 Grounds Maintenance - Contr.	700	1,500	(800)
10 2542 1005 Grounds Maintenance - Mats.	1,000	3,000	(2,000)
10 2542 1007 Grounds Maintenance - Hydro	-	-	-
10 2542 1011 Grounds Maintenance - W/S	500	600	(100)
Total Grounds Maintenance	<u>4,700</u>	<u>9,100</u>	<u>(4,400)</u>
Ice & Snow Removal			
10 2542 2001 Ice & Snow Removal - Lab.	1,000	2,100	(1,100)
10 2542 2002 Ice & Snow Removal - Equip.	500	1,000	(500)
10 2542 2004 Ice & Snow Removal - Contr.	500	500	-
10 2542 2005 Ice & Snow Removal - Mats.	500	1,000	(500)
Total Ice & Snow Removal	<u>2,500</u>	<u>4,600</u>	<u>(2,100)</u>
Cemetery Lighting			
10 2542 3001 Cemetery Lighting - Lab.	-	-	-
10 2542 3002 Cemetery Lighting - Equip.	-	-	-

City of Salmon Arm  
 Shuswap Memorial Cemetery  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2542 3004 Cemetery Lighting - Contr.	-	-	-
10 2542 3005 Cemetery Lighting - Mats.	-	-	-
Total Cemetery Lighting	<u>-</u>	<u>-</u>	<u>-</u>
Other Maintenance			
10 2542 5010 Topsoil	500	1,000	(500)
10 2542 5300 Other	-	-	-
Total Other Maintenance	<u>500</u>	<u>1,000</u>	<u>(500)</u>
Total Building & Grounds Maintenance	<u>7,700</u>	<u>14,700</u>	<u>(7,000)</u>
Sales of Service			
Burials			
10 2550 0010 Grave Digging	-	-	-
10 2550 0020 Graveliners	2,000	5,000	(3,000)
Total Burials	<u>2,000</u>	<u>5,000</u>	<u>(3,000)</u>
Cremations			
10 2550 0110 Cremation Digging	-	-	-
10 2550 0120 Cremation Vaults	1,000	1,000	-
10 2550 0130 Family Vessels/Ossuary's	-	5,000	(5,000)
Total Cremations	<u>1,000</u>	<u>6,000</u>	<u>(5,000)</u>
Plot - Re-Purchase			
10 2550 1010 Plot - Re-Purchase	-	-	-
Total Plot Re-Purchase	<u>-</u>	<u>-</u>	<u>-</u>
Columbariums			
10 2550 2010 Columbarium Open/Close	-	-	-
Total Columbariums	<u>-</u>	<u>-</u>	<u>-</u>
Memorials			
10 2550 3010 Memorial Wall Plaques	-	2,500	(2,500)
Total Memorials	<u>-</u>	<u>2,500</u>	<u>(2,500)</u>
Total Sales Of Service	<u>3,000</u>	<u>13,500</u>	<u>(10,500)</u>
Major Maintenance			
10 2555 0000 Perimeter Brushing/Ditching (CF)	20,000	20,000	-
10 2555 0020 Tree Planting (CF)	15,000	15,000	-

City of Salmon Arm  
 Shuswap Memorial Cemetery  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
10 2555 0030 Electrical Service & Lighting (CF)	8,000	8,000	-
10 2555 0040 Ortho Update	-	5,000	(5,000)
Total Major Maintenance	<u>43,000</u>	<u>48,000</u>	<u>(5,000)</u>
 Fiscal Services			
10 2812 2200 Bylaw No. 4048 - Interest	28,050	28,050	-
10 2813 2200 Bylaw No. 4048 - Principal	26,185	26,185	-
Total Fiscal Services	<u>54,235</u>	<u>54,235</u>	<u>-</u>
 Transfer To Reserves			
10 2825 6015 Cemetery - Columbarium Reserve	-	-	-
10 2825 6010 Cemetery - Storage Building	-	-	-
10 2825 6020 Cemetery - Development Reserve	10,000	10,000	-
Total Transfer To Reserves	<u>10,000</u>	<u>10,000</u>	<u>-</u>
 Capital Expenditures			
Road Widening and Parking	-	-	-
Total Capital Expenditures	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	<u>\$ 153,635</u>	<u>\$ 179,560</u>	<u>\$ (25,925)</u>



**City of Salmon Arm**  
**Shuswap Memorial Cemetery**  
**Capital Expenditure Budget**  
**2021 Final Budget**

Project		Total Expenditure	General Revenue	Unexpended Reserve	Columbarium Reserve
Road Widening and Parking (CF)	U	\$ 5,510	\$ -	\$ 5,510	\$ -
		\$ 5,510	\$ -	\$ 5,510	\$ -

City of Salmon Arm  
 Planning and Development  
 2021 Final Budget

	<b>2021 Final <u>Budget</u></b>	<b>2020 Final <u>Budget</u></b>	<b>Variance Final <u>Budget</u></b>
Municipal Funding	\$ 712,950	\$ 678,050	\$ 34,900
Grants	-	-	-
Sales of Service	200	200	-
Other Revenue From Own Source	82,500	92,400	(9,900)
Transfer From Reserve	50,000	9,675	40,325
<b>Total Revenue</b>	<b>\$ 845,650</b>	<b>\$ 780,325</b>	<b>\$ 65,325</b>

**Revenue**

**Expenditures**

Planning and Development	\$ 754,150	\$ 733,650	\$ 20,500
Other Environmental Development	57,500	12,675	44,825
Transfer To Reserves	34,000	34,000	-
Capital Expenditures	-	-	-
	<u>845,650</u>	<u>780,325</u>	<u>65,325</u>
Surplus (Deficit) For The Year	-	-	-
	<b>\$ 845,650</b>	<b>\$ 780,325</b>	<b>\$ 65,325</b>

City of Salmon Arm  
 Planning and Development  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Grants			
City of Salmon Arm Grant	\$ 712,950	\$ 678,050	\$ 34,900
Total Grants	<u>712,950</u>	<u>678,050</u>	<u>34,900</u>
Environmental Development			
Sales of Service			
10 1443 8010 Miscellaneous	200	200	-
Total Sales of Service	<u>200</u>	<u>200</u>	<u>-</u>
Other Revenue From Own Sources			
10 1560 0100 A.L.R. Applications	4,500	4,500	-
10 1560 0300 Compassionate Use Applications	-	600	(600)
10 1560 0400 Development Permits	4,600	5,600	(1,000)
10 1560 0500 Development Variances	12,000	15,000	(3,000)
10 1560 0600 Final Plan Approval Fees	7,000	10,000	(3,000)
10 1560 0700 Rezoning Applications	25,000	16,400	8,600
10 1560 0800 Subdivision Applications	12,000	13,100	(1,100)
10 1560 1000 Subdivision Inspection Fees	8,000	15,000	(7,000)
10 1560 1100 OCP Applications	3,500	4,600	(1,100)
10 1560 1200 Temporary Use Permits	2,400	3,600	(1,200)
10 1560 1300 Cannabis Retail Processing Fee	1,000	1,000	-
10 1560 1400 Cell Tower Referrals	-	1,500	(1,500)
10 1560 9000 Other	2,500	1,500	1,000
Total Other Revenue From Own Sources	<u>82,500</u>	<u>92,400</u>	<u>(9,900)</u>
Transfer From Reserves			
10 1920 0010 Transfer From Surplus	-	4,000	(4,000)
10 1920 1015 Orthophoto Upgrade Reserve	50,000	-	50,000
10 1920 1045 Climate Action Reserve	-	3,000	(3,000)
10 1920 7555 Heritage Related Activies Reserve	-	2,675	(2,675)
Total Transfer From Reserves	<u>50,000</u>	<u>9,675</u>	<u>40,325</u>
Total Revenue	<u>\$ 845,650</u>	<u>\$ 780,325</u>	<u>\$ 65,325</u>

**City of Salmon Arm  
Planning and Development  
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Environmental Development Services			
Planning and Development Services			
10 2610 0001 Planning - Salaries & Benefits	\$ 504,000	\$ 501,200	\$ 2,800
10 2610 0020 Travel	300	300	-
10 2610 0025 Vehicle Expense	6,500	7,000	(500)
10 2610 0035 Courier	200	300	(100)
A.L.C Exclusion Applications	7,000	-	7,000
10 2610 0060 Cellular Telephone	600	600	-
10 2610 0070 Advertising and Signage	20,000	16,000	4,000
10 2610 0100 Legal Fees	20,000	20,000	-
10 2610 0101 Engineering - Wages & Benefits	163,000	162,000	1,000
10 2610 0110 Subscriptions and Memberships	2,800	2,500	300
10 2610 0120 Office Supplies	500	500	-
10 2610 0145 LTSA	2,000	2,000	-
10 2610 0150 Legal Plans	-	-	-
10 2610 0160 Training & Development	3,100	2,000	1,100
10 2610 0165 Conferences & Seminars	2,400	3,500	(1,100)
10 2610 0200 Relocation & Recruitment	1,000	-	1,000
10 2610 0210 Contracted Service - Consulting	15,000	15,000	-
10 2610 0220 Contracted Service - Engineering	-	-	-
10 2610 0300 Other	250	250	-
10 2610 0310 Public Hearings - Additional Costs	500	500	-
Surveying	5,000	-	5,000
Total Planning & Development Services	<u>754,150</u>	<u>733,650</u>	<u>20,500</u>
Other Environmental Development Services			
10 2620 2020 Orthophoto Upgrade Project	50,000	-	50,000
10 2620 7500 Community Heritage Register (CF)	-	-	-
10 2620 8600 Heritage Tea and Tour	-	-	-
10 2620 8730 BC Heritage Week (CF)	-	-	-
10 2620 8760 Heritage Projects	5,000	9,675	(4,675)
10 2620 8700 Heritage Information Board Program (CF)	-	-	-
10 2620 8710 Historic Road Name Program (CF)	-	-	-
10 2620 8900 DCC Bylaw Review	-	-	-
10 2620 9100 Community Energy Association	2,500	2,500	-
10 2620 9200 Energy Step Code Builder's Workshop	-	500	(500)
Total Other Environmental Dev. Services	<u>57,500</u>	<u>12,675</u>	<u>44,825</u>
Total Planning and Development Services	<u>811,650</u>	<u>746,325</u>	<u>65,325</u>
Transfer To Reserves			
10 2825 1170 Civic Vehicles Reserve	4,000	4,000	-
10 2825 7575 Zoning Bylaw Reserve	-	10,000	(10,000)
10 2825 7515 OCP & Related Studies Reserve	20,000	20,000	-
DCC Bylaw Review Reserve	10,000	-	10,000
Total Transfer To Reserves	<u>34,000</u>	<u>34,000</u>	<u>-</u>

City of Salmon Arm  
 Planning and Development  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Capital Expenditures			
Capital Project	-	-	-
Total Capital Expenditures	-	-	-
Total Expenditures	<u>\$ 845,650</u>	<u>\$ 780,325</u>	<u>\$ 65,325</u>

**City of Salmon Arm**  
**Planning and Development Services**  
**Capital Expenditure Budget**  
**2021 Final Budget**

Project	Total Expenditure	General Revenue	Civic Vehicle	Climate Action	Reserve Unexp.
	\$ -	\$ -	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -	\$ -	\$ -

City of Salmon Arm  
 Shaw Centre Services  
 2021 Final Budget

	<b>2021 Final <u>Budget</u></b>	<b>2020 Final <u>Budget</u></b>	<b>Variance Final <u>Budget</u></b>
<b><u>REVENUE</u></b>			
Municipal Funding	\$ 733,750	\$ 725,530	\$ 8,220
Other Funding	60,600	60,600	-
Sales of Service	222,295	211,600	10,695
Revenue From Own Sources	-	-	-
Transfer From Reserve	87,500	-	87,500
	<u>\$ 1,104,145</u>	<u>\$ 997,730</u>	<u>\$ 106,415</u>

**EXPENDITURES**

Administration	\$ 25,000	\$ 25,000	\$ -
Sales of Service	784,850	675,630	109,220
Building and Grounds Maintenance	222,295	211,600	10,695
Fiscal Services	-	-	-
Transfer To Reserves	65,000	-	65,000
Capital Expenditures	7,000	85,500	(78,500)
	<u>1,104,145</u>	<u>997,730</u>	<u>106,415</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 1,104,145</u>	<u>\$ 997,730</u>	<u>\$ 106,415</u>

City of Salmon Arm  
 Shaw Centre Services  
 2021 Final Budget

	<b>2021 Final <u>Budget</u></b>	<b>2020 Final <u>Budget</u></b>	<b>Variance Final <u>Budget</u></b>
Revenue			
Grants			
City of Salmon Arm	\$ 733,750	\$ 725,530	8,220
10 1810 0300 CSRD	60,600	60,600	-
Total Grants	<u>794,350</u>	<u>786,130</u>	<u>8,220</u>
Sales of Service			
General			
10 1445 0500 Sale of Fixed Asset	-	-	-
10 1445 1095 Shaw Centre – Labour Recovery	222,295	211,600	10,695
10 1445 3095 Recovery of O & M	-	-	-
Total Sales of Services	<u>222,295</u>	<u>211,600</u>	<u>10,695</u>
Transfer From Reserve Accounts			
General - COVID 19 Restart Grant	87,500	-	87,500
Total Transfer From Reserve Accounts	<u>87,500</u>	<u>-</u>	<u>87,500</u>
Total Revenue	<u>\$ 1,104,145</u>	<u>\$ 997,730</u>	<u>\$ 106,415</u>



City of Salmon Arm  
 Shaw Centre Services  
 2021 Final Budget

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b>Administration</b>			
10 2720 0160 Staff Training	\$ -	\$ -	\$ -
10 2720 0500 Insurance - Property	25,000	25,000	-
Insurance - Liability	-	-	-
Total Administration	<u>25,000</u>	<u>25,000</u>	<u>-</u>
<b>Sales of Service</b>			
<b>General</b>			
10 2722 1095 Shaw Centre – Operating	784,850	675,630	109,220
Total Sales of Service	<u>784,850</u>	<u>675,630</u>	<u>109,220</u>
<b>Ice Maintenance</b>			
10 2724 2501 Ice Maintenance - Labour	222,295	211,600	10,695
Total Ice Maintenance	<u>222,295</u>	<u>211,600</u>	<u>10,695</u>
<b>Fiscal Services</b>			
10 2812 0600 Interest - Bylaw No. 2841 Arena	-	-	-
10 2813 0600 Principal - Bylaw No. 2841 Arena	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
<b>Transfer To Reserves</b>			
10 2825 8120 Shaw Centre Major Maint. Reserve	45,000	-	45,000
10 2825 8130 Equipment Replacement Reserve	10,000	-	10,000
10 2825 8140 Shaw Centre General	10,000	-	10,000
Total Transfer To Reserves	<u>65,000</u>	<u>-</u>	<u>65,000</u>
<b>Capital Expenditures</b>			
Computers	-	4,500	(4,500)
Electrical Surge Protector	-	8,000	(8,000)
Concession Dishwasher	-	8,000	(8,000)
Chillers	-	65,000	(65,000)
Decking - Repairs - Replacement	-	-	-
Facility Management Software	7,000	-	7,000
Zamboni	-	-	-
Total Capital Expenditures	<u>7,000</u>	<u>85,500</u>	<u>(78,500)</u>
Total Expenditures	<u>\$ 1,104,145</u>	<u>\$ 997,730</u>	<u>\$ 106,415</u>

City of Salmon Arm  
 Shaw Centre  
 Capital Expenditure Budget  
 2021 Final Budget

Project		Total Expenditure	General Revenue	Unexpended	Reserve for Major Maint.	Reserve Account
Concession Dishwasher (CF)	R	\$ 8,000	\$ -	\$ 8,000		
Decking Repairs - Design (CF)	R	11,000	-			11,000
Decking Repairs - Replacement	R	80,000	-		80,000	
Facility Management Software	U	10,000	7,000			3,000
Zamboni	R	131,000	-		-	131,000
		240,000	7,000	8,000	80,000	145,000
Memorial Arena - LED Lighting (CF)	N	4,000	-			4,000
Memorial Arena - Access Doors	R	7,000	-			7,000
Little Mtn. Fieldhouse - Fridge (CF)	R	5,000	-			5,000
		\$ 256,000	\$ 7,000	\$ 8,000	\$ 80,000	\$ 161,000

City of Salmon Arm  
 Park Services  
 2021 Final Budget

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>Revenue</u></b>			
Municipal Funding	\$ 2,233,265	\$ 2,145,055	\$ 88,210
Grants	4,000	-	4,000
Sales of Service	2,500	2,500	-
Revenue From Own Sources	-	-	-
Rentals	113,340	126,090	(12,750)
Transfer From Reserves/Surplus	153,200	77,600	75,600
	<u>\$ 2,506,305</u>	<u>\$ 2,351,245</u>	<u>\$ 155,060</u>

**Expenditure**

Administration	\$ 246,250	\$ 235,050	\$ 11,200
Park & Facility Maintenance	1,805,955	1,685,595	120,360
Assessment and Studies	10,000	-	10,000
Fiscal Services	64,955	64,955	-
Transfer To Reserves	245,645	265,645	(20,000)
Capital Expenditures	133,500	100,000	33,500
	<u>2,506,305</u>	<u>2,351,245</u>	<u>155,060</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 2,506,305</u>	<u>\$ 2,351,245</u>	<u>\$ 155,060</u>

**City of Salmon Arm  
Park Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
Revenue			
Taxation			
City of Salmon Arm	\$ 2,233,265	\$ 2,145,055	\$ 88,210
Total Taxation	<u>2,233,265</u>	<u>2,145,055</u>	<u>88,210</u>
Grants			
10 1810 0625 Other (BC Hydro Re-greening Grant)	4,000	-	4,000
Total Grants	<u>4,000</u>	<u>-</u>	<u>4,000</u>
Sales of Service			
General			
10 1447 0500 Park User Fees	-	-	-
10 1447 0600 SA Lawn Bowling Club	-	-	-
10 1447 0700 McGuire Park - Memorial Markers	2,500	2,500	-
10 1447 1095 Other Sales - Park Services	-	-	-
Total Sales of Service	<u>2,500</u>	<u>2,500</u>	<u>-</u>
Other Revenue From Own Sources			
10 1574 0010 Beer Garden Permits	-	-	-
10 1574 0060 Other	-	-	-
Total Revenue From Own Sources	<u>-</u>	<u>-</u>	<u>-</u>
Rentals			
10 1674 1010 Shuswap and District Art Council	-	-	-
10 1674 1015 Blackburn Park Concession	3,000	3,000	-
10 1674 1020 Canoe Beach Lots	109,140	119,690	(10,550)
10 1674 1030 Canoe Beach Concession	1,200	1,000	200
10 1674 1050 Salmon Arm Curling Club	-	-	-
10 1674 1060 Fish and Game Club Lease	-	-	-
10 1674 1090 Salmon Arm Horseshoe Club	-	-	-
10 1674 2000 Salmon Arm Lawnbowling Club	-	-	-
10 1674 2040 Salmon Arm Tennis Club	-	-	-
10 1674 2130 Shuswap Association Rowing and Paddling	-	-	-
10 1674 2090 Little Mountain Park - Naming Agreement	-	2,400	(2,400)
10 1674 5000 Other	-	-	-
Total Rentals	<u>113,340</u>	<u>126,090</u>	<u>(12,750)</u>

City of Salmon Arm  
 Park Services  
 2021 Final Budget

	<b>2021 Final <u>Budget</u></b>	<b>2020 Final <u>Budget</u></b>	<b>Variance Final <u>Budget</u></b>
Transfer From Reserve Accts			
	119,900	77,600	42,300
10 1920 8470	16,000	-	16,000
	9,800	-	9,800
	7,500	-	7,500
	<u>153,200</u>	<u>77,600</u>	<u>75,600</u>
Transfer From Reserve Fund			
10 1922 0200	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
	<u>153,200</u>	<u>77,600</u>	<u>75,600</u>
	<u>\$ 2,506,305</u>	<u>\$ 2,351,245</u>	<u>\$ 155,060</u>

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	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Administration</b>			
10 2730 0001 Wages & Benefits - Manager	\$ 50,300	\$ 49,500	\$ 800
10 2730 0020 Travel	500	500	-
10 2730 0035 Courier	500	500	-
10 2730 0060 Cellular	1,200	1,200	-
10 2730 0070 Advertising	350	350	-
10 2730 0101 Wages & Benefits	137,000	128,500	8,500
10 2730 0110 Licences, Permits, Memberships, Dues & Publications	1,500	1,500	-
10 2730 0160 Conferences & Seminars	3,000	3,000	-
10 2730 0161 Organization Culture/Risk Management Sessions	2,000	2,000	-
10 2730 0165 Training	2,500	2,500	-
10 2730 0171 Training - Lab.	-	-	-
10 2730 0191 Labour Management - Lab.	-	-	-
10 2730 0192 Labour Management - Equip.	-	-	-
10 2730 0201 Wages & Benefits - Engineering	27,500	27,100	400
10 2730 0300 Miscellaneous	200	200	-
10 2730 0301 Safety Courses - Lab.	-	-	-
10 2730 0302 Safety Courses - Equip	-	-	-
10 2730 0305 Safety Courses - Mats.	-	-	-
10 2730 0310 Small Equipment	3,000	3,500	(500)
10 2730 0320 Small Tools	4,000	4,000	-
10 2730 0325 Inventory Adjustments	-	-	-
10 2730 0500 Insurance	100	100	-
10 2730 0700 Vehicle Capital Allocation	12,600	10,600	2,000
Total Administration	<u>246,250</u>	<u>235,050</u>	<u>11,200</u>
<b>Parks and Building Maintenance</b>			
<b>Parks Maintenance</b>			
<b>McGuire Park - Memorial Markers Maintenance</b>			
10 2732 0101 McGuire Park - Memorial Markers - Lab.	1,000	300	700
10 2732 0102 McGuire Park - Memorial Markers - Equip.	200	100	100
10 2732 0104 McGuire Park - Memorial Markers - Contr.	2,200	3,000	(800)
10 2732 0105 McGuire Park - Memorial Markers - Mats.	-	-	-
Total McGuire Park - Memorial Markers Maintenance	<u>3,400</u>	<u>3,400</u>	<u>-</u>
<b>Haney Heritage Park Maintenance</b>			
10 2732 0201 Haney Heritage Park Maintenance - Lab.	1,175	1,175	-
10 2732 0202 Haney Heritage Park Maintenance - Equip.	1,000	1,000	-
10 2732 0204 Haney Heritage Park Maintenance - Contr.	-	-	-
10 2732 0205 Haney Heritage Park Maintenance - Mats.	2,000	2,000	-
Total Haney Heritage Park Maintenance	<u>4,175</u>	<u>4,175</u>	<u>-</u>

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<b>Other Parks Maintenance</b>			
10 2735 1010 Klahani Park - Caretaker	-	-	-
10 2735 1020 Clares Cove - Aquatic Lease	-	-	-
10 2735 1030 Haney Heritage Park	116,500	115,000	1,500
Total Other Park Maintenance	<u>116,500</u>	<u>115,000</u>	<u>1,500</u>
<b>Greenhouse Maintenance</b>			
10 2735 2501 Greenhouse Maintenance - Lab.	6,000	2,950	3,050
10 2735 2502 Greenhouse Maintenance - Equip.	1,000	500	500
10 2735 2504 Greenhouse Maintenance - Contr.	-	-	-
10 2735 2505 Greenhouse Maintenance - Mats.	2,000	1,000	1,000
10 2735 2511 Greenhouse Maintenance - W & S	300	150	150
Total Greenhouse Maintenance	<u>9,300</u>	<u>4,600</u>	<u>4,700</u>
<b>Blackburn Park Maintenance</b>			
10 2735 3001 Blackburn Park Maint. - Lab.	58,000	58,000	-
10 2735 3002 Blackburn Park Maint. - Equip.	22,500	22,500	-
10 2735 3004 Blackburn Park Maint. - Contr.	5,000	5,000	-
10 2735 3005 Blackburn Park Maint. - Mats.	17,000	17,000	-
10 2735 3011 Blackburn Park Maint. - W & S	14,000	14,000	-
Total Blackburn Park Maintenance	<u>116,500</u>	<u>116,500</u>	<u>-</u>
<b>Blackburn Spray Park Maintenance</b>			
10 2735 3501 Blackburn Spray Park Maint. - Lab.	-	-	-
10 2735 3502 Blackburn Spray Park Maint. - Equip.	-	-	-
10 2735 3504 Blackburn Spray Park Maint. - Contr.	-	-	-
10 2735 3505 Blackburn Spray Park Maint. - Mats.	-	-	-
10 2735 3511 Blackburn Spray Park Maint. - W & S	20,000	15,000	5,000
Total Blackburn Spray Park Maint	<u>20,000</u>	<u>15,000</u>	<u>5,000</u>
<b>Fall Fairgrounds Maintenance</b>			
10 2735 4001 Fall Fairgrounds Maint. - Lab.	4,360	2,360	2,000
10 2735 4002 Fall Fairgrounds Maint. - Equip.	3,500	1,500	2,000
10 2735 4004 Fall Fairgrounds Maint. - Contr.	6,000	10,000	(4,000)
10 2735 4005 Fall Fairgrounds Maint. - Mats.	500	500	-
Total Fall Fairgrounds Maintenance	<u>14,360</u>	<u>14,360</u>	<u>-</u>
<b>Fletcher Park Maintenance</b>			
10 2735 5001 Fletcher Park Maint. - Lab.	16,820	16,820	-
10 2735 5002 Fletcher Park Maint. - Equip.	4,000	4,000	-
10 2735 5004 Fletcher Park Maint. - Contr.	1,500	1,500	-
10 2735 5005 Fletcher Park Maint. - Mats.	6,500	6,500	-
10 2735 5011 Fletcher Park Maint. - W & S	10,000	12,000	(2,000)
Total Fletcher Park Maintenance	<u>38,820</u>	<u>40,820</u>	<u>(2,000)</u>

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<b>Ready's Forest Trail Maintenance</b>			
10 2735 5501 Ready's Forest Trail Maint. - Lab.	-	-	-
10 2735 5502 Ready's Forest Trail Maint. - Equip.	-	-	-
10 2735 5503 Ready's Forest Trail Maint. - Eng.	-	-	-
10 2735 5504 Ready's Forest Trail Maint. - Contr.	-	-	-
10 2735 5505 Ready's Forest Trail Maint. - Mats	-	-	-
10 2735 5507 Ready's Forest Trail Maint. - Hydro	-	-	-
10 2735 5511 Ready's Forest Trail Maint. - W & S	-	-	-
Total Ready's Forest Trail Maintenance	<u>-</u>	<u>-</u>	<u>-</u>
<b>McGuire Park Maintenance</b>			
10 2735 6001 McGuire Park Maint. - Lab.	47,300	46,300	1,000
10 2735 6002 McGuire Park Maint. - Equip.	13,500	14,500	(1,000)
10 2735 6004 McGuire Park Maint. - Contr.	3,000	3,000	-
10 2735 6005 McGuire Park Maint. - Mats	6,500	6,500	-
10 2735 6007 McGuire Lake Maint. - Hydro	150	150	-
10 2735 6011 McGuire Park Maint. - W & S	2,500	2,500	-
Total McGuire Park Maintenance	<u>72,950</u>	<u>72,950</u>	<u>-</u>
<b>Marine Park Maintenance</b>			
10 2735 7001 Marine Park Maint. - Lab.	56,000	56,000	-
10 2735 7002 Marine Park Maint. - Equip.	16,500	16,500	-
10 2735 7004 Marine Park Maint. - Contr.	3,500	3,500	-
10 2735 7005 Marine Park Maint. - Mats.	9,000	9,000	-
10 2735 7007 Marine Park Maint. - Hydro	-	-	-
10 2735 7011 Marine Park Maint. - W & S	100	100	-
Total Marine Park Maintenance	<u>85,100</u>	<u>85,100</u>	<u>-</u>
<b>Rotary Pond Fountain (Prestige Inn) Maintenance</b>			
10 2735 7501 Rotary Pond Fountain (Prestige Inn) - Lab.	350	-	350
10 2735 7502 Rotary Pond Fountain (Prestige Inn) - Equip.	150	-	150
10 2735 7504 Rotary Pond Fountain (Prestige Inn) - Contr.	-	-	-
10 2735 7505 Rotary Pond Fountain (Prestige Inn) - Mats.	-	-	-
10 2735 7507 Rotary Pond Fountain (Prestige Inn) - Hydro	600	600	-
10 2735 7511 Rotary Pond Fountain (Prestige Inn) - W & S	-	-	-
Total Rotary Pond Fountain (Prestige Inn) Maint.	<u>1,100</u>	<u>600</u>	<u>500</u>
<b>Canoe Beach Maintenance</b>			
10 2735 8001 Canoe Beach Maint. - Lab.	28,500	28,000	500
10 2735 8002 Canoe Beach Maint. - Equip.	10,000	10,000	-
10 2735 8004 Canoe Beach Maint. - Contr.	5,000	5,000	-
10 2735 8005 Canoe Beach Maint. - Mats.	6,500	6,400	100
10 2735 8011 Canoe Beach Maint. - W & S	1,500	1,500	-
Total Canoe Beach Maintenance	<u>51,500</u>	<u>50,900</u>	<u>600</u>



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<b>Canoe Wharf Maintenance</b>			
10 2735 9001 Canoe Wharf Maint. - Lab.	2,000	1,650	350
10 2735 9002 Canoe Wharf Maint. - Equip.	700	500	200
10 2735 9004 Canoe Wharf Maint. - Contr.	300	300	-
10 2735 9005 Canoe Wharf Maint. - Mats.	1,000	600	400
10 2735 9010 Canoe Wharf Maint. - Ins.	400	400	-
10 2735 9012 Canoe Wharf Maint. - Taxes	-	-	-
Total Canoe Wharf Maintenance	<u>4,400</u>	<u>3,450</u>	<u>950</u>
<b>Elks Park Maintenance</b>			
10 2736 0001 Elks Park Maint. - Lab.	2,000	2,000	-
10 2736 0002 Elks Park Maint. - Equip.	2,000	2,000	-
10 2736 0004 Elks Park Maint. - Contr.	-	-	-
10 2736 0005 Elks Park Maint. - Mats.	1,500	1,500	-
10 2736 0011 Elks Park Maint. - W & S	-	-	-
Total Elks Park Maintenance	<u>5,500</u>	<u>5,500</u>	<u>-</u>
<b>Badger Park Maintenance</b>			
10 2736 0101 Badger Park Maint. - Lab.	1,180	1,180	-
10 2736 0102 Badger Park Maint. - Equip.	1,000	1,000	-
10 2736 0104 Badger Park Maint. - Contr.	500	1,000	(500)
10 2736 0105 Badger Park Maint. - Mats.	1,000	500	500
10 2736 0111 Badger Park Maint. - W & S	-	-	-
Total Badger Park Maintenance	<u>3,680</u>	<u>3,680</u>	<u>-</u>
<b>Hoadley Park Maintenance</b>			
10 2736 0201 Hoadley Park Maint. - Lab.	-	-	-
10 2736 0202 Hoadley Park Maint. - Equip.	-	-	-
10 2736 0204 Hoadley Park Maint. - Contr.	1,000	1,000	-
10 2736 0205 Hoadley Park Maint. - Mats.	-	-	-
10 2736 0211 Hoadley Park Maint. - W & S	-	-	-
Total Hoadley Park Maintenance	<u>1,000</u>	<u>1,000</u>	<u>-</u>
<b>Snow Removal - Shaw/RC/Curling Club</b>			
10 2755 2001 Snow Removal - Shaw/RC/Curling - Lab.	6,000	3,500	2,500
10 2755 2002 Snow Removal - Shaw/RC/Curling - Eq.	4,000	2,500	1,500
10 2755 2004 Snow Removal - Shaw/RC/Curling - Contr.	15,000	19,000	(4,000)
10 2755 2005 Snow Removal - Shaw/RC/Curling - Mats	500	500	-
Total Snow Removal - Shaw/RC/Curling	<u>25,500</u>	<u>25,500</u>	<u>-</u>

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Grounds/Parking Lot - Shaw/RC Maintenance			
10 2755 3001	37,520	37,520	-
10 2755 3002	7,500	7,500	-
10 2755 3004	1,500	1,500	-
10 2755 3005	5,400	5,400	-
10 2755 3011	-	-	-
Total Grounds/Parking Lot - Shaw/RC Maintenance	<u>51,920</u>	<u>51,920</u>	<u>-</u>
Parks Vandalism Maintenance			
10 2736 2001	8,500	7,230	1,270
10 2736 2002	1,500	1,500	-
10 2736 2004	2,500	2,500	-
10 2736 2005	9,000	9,000	-
Total Parks Vandalism Maintenance	<u>21,500</u>	<u>20,230</u>	<u>1,270</u>
Ross Street Plaza Vandalism Maintenance			
10 2736 2501	2,000	2,000	-
10 2736 2502	500	-	500
10 2736 2504	-	-	-
10 2736 2505	100	-	100
Total Ross Street Plaza Vandalism Maintenance	<u>2,600</u>	<u>2,000</u>	<u>600</u>
Raven Park Maintenance			
10 2736 3001	6,000	6,000	-
10 2736 3002	3,000	3,000	-
10 2736 3004	500	500	-
10 2736 3005	5,230	5,230	-
10 2736 3007	150	150	-
10 2736 3010	5	5	-
10 2736 3011	2,000	2,000	-
Total Raven Park Maintenance	<u>16,885</u>	<u>16,885</u>	<u>-</u>
Greenways and Trail Maintenance			
10 2736 4001	7,500	10,000	(2,500)
10 2736 4002	3,000	4,000	(1,000)
10 2736 4004	7,000	5,000	2,000
10 2736 4005	2,000	500	1,500
Total Greenways and Trail Maintenance	<u>19,500</u>	<u>19,500</u>	<u>-</u>
Foreshore Trail Maintenance			
10 2736 4301	4,130	4,130	-
10 2736 4302	500	500	-
10 2736 4304	-	-	-
10 2736 4305	500	500	-
Total Foreshore Trail Maintenance	<u>5,130</u>	<u>5,130</u>	<u>-</u>

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<b>Little Mountain Sports Field Maintenance</b>			
10 2736 4501 Little Mtn Sports - Lab.	31,000	31,000	-
10 2736 4502 Little Mtn Sports - Equip.	11,000	11,000	-
10 2736 4504 Little Mtn Sports - Contr.	10,000	10,000	-
10 2736 4505 Little Mtn Sports - Mats.	16,000	16,000	-
10 2736 4511 Little Mtn Sports - W & S	6,500	6,500	-
Total Little Mtn Sports Field Maintenance	<u>74,500</u>	<u>74,500</u>	-
<b>Central Business District Maintenance</b>			
10 2736 5001 Central Business District - Lab.	108,500	108,500	-
10 2736 5002 Central Business District - Equip.	22,000	22,000	-
10 2736 5004 Central Business District- Contr.	13,000	13,000	-
10 2736 5005 Central Business District - Mats.	30,000	30,000	-
10 2736 5011 Central Business District - W & S	350	350	-
Total Central Business District Maintenance	<u>173,850</u>	<u>173,850</u>	-
<b>Central Business District/Urban Street Tree Maintenance</b>			
10 2736 5501 Central Business District/Urban Str. Tree Maint. - Lab.	6,000	2,325	3,675
10 2736 5502 Central Business District/Urban Str. Tree Maint. - Equip.	2,000	-	2,000
10 2736 5504 Central Business District/Urban Str. Tree Maint. - Contr.	6,500	12,000	(5,500)
10 2736 5505 Central Business District/Urban Str. Tree Maint. - Mats.	3,500	-	3,500
Total Central Business District/Urban Street Tree Maint.	<u>18,000</u>	<u>14,325</u>	<u>3,675</u>
<b>Little Mountain Park Maintenance</b>			
10 2736 6001 Little Mtn Park - Lab.	6,610	6,610	-
10 2736 6002 Little Mtn Park - Equip.	1,000	1,000	-
10 2736 6004 Little Mtn Park - Contr.	1,000	1,000	-
10 2736 6005 Little Mtn Park - Mats.	1,500	1,500	-
Total Little Mountain Park Maintenance	<u>10,110</u>	<u>10,110</u>	-
<b>Naturalists Park Maintenance</b>			
10 2736 6501 Naturalists Park - Lab.	7,230	7,230	-
10 2736 6502 Naturalists Park - Equip.	2,500	2,500	-
10 2736 6504 Naturalists Park - Contr.	1,000	1,000	-
10 2736 6505 Naturalists Park - Mats.	2,700	2,700	-
10 2736 6511 Naturalists Park - W & S	2,300	2,300	-
Total Naturalists Park Maintenance	<u>15,730</u>	<u>15,730</u>	-

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<b>TCH East Maintenance</b>			
10 2736 7001 TCH East - Lab.	20,000	20,000	-
10 2736 7002 TCH East - Equip.	6,500	6,500	-
10 2736 7004 TCH East - Contr.	1,000	1,000	-
10 2736 7005 TCH East - Mats.	500	500	-
10 2736 7011 TCH East - W & S	200	200	-
Total TCH East Maintenance	<u>28,200</u>	<u>28,200</u>	<u>-</u>
<b>Mosquito Park Maintenance</b>			
10 2736 7501 Mosquito Park - Lab.	15,640	15,640	-
10 2736 7502 Mosquito Park - Equip.	10,000	10,000	-
10 2736 7504 Mosquito Park - Contr.	500	500	-
10 2736 7505 Mosquito Park - Mats.	4,000	4,000	-
10 2736 7511 Mosquito Park - W & S	4,000	4,000	-
Total Mosquito Park Maintenance	<u>34,140</u>	<u>34,140</u>	<u>-</u>
<b>Jackson Campus Grounds Maintenance (Joint Use Agreement)</b>			
10 2736 7701 Jackson Campus Grounds (Joint Use) - Lab.	5,720	4,720	1,000
10 2736 7702 Jackson Campus Grounds (Joint Use) - Equip.	4,500	3,500	1,000
10 2736 7704 Jackson Campus Grounds (Joint Use) - Contr.	2,000	4,000	(2,000)
10 2736 7705 Jackson Campus Grounds (Joint Use) - Mats.	5,000	5,000	-
10 2736 7707 Jackson Campus Grounds (Joint Use) - Hydro	-	-	-
Total Jackson Campus Grounds (Joint Use) Maint	<u>17,220</u>	<u>17,220</u>	<u>-</u>
<b>Safeway Fields Maintenance</b>			
10 2736 7801 Safeway Fields - Lab.	4,035	4,035	-
10 2736 7802 Safeway Fields - Equip.	2,600	2,600	-
10 2736 7804 Safeway Fields - Contr.	-	-	-
10 2736 7805 Safeway Fields - Mats.	1,000	1,000	-
Total Safeway Fields Maintenance	<u>7,635</u>	<u>7,635</u>	<u>-</u>
<b>Other Park Maintenance</b>			
10 2736 8001 Other Park Maint. - Lab.	23,690	19,190	4,500
10 2736 8002 Other Park Maint. - Equip.	8,000	8,000	-
10 2736 8004 Other Park Maint. - Contr.	5,000	5,000	-
10 2736 8005 Other Park Maint. - Mats.	6,000	10,500	(4,500)
10 2736 8011 Other Park Maint. - W & S	4,000	4,000	-
Total Other Park Maintenance	<u>46,690</u>	<u>46,690</u>	<u>-</u>
<b>Lawn Bowling Maintenance</b>			
10 2736 8501 Lawn Bowling Maint. - Lab.	580	580	-
10 2736 8502 Lawn Bowling Maint. - Equip.	300	300	-
10 2736 8504 Lawn Bowling Maint. - Contr.	14,700	10,300	4,400
10 2736 8505 Lawn Bowling Maint. - Mats.	500	1,800	(1,300)
Total Lawn Bowling Maintenance	<u>16,080</u>	<u>12,980</u>	<u>3,100</u>

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<b>Special Events Maintenance</b>			
10 2736 9001 Special Events - Lab.	19,235	19,235	-
10 2736 9002 Special Events - Equip.	5,000	5,000	-
10 2736 9004 Special Events - Contr.	100	1,000	(900)
10 2736 9005 Special Events - Mats.	1,500	1,500	-
Total Special Events Maintenance	<u>25,835</u>	<u>26,735</u>	<u>(900)</u>
<b>Ross Street Plaza Maintenance</b>			
10 2736 9501 Ross Street Plaza - Lab.	10,000	10,000	-
10 2736 9502 Ross Street Plaza - Equip.	3,000	3,000	-
10 2736 9504 Ross Street Plaza - Contr.	3,500	3,500	-
10 2736 9505 Ross Street Plaza - Mats.	4,500	4,500	-
10 2736 9507 Ross Street Plaza - Hydro	4,500	4,500	-
10 2736 9511 Ross Street Plaza - W & S	1,250	1,250	-
Total Ross Street Plaza Maintenance	<u>26,750</u>	<u>26,750</u>	<u>-</u>
<b>City Hall/Courthouse Facility - Plaza Maintenance</b>			
10 2737 0001 City Hall/Courthouse Facility - Plaza - Lab.	31,520	31,520	-
10 2737 0002 City Hall/Courthouse Facility - Plaza - Equip.	-	6,000	(6,000)
10 2737 0004 City Hall/Courthouse Facility - Plaza - Contr.	5,000	5,000	-
10 2737 0005 City Hall/Courthouse Facility - Plaza - Mats.	10,500	4,500	6,000
Total City Hall/Courthouse - Plaza Maintenance	<u>47,020</u>	<u>47,020</u>	<u>-</u>
<b>Skateboard Park Maintenance</b>			
10 2737 0101 Skateboard Park - Lab.	5,900	5,900	-
10 2737 0102 Skateboard Park - Equip.	2,000	2,000	-
10 2737 0104 Skateboard Park - Contr.	-	-	-
10 2737 0105 Skateboard Park - Mats.	1,000	1,000	-
Total Skateboard Park Maintenance	<u>8,900</u>	<u>8,900</u>	<u>-</u>
<b>Miku Park Maintenance</b>			
10 2737 0201 Miku Park - Lab.	1,775	1,775	-
10 2737 0202 Miku Park - Equip.	-	1,000	(1,000)
10 2737 0204 Miku Park - Contr.	1,000	-	1,000
10 2737 0205 Miku Park - Mats.	500	500	-
Total Miku Park Maintenance	<u>3,275</u>	<u>3,275</u>	<u>-</u>
<b>TCH West Maintenance</b>			
10 2737 0301 TCH West - Lab.	8,400	8,400	-
10 2737 0302 TCH West - Equip.	4,000	4,000	-
10 2737 0304 TCH West - Contr.	500	500	-
10 2737 0305 TCH West - Mats.	1,500	2,500	(1,000)
10 2737 0311 TCH West - W&S	1,000	1,000	-
Total TCH West Maintenance	<u>15,400</u>	<u>16,400</u>	<u>(1,000)</u>

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<b>Parks Retention Pond Maintenance</b>			
10 2737 0401 Parks Retention Pond - Lab.	2,950	2,950	-
10 2737 0402 Parks Retention Pond - Equip.	1,500	1,500	-
10 2737 0404 Parks Retention Pond - Contr.	-	-	-
10 2737 0405 Parks Retention Pond - Mats.	400	500	(100)
Parks Retention Pond - W&S	100	-	100
Total Parks Retention Pond Maintenance	<u>4,950</u>	<u>4,950</u>	<u>-</u>
<b>Cenotaph Maintenance</b>			
10 2737 0501 Cenotaph - Lab.	2,360	2,360	-
10 2737 0502 Cenotaph - Equip.	800	800	-
10 2737 0504 Cenotaph - Contr.	-	-	-
10 2737 0505 Cenotaph - Mats.	500	500	-
Total Cenotaph Maintenance	<u>3,660</u>	<u>3,660</u>	<u>-</u>
<b>Kin Park Maintenance</b>			
10 2737 0601 Kin Park - Lab.	2,830	2,830	-
10 2737 0602 Kin Park - Equip.	1,600	1,600	-
10 2737 0604 Kin Park - Contr.	-	-	-
10 2737 0605 Kin Park - Mats.	1,000	2,000	(1,000)
Total Kin Park Maintenance	<u>5,430</u>	<u>6,430</u>	<u>(1,000)</u>
<b>Parks Blvd Maintenance</b>			
10 2737 0701 Parks Blvd - Lab.	17,390	17,390	-
10 2737 0702 Parks Blvd - Equip.	5,000	5,000	-
10 2737 0704 Parks Blvd - Contr.	1,000	1,000	-
10 2737 0705 Parks Blvd - Mats.	2,000	2,000	-
Total Parks Blvd Maintenance	<u>25,390</u>	<u>25,390</u>	<u>-</u>
<b>Klahani Park Maintenance</b>			
10 2737 0801 Klahani Park - Lab.	14,810	13,310	1,500
10 2737 0802 Klahani Park - Equip.	7,250	5,750	1,500
10 2737 0804 Klahani Park - Contr.	4,000	4,000	-
10 2737 0805 Klahani Park - Mats.	5,500	5,500	-
10 2737 0811 Klahani Park - W&S	4,500	4,500	-
Total Klahani Park Maintenance	<u>36,060</u>	<u>33,060</u>	<u>3,000</u>

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<b>North Canoe Lot Maintenance (Clares Cove)</b>			
10 2737 0901 North Canoe Lot (Clares Cove) - Lab.	590	590	-
10 2737 0902 North Canoe Lot (Clares Cove) - Equip.	1,000	500	500
10 2737 0904 North Canoe Lot (Clares Cove) - Contr.	500	500	-
10 2737 0905 North Canoe Lot (Clares Cove) - Mats.	-	500	(500)
10 2737 0907 North Canoe Lot (Clares Cove) - Hydro	-	-	-
10 2737 0912 North Canoe Lot (Clares Cove) - Taxes	-	-	-
10 2737 0914 North Canoe Lot (Clares Cove) - Lease	-	-	-
Total North Canoe - Lot Maintenance (Clares Cove)	<u>2,090</u>	<u>2,090</u>	<u>-</u>
<b>Canoe Beach Rental Lots Maintenance</b>			
10 2737 1001 Canoe Beach Rental Lots - Lab.	3,420	3,420	-
10 2737 1002 Canoe Beach Rental Lots - Equip.	500	500	-
10 2737 1004 Canoe Beach Rental Lots - Contr.	1,500	1,500	-
10 2737 1005 Canoe Beach Rental Lots - Mats.	-	-	-
10 2737 1012 Canoe Beach Rental Lots - Property Taxes	-	-	-
Total Canoe Beach Rental Lots Maintenance	<u>5,420</u>	<u>5,420</u>	<u>-</u>
<b>Disc Golf Course Maintenance</b>			
Disc Golf Course - Lab.	4,000	-	4,000
Disc Golf Course - Equip.	500	-	500
Disc Golf Course - Contr.	-	-	-
Disc Golf Course - Mats.	150	-	150
Total Disc Golf Course Maintenance	<u>4,650</u>	<u>-</u>	<u>4,650</u>
Total Parks Maintenance	<u>1,348,305</u>	<u>1,323,660</u>	<u>24,645</u>
<b>Park Facilities Maintenance</b>			
<b>Canoe Beach Concession Maintenance</b>			
10 2738 1001 Canoe Beach Concession Maint - Lab.	590	590	-
10 2738 1002 Canoe Beach Concession Maint - Equip.	200	200	-
10 2738 1004 Canoe Beach Concession Maint - Contr.	-	-	-
10 2738 1005 Canoe Beach Concession Maint - Mats.	500	500	-
10 2738 1007 Canoe Beach Concession Maint - Hydro	1,200	1,200	-
10 2738 1010 Canoe Beach Concession Maint - Insurance	35	35	-
Total Canoe Beach Concession Maintenance	<u>2,525</u>	<u>2,525</u>	<u>-</u>
<b>Canoe Beach Washroom Maintenance</b>			
10 2738 1501 Canoe Beach Washroom Maint - Lab.	4,000	3,000	1,000
10 2738 1502 Canoe Beach Washroom Maint - Equip.	1,000	1,000	-
10 2738 1504 Canoe Beach Washroom Maint - Contr.	4,000	4,000	-
10 2738 1505 Canoe Beach Washroom Maint - Mats.	2,500	2,500	-
10 2738 1507 Canoe Beach Washroom Maint - Hydro	1,200	1,000	200
10 2738 1510 Canoe Beach Washroom Maint - Insurance	230	220	10
10 2738 1511 Canoe Beach Washroom Maint - W & S	650	550	100
Total Canoe Beach Washroom Maintenance	<u>13,580</u>	<u>12,270</u>	<u>1,310</u>

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<b>Marine Park Washroom Maintenance</b>			
10 2738 2001 Marine Park Washroom - Lab.	1,535	1,535	-
10 2738 2002 Marine Park Washroom - Equip.	500	500	-
10 2738 2004 Marine Park Washroom - Contr.	7,000	7,000	-
10 2738 2005 Marine Park Washroom - Mats.	1,000	1,000	-
10 2738 2007 Marine Park Washroom - Hydro	2,000	2,000	-
10 2738 2010 Marine Park Washroom - Insurance	290	280	10
10 2738 2011 Marine Park Washroom - W & S	800	800	-
Total Marine Park Washroom Maintenance	<u>13,125</u>	<u>13,115</u>	<u>10</u>
<b>Blackburn Park Concession Maintenance</b>			
10 2738 3001 Blackburn Park Concession Maint - Lab	500	-	500
10 2738 3002 Blackburn Park Concession Maint - Equip.	100	-	100
10 2738 3004 Blackburn Park Concession Maint - Contr.	400	1,000	(600)
10 2738 3005 Blackburn Park Concession Maint - Mats.	-	-	-
10 2738 3007 Blackburn Park Concession Maint - Hydro	3,500	3,500	-
10 2738 3010 Blackburn Park Concession Maint - Insurance	200	200	-
10 2738 3011 Blackburn Park Concession Maint - W & S	300	-	300
Total Blackburn Park Concession Maintenance	<u>5,000</u>	<u>4,700</u>	<u>300</u>
<b>Blackburn Park Washroom Facility Maintenance</b>			
10 2738 3501 Blackburn Park Washroom Facility - Lab.	5,410	5,410	-
10 2738 3502 Blackburn Park Washroom Facility - Equip.	1,200	1,200	-
10 2738 3504 Blackburn Park Washroom Facility - Contr.	3,000	3,000	-
10 2738 3505 Blackburn Park Washroom Facility - Mats.	1,000	1,000	-
10 2738 3506 Blackburn Park Washroom Facility - Hydro	2,100	2,100	-
10 2738 3507 Blackburn Park Washroom Facility - Nat. Gas	400	400	-
10 2738 3510 Blackburn Park Washroom Facility - Insurance	330	320	10
10 2738 3511 Blackburn Park Washroom Facility - W & S	550	-	550
Total Blackburn Park Washroom Facility Maintenance	<u>13,990</u>	<u>13,430</u>	<u>560</u>
<b>S.A.G.A. Building Maintenance</b>			
10 2738 4001 S.A.G.A. Building Maint. - Lab.	4,820	4,820	-
10 2738 4002 S.A.G.A. Building Maint. - Equip.	1,000	1,000	-
10 2738 4004 S.A.G.A. Building Maint. - Contr.	3,000	10,500	(7,500)
10 2738 4005 S.A.G.A. Building Maint. - Mats	1,500	1,500	-
10 2738 4010 S.A.G.A. Building Maint. - Ins.	900	900	-
10 2738 4011 S.A.G.A. Building Maint. - W & S	100	100	-
Total S.A.G.A. Building Maintenance	<u>11,320</u>	<u>18,820</u>	<u>(7,500)</u>



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Little Mountain Sports Building Maintenance			
10 2738 5001 Little Mtn Sports Building - Lab.	2,950	2,950	-
10 2738 5002 Little Mtn Sports Building - Equip.	1,500	1,500	-
10 2738 5004 Little Mtn Sports Building - Contr.	2,000	2,000	-
10 2738 5005 Little Mtn Sports Building - Mats.	100	100	-
10 2738 5006 Little Mtn Sports Building - Hydro	6,500	6,500	-
10 2738 5007 Little Mtn Sports Building - Nat. Gas	2,500	2,500	-
10 2738 5010 Little Mtn Sports Building - Ins.	1,000	1,000	-
10 2738 5011 Little Mtn Sports Building - W & S	900	900	-
Total Little Mtn Sports Building Maintenance	<u>17,450</u>	<u>17,450</u>	<u>-</u>
Little Mountain Sports Building Maintenance			
Little Mtn Fieldhouse Washroom Facility Maintenance			
10 2738 5501 Little Mtn Fieldhouse Washroom Facility - Lab.	4,590	4,590	-
10 2738 5502 Little Mtn Fieldhouse Washroom Facility - Equip.	1,300	1,300	-
10 2738 5504 Little Mtn Fieldhouse Washroom Facility - Contr.	1,500	1,500	-
10 2738 5505 Little Mtn Fieldhouse Washroom Facility - Mats.	2,000	2,000	-
Total Little Mtn Washroom Facility Maintenance	<u>9,390</u>	<u>9,390</u>	<u>-</u>
Klahani Park Washroom Facility Maintenance			
10 2738 6001 Klahani Washroom Facility - Lab.	4,230	4,230	-
10 2738 6002 Klahani Washroom Facility - Equip.	1,000	1,000	-
10 2738 6004 Klahani Washroom Facility - Contr.	600	1,200	(600)
10 2738 6005 Klahani Washroom Facility - Mats.	1,000	1,500	(500)
10 2738 6006 Klahani Washroom Facility - Hydro	750	750	-
10 2738 6007 Klahani Washroom Facility - Nat Gas	-	-	-
10 2738 6010 Klahani Washroom Facility - Ins.	140	130	10
10 2738 6011 Klahani Washroom Facility - W & S	-	-	-
Total Klahani Washroom Facility Maintenance	<u>7,720</u>	<u>8,810</u>	<u>(1,090)</u>
Foreshore Trail Latrine Maintenance			
10 2738 6501 Foreshore Trail Latrine Maintenance - Lab.	5,500	2,900	2,600
10 2738 6502 Foreshore Trail Latrine Maintenance - Equip.	600	250	350
10 2738 6504 Foreshore Trail Latrine Maintenance - Contr.	6,820	6,820	-
10 2738 6505 Foreshore Trail Latrine Maintenance - Mats.	500	1,000	(500)
Total Foreshore Trail Latrine Maintenance	<u>13,420</u>	<u>10,970</u>	<u>2,450</u>
South Canoe Trail - Outdoor Latrine Maintenance			
10 2738 6601 South Canoe Trail - Outdoor Latrine Maintenance - Lab.	2,900	2,900	-
10 2738 6602 South Canoe Trail - Outdoor Latrine Maintenance - Equip.	250	250	-
10 2738 6604 South Canoe Trail - Outdoor Latrine Maintenance - Contr.	6,820	6,820	-
10 2738 6605 South Canoe Trail - Outdoor Latrine Maintenance - Mats.	500	1,000	(500)
Total South Canoe Trail - Outdoor Latrine Maintenance	<u>10,470</u>	<u>10,970</u>	<u>(500)</u>

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<b>Jackson Campus Fieldhouse Maintenance</b>			
10 2738 7001 Jackson Campus Fieldhouse - Lab.	3,600	3,165	435
10 2738 7002 Jackson Campus Fieldhouse - Equip.	1,000	1,000	-
10 2738 7004 Jackson Campus Fieldhouse - Contr.	2,000	2,000	-
10 2738 7005 Jackson Campus Fieldhouse - Mats.	1,000	1,500	(500)
10 2738 7006 Jackson Campus Fieldhouse - Hydro	1,900	1,700	200
10 2738 7010 Jackson Campus Fieldhouse - Ins.	360	350	10
10 2738 7011 Jackson Campus Fieldhouse - W & S	-	-	-
Total Jackson Campus Fieldhouse Maintenance	<u>9,860</u>	<u>9,715</u>	<u>145</u>
<b>Fletcher Park Washroom Facility Maintenance</b>			
10 2738 7501 Fletcher Park Washroom Facility - Lab.	5,410	5,410	-
10 2738 7502 Fletcher Park Washroom Facility - Equip.	1,500	1,500	-
10 2738 7504 Fletcher Park Washroom Facility - Contr.	2,700	2,700	-
10 2738 7505 Fletcher Park Washroom Facility - Mats.	1,000	1,000	-
10 2738 7506 Fletcher Park Washroom Facility - Hydro	1,000	1,000	-
10 2738 7510 Fletcher Park Washroom Facility - Ins.	210	200	10
10 2738 7511 Fletcher Park Washroom Facility - W & S	500	500	-
Total Fletcher Park Washroom Facility Maintenance	<u>12,320</u>	<u>12,310</u>	<u>10</u>
<b>Mosquito Park Washroom Facility Maintenance</b>			
10 2738 8001 Mosquito Park Washroom Facility - Lab.	3,000	3,000	-
10 2738 8002 Mosquito Park Washroom Facility - Equip.	1,000	1,000	-
10 2738 8004 Mosquito Park Washroom Facility - Contr.	2,500	2,500	-
10 2738 8005 Mosquito Park Washroom Facility - Mats.	1,200	1,200	-
10 2738 8010 Mosquito Park Washroom Facility - Ins.	30	30	-
10 2738 8011 Mosquito Park Washroom Facility - W & S	100	100	-
Total Mosquito Park Washroom Facility Maintenance	<u>7,830</u>	<u>7,830</u>	<u>-</u>
<b>Ross St Plaza Washroom Facility Maintenance</b>			
10 2738 8501 Ross St Plaza Washroom Facility - Lab.	7,500	5,800	1,700
10 2738 8502 Ross St Plaza Washroom Facility - Equip.	1,200	1,200	-
10 2738 8504 Ross St Plaza Washroom Facility - Contr.	7,000	7,000	-
10 2738 8505 Ross St Plaza Washroom Facility - Mats.	2,000	2,000	-
10 2738 8506 Ross St Plaza Washroom Facility - Hydro	-	-	-
10 2738 8510 Ross St Plaza Washroom Facility - Ins.	370	350	20
10 2738 8511 Ross St Plaza Washroom Facility - W & S	-	-	-
Total Ross St Plaza Washroom Facility Maintenance	<u>18,070</u>	<u>16,350</u>	<u>1,720</u>
<b>Marine Wharf Washroom Facility Maintenance</b>			
10 2738 9001 Marine Wharf Washroom Facility - Lab.	930	930	-
10 2738 9002 Marine Wharf Washroom Facility - Equip.	400	400	-
10 2738 9004 Marine Wharf Washroom Facility - Contr.	3,000	4,000	(1,000)
10 2738 9005 Marine Wharf Washroom Facility - Mats.	1,000	1,000	-
Total Marine Wharf Washroom Facility Maintenance	<u>5,330</u>	<u>6,330</u>	<u>(1,000)</u>

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Nature's Bay Interpretive Centre (SABNES) Maintenance			
10 2738 9101 Natures Bay Centre (SABNES) Maint. - Lab.	-	-	-
10 2738 9102 Natures Bay Centre (SABNES) Maint. - Equip.	-	-	-
10 2738 9104 Natures Bay Centre (SABNES) Maint. - Contr.	-	-	-
10 2738 9105 Natures Bay Centre (SABNES) Maint. - Mats.	-	-	-
10 2738 9107 Natures Bay Centre (SABNES) Maint. - Hydro	350	350	-
Total Nature's Bay Interpretive Centre (SABNES) Maint	<u>350</u>	<u>350</u>	<u>-</u>
Marine Park Gazebo Maintenance			
10 2738 9201 Marine Park Gazebo Maint. - Lab.	-	-	-
10 2738 9202 Marine Park Gazebo Maint. - Equip.	-	-	-
10 2738 9204 Marine Park Gazebo Maint. - Contr.	-	-	-
10 2738 9205 Marine Park Gazebo Maint. - Mats.	-	-	-
10 2738 9207 Marine Park Gazebo Maint. - Hydro	110	110	-
Total Marine Park Gazebo Maintenance	<u>110</u>	<u>110</u>	<u>-</u>
Japanese Friendship Gate Maintenance			
10 2738 9301 Japanese Friendship Gate Maint. - Lab.	1,740	1,740	-
10 2738 9302 Japanese Friendship Gate Maint. - Equip.	500	500	-
10 2738 9304 Japanese Friendship Gate Maint. - Contr.	-	-	-
10 2738 9305 Japanese Friendship Gate Maint. - Mats.	-	-	-
10 2738 9307 Japanese Friendship Gate - Hydro	-	-	-
Total Japanese Friendship Gate Maintenance	<u>2,240</u>	<u>2,240</u>	<u>-</u>
McGuire Lake Washroom Facility Maintenance			
10 2738 9501 McGuire Lake Washroom Facility Maintenance - Lab.	2,950	2,950	-
10 2738 9502 McGuire Lake Washroom Facility Maintenance - Equip.	700	700	-
10 2738 9504 McGuire Lake Washroom Facility Maintenance - Contr.	2,500	2,500	-
10 2738 9505 McGuire Lake Washroom Facility Maintenance - Mats.	500	500	-
Total McGuire Lake Washroom Facility Maintenance	<u>6,650</u>	<u>6,650</u>	<u>-</u>
Major Maintenance			
10 2739 1210 Signage (Global)* (CF)	17,900	20,000	(2,100)
10 2739 1230 Future Trails*	-	14,200	(14,200)
10 2739 1540 Bike and School Connectors - Construction* (CF)	2,900	5,000	(2,100)
10 2739 1620 Urban Connector Trail Improvements - Construction*	-	6,800	(6,800)
10 2739 1640 Bike and School Connectors - Design* (CF)	5,000	5,000	-
10 2739 1710 Trail Improvements - Construction* (CF)	5,000	5,000	-
10 2739 1720 Urban Connector Trail Improvements - Design* (CF)	2,500	2,500	-
10 2739 1730 Foreshore Trail - Data Collection/Monitoring	2,200	1,500	700
10 2739 1950 Park Signage Replacement - Address	-	900	(900)
10 2739 1970 Hillcrest Subdivision Greenways (CF)	25,000	18,200	6,800
10 2739 2020 South Canoe Trail Parking Ph 2 - Greenway Connectors (CF)	45,800	40,000	5,800
10 2739 2050 Park Hill Trail - Tree Removal	-	6,500	(6,500)
10 2739 2060 Ross Street Plaza Signage	-	5,300	(5,300)
10 2739 2070 Irrigation Control Upgrades (CF - \$2,300)	15,300	13,000	2,300

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10 2739 2080 Canoe Beach Washroom Repairs (Replace Over 3 Years) (CF)	5,000	5,000	-
10 2739 2090 Mosquito Park Playground - Safety Pads & Landscaping	-	5,000	(5,000)
10 2739 2100 Heritage Bench Refinishing Program (15 Per Year) (CF)	3,500	3,700	(200)
10 2739 2110 Shuswap Memorial Cemetery - Bike Loop Construction	-	15,000	(15,000)
10 2739 2120 Beverage Recycling Canisters (CF)	5,000	5,000	-
Shuswap Memorial Cemetery - Trail Head Parking (Res)	16,000	-	16,000
Canoe Beach Landscape Replacement (Res)	9,800	-	9,800
Baseball Field Recovery (COVID Res)	7,500	-	7,500
SASS Bypass Trails	20,000	-	20,000
Dangerous Tree Removal	6,000	-	6,000
Blackburn Park - Ball Diamond 2 Irrigation Upgrade	5,000	-	5,000
McGuire Lake - Pathway Drainage	6,000	-	6,000
Irrigation Vault Retrofits (4)	16,000	-	16,000
Fountain Chlorination Pumps (Ross St & City Hall)	3,000	-	3,000
Re-Keying Locks - Washrooms/Concessions	25,000	-	25,000
Klahani Park - Gazebo Rebuild	4,500	-	4,500
McGuire Lake - Paved Path Extension (TCH - Memorial Path)	4,000	-	4,000
DAC Playground Decommissioning	5,000	-	5,000
Wood Chip Replacement (Various Parks)	14,000	-	14,000
Total Major Maintenance Maintenance	<u>276,900</u>	<u>177,600</u>	<u>99,300</u>
Total Park Facilities Maintenance	<u>457,650</u>	<u>361,935</u>	<u>95,715</u>
Total Parks and Buildings Maintenance	<u>1,805,955</u>	<u>1,685,595</u>	<u>120,360</u>
 Assessment and Studies			
Dangerous Tree Assessment - Little Mountain West Slope	10,000	-	10,000
Total Assessment and Studies	<u>10,000</u>	<u>-</u>	<u>10,000</u>
 Fiscal Services			
10 2812 1200 Interest - Bylaw #3184 - Little Mtn Park/Fire Hall	6,750	6,750	-
10 2812 1700 Interest - Bylaw #3569 - Blackburn Park	7,100	7,100	-
10 2812 2300 Interest - Bylaw #4072 - Blackburn Improvements	13,750	13,750	-
10 2813 1200 Principal - Bylaw #3184 - Little Mtn Park/Fire Hall	9,075	9,075	-
10 2813 1700 Principal - Bylaw #3569 - Blackburn Park	10,600	10,600	-
10 2813 2300 Principal - Bylaw #4072 - Blackburn Improvements	17,680	17,680	-
Total Fiscal Services	<u>64,955</u>	<u>64,955</u>	<u>-</u>
 Transfer To Reserves			
10 2825 8420 Bikeways	10,000	10,000	-
10 2825 8585 Bike Skills Park	-	10,000	(10,000)
10 2825 8590 Blackburn Park	50,000	50,000	-
10 2825 8595 Canoe Boat Launch - PIER Replacement	20,000	20,000	-
10 2825 8430 Canoe Beach - Rental Lot Area	50,000	50,000	-
10 2825 8490 Jackson Fieldhouse	-	10,000	(10,000)
10 2825 8485 Little Mountain Sports Fieldhouse	5,000	15,000	(10,000)
10 2825 8525 McGuire Park - Japanese Garden	-	5,000	(5,000)
10 2825 8425 Parks Preplan	25,000	25,000	-
10 2825 8530 Peter Jannick Naturalist Park - Landscaping	15,000	15,000	-
10 2825 8580 West Bay Connector Trail	55,645	55,645	-

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Klahani Park - Master Plan	15,000	-	15,000
Total Transfer To Reserves	<u>245,645</u>	<u>265,645</u>	<u>(20,000)</u>
 Capital Expenditures			
Picnic Tables (Replacement of 10 over 3 years)	-	7,500	(7,500)
Blackburn Park - Covered Structure - Lighting	-	10,000	(10,000)
Klahani Park - Backstops	-	27,500	(27,500)
Klahani Park - Court Resurfacing	29,500	-	29,500
Marine Park - Round-A-Bout Garden	-	25,000	(25,000)
Refuse Containers - Central Business District	-	10,000	(10,000)
Disc Golf Course	-	20,000	(20,000)
SAGA - Boiler Replacement	22,000	-	22,000
Canoe Beach Playground Replacement	-	-	-
Marine Park - Irrigation Replacement	32,000	-	32,000
Ross Street Plaza Washroom Redesign	10,000	-	10,000
Canoe Beach - Boat Launch Pile Replacement	-	-	-
Blackburn Park - Irrigation Upgrade	12,000	-	12,000
Klahani Park - Baseball Diamond #1 Infield Replacement	10,000	-	10,000
Klahani Park - Inline Booster Irrigation Pump	8,000	-	8,000
Raven Community Park Playground Replacement	-	-	-
Blackburn Park - Covered Structure - Staining	10,000	-	10,000
Total Capital Expenditures	<u>133,500</u>	<u>100,000</u>	<u>33,500</u>
Total Expenditures	<u>\$ 2,506,305</u>	<u>\$ 2,351,245</u>	<u>\$ 155,060</u>

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Project		Total Expenditure	General Revenue	Other Contrib.	General Capital	Parks Dev. Res.	Unexp. Reserve	Grant	Reserve Accts.
Canoe Beach - Boat Launch Improvements (CF)	R	\$ 125,555	\$ -	\$ -	\$ 75,000	\$ -	\$ 50,555	\$ -	\$ -
EXPO Signage - Design (CF)	R	27,900	-	-	-	-	27,900	-	-
People's Corner Upgrade (CF)	U	49,000	-	-	-	-	-	-	49,000
Fall Fair Grounds - Power Supply (CF)	N	64,000	-	-	-	-	-	-	64,000
Klahani Park - Court Resurfacing (CF)	R	57,000	29,500	-	-	27,500	-	-	-
Marine Park - Round-A-Bout Garden (CF)	R	35,000	-	10,000	-	-	25,000	-	-
Picnic Tables (Replacement of 10 Over 3 Years) (CF)	R	31,965	-	-	-	-	31,965	-	-
Refuse Containers - Central Business District (CF)	N	10,000	-	-	-	-	10,000	-	-
West Bay Connector Plan - Phase 1 (CF)	N	125,000	-	20,000	-	-	-	100,000	5,000
Park and Walkway Lighting (CF)	N	265,000	-	-	-	-	-	265,000	-
SAGA - Boiler Replacement	R	22,000	22,000	-	-	-	-	-	-
Canoe Beach Playground Replacement	R	80,000	-	-	-	80,000	-	-	-
Marine Park - Irrigation Replacement	R	32,000	32,000	-	-	-	-	-	-
Ross Street Plaza Washroom Redesign	U	10,000	10,000	-	-	-	-	-	-
Canoe Beach - Boat Launch Pile Replacement	R	15,000	-	-	-	-	-	-	15,000
Blackburn Park - Irrigation Upgrade	R/U	12,000	12,000	-	-	-	-	-	-
Klahani Park - Baseball Diamond #1 Infield Replacement	R	10,000	10,000	-	-	-	-	-	-
Klahani Park - Inline Booster Irrigation Pump	N	8,000	8,000	-	-	-	-	-	-
Raven Community Park Playground Replacement	R	100,000	-	-	50,000	50,000	-	-	-
Blackburn Park - Covered Structure - Staining	N	10,000	10,000	-	-	-	-	-	-
		\$ 1,089,420	\$ 133,500	\$ 30,000	\$ 125,000	\$ 157,500	\$ 145,420	\$ 365,000	\$ 133,000

City of Salmon Arm  
 Recreation Centre  
 2021 Final Budget

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>Revenue</u></b>			
Municipal Funding	\$ 728,760	\$ 721,335	\$ 7,425
Other Funding	-	-	-
Sales of Service	833,850	850,185	(16,335)
Revenue From Own Sources	-	-	-
Rentals	-	-	-
Transfer From Reserve Account	98,000	15,500	82,500
	<u>\$ 1,660,610</u>	<u>\$ 1,587,020</u>	<u>\$ 73,590</u>

**Expenditures**

Administration	\$ 12,000	\$ 12,000	\$ -
Sales of Service	1,604,110	1,530,020	74,090
Grounds and Building Maintenance	-	-	-
Machinery and Equipment	-	-	-
Assessment and Studies	-	-	-
Fiscal Services	-	-	-
Transfer To Reserves	30,000	30,000	-
Capital Expenditures	14,500	15,000	(500)
	<u>1,660,610</u>	<u>1,587,020</u>	<u>73,590</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 1,660,610</u>	<u>\$ 1,587,020</u>	<u>\$ 73,590</u>

City of Salmon Arm  
 Recreation Centre  
 2021 Final Budget

		<b>2021 Final <u>Budget</u></b>	<b>2020 Final <u>Budget</u></b>	<b>Variance Final <u>Budget</u></b>
Revenue				
Grants				
	City of Salmon Arm	\$ 728,760	\$ 721,335	\$ 7,425
10 1810 0100	C.S.R.D.	-	-	-
10 1810 9000	Other	-	-	-
	<b>Total Grants</b>	<u>728,760</u>	<u>721,335</u>	<u>7,425</u>
Sales of Service				
10 1448 1000	Recreation Centre - Labour Recovery	833,850	850,185	(16,335)
	<b>Total Sales of Service</b>	<u>833,850</u>	<u>850,185</u>	<u>(16,335)</u>
Rentals				
10 1678 1010	Yourlink Inc. Lease	-	-	-
		<u>-</u>	<u>-</u>	<u>-</u>
Transfer From Reserve Accts				
10 1920 8150	Reserve - Recreation Centre - Operating	-	15,500	(15,500)
	General - COVID 19 Restart Grant	98,000	-	98,000
	<b>Total Transfer From Reserve Accounts</b>	<u>98,000</u>	<u>15,500</u>	<u>82,500</u>
	<b>Total Revenue</b>	<u>\$ 1,660,610</u>	<u>\$ 1,587,020</u>	<u>\$ 73,590</u>



**City of Salmon Arm  
Recreation Centre  
2021 Final Budget**

	<b><u>2021 Final Budget</u></b>	<b><u>2020 Final Budget</u></b>	<b><u>Variance Final Budget</u></b>
<b>Administration</b>			
10 2751 0500 Insurance - Property	\$ 12,000	\$ 12,000	\$ -
Insurance - Liability	-	-	-
Total Administration	<u>12,000</u>	<u>12,000</u>	<u>-</u>
<b>Sales of Service</b>			
10 2752 1001 Recreation Centre – Labour	833,850	850,185	(16,335)
10 2753 1010 Recreation Centre – Operating	770,260	679,835	90,425
Total Sales of Service	<u>1,604,110</u>	<u>1,530,020</u>	<u>74,090</u>
<b>Assessments and Studies</b>			
Pool Assessment	-	-	-
Total Assessments and Studies	<u>-</u>	<u>-</u>	<u>-</u>
<b>Transfer To Reserves</b>			
10 2830 8710 Major Maintenance Reserve	25,000	25,000	-
10 2825 8150 Operating Reserve	5,000	5,000	-
Total Transfer To Reserves	<u>30,000</u>	<u>30,000</u>	<u>-</u>
<b>Capital Expenditures</b>			
Telephone System	-	15,000	(15,000)
Facility Management Software	7,000	-	7,000
Turnstiles	7,500	-	7,500
Total Capital Expenditures	<u>14,500</u>	<u>15,000</u>	<u>(500)</u>
Total Expenditures	<u>\$ 1,660,610</u>	<u>\$ 1,587,020</u>	<u>\$ 73,590</u>

City of Salmon Arm  
 Recreation Centre  
 Capital Expenditure Budget  
 2021 Final Budget

Project		Total Expenditure	General Revenue	Unexpended Reserve	Major Maint. Res. Fund	Reserve
Facility Management Software Turnstiles	U	\$ 10,000	\$ 7,000	\$ -	\$ -	\$ 3,000
	N	15,000	7,500			7,500
		\$ 25,000	\$ 14,500	\$ -	\$ -	\$ 10,500

City of Salmon Arm  
 Wharf Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b><u>Revenue</u></b>			
Municipal Funding	\$ 97,500	\$ 91,605	\$ 5,895
Other Funding	-	-	-
Sales of Service	1,000	1,000	-
Revenue From Own Sources	-	-	-
Rentals	40,000	40,000	-
Transfer From Reserve/Surplus	48,170	18,170	30,000
Total Revenue	<u>\$ 186,670</u>	<u>\$ 150,775</u>	<u>\$ 35,895</u>

**Expenditures**

Administration	\$ -	\$ -	\$ -
Sales of Service	-	-	-
Grounds and Building Maintenance	76,670	65,775	10,895
Assessment and Studies	30,000	-	30,000
Fiscal Services	-	-	-
Transfer To Reserves	80,000	80,000	-
Capital Expenditures	-	5,000	(5,000)
	<u>186,670</u>	<u>150,775</u>	<u>35,895</u>
Surplus (Deficit) For the Year	-	-	-
	<u>\$ 186,670</u>	<u>\$ 150,775</u>	<u>\$ 35,895</u>

**City of Salmon Arm  
Wharf Services  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
<b><u>Revenue</u></b>			
Taxation			
10 1110 0030	\$ -	\$ -	\$ -
Specified Area Levy	97,500	91,605	5,895
City of Salmon Arm	97,500	91,605	5,895
Total Taxation	<u>97,500</u>	<u>91,605</u>	<u>5,895</u>
Sales of Service			
10 1449 9000	1,000	1,000	-
Other	1,000	1,000	-
Total Sales of Service	<u>1,000</u>	<u>1,000</u>	<u>-</u>
Rentals			
10 1674 2050	40,000	40,000	-
Wharf - Houseboat Lease	40,000	40,000	-
10 1674 2080	-	-	-
Wharf - Tourism Lease	-	-	-
Total Rentals	<u>40,000</u>	<u>40,000</u>	<u>-</u>
Transfer From Reserves			
	18,170	18,170	-
	30,000	-	30,000
10 1920 8810	48,170	18,170	30,000
Transfer From Surplus (CF)	48,170	18,170	30,000
Transfer From Wharf Reserve	30,000	-	30,000
Total Transfer From Reserve	<u>48,170</u>	<u>18,170</u>	<u>30,000</u>
Total Revenue	<u>\$ 186,670</u>	<u>\$ 150,775</u>	<u>\$ 35,895</u>

**Expenditures**

Wharf Maintenance

10 2735 2001	\$ 10,000	\$ 5,075	\$ 4,925
Wharf Maintenance - Lab.	10,000	5,075	4,925
10 2735 2002	1,500	1,000	500
Wharf Maintenance - Equip.	1,500	1,000	500
10 2735 2004	10,000	15,000	(5,000)
Wharf Maintenance - Contr.	10,000	15,000	(5,000)
10 2735 2005	5,500	5,500	-
Wharf Maintenance - Mats.	5,500	5,500	-
10 2735 2007	2,500	2,500	-
Wharf Maintenance - Hydro	2,500	2,500	-
10 2735 2010	7,600	7,500	100
Wharf Maintenance - Ins.	7,600	7,500	100
10 2735 2011	1,000	1,000	-
Wharf Maintenance - Water & Sewer	1,000	1,000	-
10 2735 2014	5,700	6,000	(300)
Wharf Maintenance - Lease	5,700	6,000	(300)
10 2735 2015	-	-	-
Wharf Maintenance - Security	-	-	-
Total Wharf Maintenance	<u>43,800</u>	<u>43,575</u>	<u>225</u>

City of Salmon Arm  
 Wharf Services  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Wharf Vandalism</b>			
10 2735 2101	1,000	2,030	(1,030)
10 2735 2102	200	500	(300)
10 2735 2104	500	1,000	(500)
10 2735 2105	500	500	-
10 2735 2110	-	-	-
Total Wharf Vandalism	<u>2,200</u>	<u>4,030</u>	<u>(1,830)</u>
<b>Major Maintenance</b>			
10 2739 9020	12,500	-	12,500
10 2739 9030	18,170	18,170	-
Total Major Maintenance	<u>30,670</u>	<u>18,170</u>	<u>12,500</u>
Total Wharf Maintenance	<u>76,670</u>	<u>65,775</u>	<u>10,895</u>
<b>Assessment and Studies</b>			
Wharf Tenure Study	<u>30,000</u>	-	<u>30,000</u>
Total Assessment and Studies	<u>30,000</u>	-	<u>30,000</u>
<b>Fiscal Services</b>			
10 2812 0400	-	-	-
10 2813 0400	-	-	-
Total Fiscal Services	<u>-</u>	<u>-</u>	<u>-</u>
<b>Transfer To Reserves</b>			
10 2825 8310	-	-	-
10 2825 8830	-	-	-
10 2825 8850	-	-	-
10 2825 8860	80,000	80,000	-
Total Transfer To Reserves	<u>80,000</u>	<u>80,000</u>	<u>-</u>
<b>Capital Expenditures</b>			
Wharf Marina Dock Replacement - Ph 1	-	-	-
Canoe Wharf (Old Federal Wharf)	-	5,000	(5,000)
Canoe Wharf (Old Federal Wharf) - Ph. 2	-	-	-
Total Capital Expenditures	<u>-</u>	<u>5,000</u>	<u>(5,000)</u>
Total Expenditures	<u>186,670</u>	<u>150,775</u>	<u>35,895</u>
Surplus (Deficit) For the Year	<u>-</u>	<u>-</u>	<u>-</u>
	<u>\$ 186,670</u>	<u>\$ 150,775</u>	<u>\$ 35,895</u>

City of Salmon Arm  
 General Capital Expenditures  
 Wharf  
 2021 Final Budget

Project		Total Expenditure	General Revenue	Other Contrib.	Reserve Account	Unexpended Reserve
Canoe Wharf (Old Federal Wharf) (CF)	R	\$ 19,100	\$ -	\$ -	\$ 19,100	
Canoe Wharf (Old Federal Wharf) - Ph. 2	R	15,000	-		15,000	
Wharf Marina Dock Replacement - Ph 1 (CF)	R	700,000	-		700,000	
		\$ 734,100	\$ -	\$ -	\$ 734,100	\$ -

City of Salmon Arm  
 Water Revenue Fund  
 2021 Final Budget

	<b>2021 Final <u>Budget</u></b>	<b>2020 Final <u>Budget</u></b>	<b>Variance Final <u>Budget</u></b>
<b><u>Revenue</u></b>			
Sales of Service	\$ 2,730,500	\$ 2,566,500	\$ 164,000
Revenue From Own Source	131,505	130,500	1,005
Grants	10,000	10,000	-
Transfer From Reserves/Surplus	132,000	133,000	(1,000)
Parcel Taxes	1,472,435	1,462,435	10,000
	<u>\$ 4,476,440</u>	<u>\$ 4,302,435</u>	<u>\$ 174,005</u>

**Expenditures**

Administration	\$ 771,100	\$ 715,300	\$ 55,800
Purification and Treatment	523,550	512,850	10,700
Service of Supply	159,450	147,150	12,300
Transmission and Distribution	655,500	537,500	118,000
Pumping Station Maintenance	456,350	434,850	21,500
Studies and Assessments	143,000	144,000	(1,000)
Fiscal Services	725,338	768,738	(43,400)
Transfer To Reserves	276,152	372,047	(95,895)
Capital Expenditures	766,000	670,000	96,000
	<u>4,476,440</u>	<u>4,302,435</u>	<u>174,005</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 4,476,440</u>	<u>\$ 4,302,435</u>	<u>\$ 174,005</u>

City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Revenue			
Sales of Service			
50 1410 1100 User Fees - Flat Rate	\$ 1,648,000	\$ 1,574,000	\$ 74,000
50 1410 1200 User Fees - Metered	823,000	823,000	-
50 1410 1225 User Fees - Adams Lake Band	55,000	55,000	-
50 1410 1230 User Fees - Neskonlith Band	11,000	11,000	-
50 1410 1250 Discounts	(127,000)	(127,000)	-
50 1410 1300 Water Connections	140,000	40,000	100,000
50 1410 1400 Water On/Off	5,000	5,000	-
50 1410 1500 Water Supply	110,000	123,500	(13,500)
50 1410 1600 Tri-Partate Agreement (NIB/ALIB)	39,500	36,000	3,500
50 1410 1700 Back Flow Device Consumption	1,000	1,000	-
50 1410 1800 Bulk Water Sales	15,000	15,000	-
50 1410 9000 Other	-	-	-
50 1430 0010 Custom Work	10,000	10,000	-
Total Sales of Service	<u>2,730,500</u>	<u>2,566,500</u>	<u>164,000</u>
Other Revenue From Own Sources			
50 1510 1020 Interest Inc. - Future Expenditure	1,960	-	1,960
50 1510 1040 Interest Inc. - Homely Reservoir	4,735	-	4,735
50 1510 1080 Interest Inc. - Asset Management	130	-	130
50 1510 1090 Interest Inc. - TCH West (MoTI Project)	1,795	-	1,795
50 1510 1100 Interest Inc. - NIB Loan	-	-	-
50 1510 1110 Interest Inc. - PW Bldg Renovation	510	-	510
50 1510 1120 Interest Inc. - HWY 97B Watermain	245	-	245
50 1510 1130 Interest Inc. - WTP Genset	125	-	125
50 1510 1140 Interest Inc. - Canoe Beach WM	505	-	505
50 1550 0000 Return on Investment	7,000	16,000	(9,000)
50 1560 0000 Interest and Penalties	17,500	17,500	-
50 1570 0000 Hydrant Rentals	92,000	92,000	-
50 1580 0000 Back Flow Device Rental	5,000	5,000	-
50 1590 0000 Other	-	-	-
Total Other Revenue Own Sources	<u>131,505</u>	<u>130,500</u>	<u>1,005</u>
Conditional Transfers From Other Gov't			
50 1630 0000 Other - Infrastructure Planning Grant (CF)	10,000	10,000	-
Total Conditional Trans. Other Gov't	<u>10,000</u>	<u>10,000</u>	<u>-</u>
Transfer From Other Funds			
Transfer From Reserves			
50 1920 0005 Prior Years' Surplus (CF)	109,000	109,000	-



City of Salmon Arm  
 Water Revenue Fund  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
50 1920 0010 Reserve for Future Expenditure	-	-	-
50 1920 1080 Asset Management Reserve (CF)	23,000	24,000	(1,000)
Total Transfer From Reserves	<u>132,000</u>	<u>133,000</u>	<u>(1,000)</u>
General Operating			
50 1922 0100 Water Frontage Tax	1,470,000	1,460,000	10,000
50 1922 0200 Water Parcel Tax - 73 Avenue Watermain Ext.	2,435	2,435	-
Total Transfer General Operating	<u>1,472,435</u>	<u>1,462,435</u>	<u>10,000</u>
Total Transfer From Other Funds	<u>1,604,435</u>	<u>1,595,435</u>	<u>9,000</u>
Total Revenue	<u>\$ 4,476,440</u>	<u>\$ 4,302,435</u>	<u>\$ 174,005</u>

City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Administration			
50 2129 0001	\$ 157,000	\$ 155,000	\$ 2,000
50 2129 0010	366,000	314,500	51,500
50 2129 0020	500	500	-
50 2129 0035	2,000	2,000	-
50 2129 0050	1,500	1,300	200
50 2129 0060	3,600	4,000	(400)
50 2129 0065	-	-	-
50 2129 0070	2,500	2,500	-
50 2129 0100	-	-	-
50 2129 0101	106,000	105,000	1,000
50 2129 0110	8,700	8,700	-
50 2129 0115	1,000	1,000	-
50 2129 0120	5,000	5,000	-
50 2129 0160	3,500	3,500	-
50 2129 0161	5,000	5,000	-
50 2129 0165	2,000	2,000	-
50 2129 0191	-	-	-
50 2129 0192	-	-	-
50 2129 0200	-	-	-
50 2129 0201	8,000	7,500	500
50 2129 0202	2,800	2,800	-
50 2129 0300	500	500	-
50 2129 0301	4,000	4,000	-
50 2129 0304	500	-	500
50 2129 0310	-	-	-
50 2129 0311	-	-	-
50 2129 0315	5,000	5,000	-
50 2129 0325	-	-	-
50 2129 0330	23,000	23,000	-
50 2129 0500	19,500	21,500	(2,000)
50 2129 0601	14,000	14,000	-
50 2129 0602	-	-	-
50 2129 0604	4,000	4,000	-
50 2129 0605	-	-	-
50 2129 0700	11,500	8,600	2,900
Total Administration	<u>757,100</u>	<u>700,900</u>	<u>56,200</u>
GIS Maintenance			
50 2131 0101	14,000	14,400	(400)
50 2131 0102	-	-	-
50 2131 0104	-	-	-
50 2131 0105	-	-	-
Total GIS Maintenance	<u>14,000</u>	<u>14,400</u>	<u>(400)</u>
Total Administration	<u>771,100</u>	<u>715,300</u>	<u>55,800</u>

City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Purification and Treatment			
Water Treatment Plant			
50 2540 0050	500	500	-
50 2540 0055	500	500	-
50 2540 0110	250	250	-
50 2540 0115	750	750	-
50 2540 0120	500	500	-
50 2540 0125	500	500	-
50 2540 0160	2,500	2,500	-
50 2540 0165	2,000	2,000	-
50 2540 0170	-	-	-
50 2540 0301	36,700	36,700	-
50 2540 0310	1,000	1,000	-
50 2540 1001	183,000	180,000	3,000
50 2540 1002	6,000	6,000	-
50 2540 1004	35,000	30,000	5,000
50 2540 1005	35,000	30,000	5,000
50 2540 1006	49,000	49,000	-
50 2540 1007	11,000	15,000	(4,000)
50 2540 1010	14,000	13,300	700
50 2540 1011	15,000	15,000	-
50 2540 1012	55,000	55,000	-
Total Water Treatment Plant	<u>448,200</u>	<u>438,500</u>	<u>9,700</u>
UV Building (Metford Dam)			
50 2540 2001	30,000	29,000	1,000
50 2540 2002	5,000	5,000	-
50 2540 2004	3,000	3,000	-
50 2540 2005	10,000	10,000	-
50 2540 2006	6,500	6,500	-
50 2540 2010	250	250	-
50 2540 2012	-	-	-
Total UV Building (Metford Dam)	<u>54,750</u>	<u>53,750</u>	<u>1,000</u>
Chlorination			
50 2410 0101	3,500	3,500	-
50 2410 0102	600	600	-
50 2410 0104	2,500	2,500	-
50 2410 0105	4,000	4,000	-
50 2410 0112	10,000	10,000	-
Total Chlorination	<u>20,600</u>	<u>20,600</u>	<u>-</u>
Total Purification and Treatment	<u>523,550</u>	<u>512,850</u>	<u>10,700</u>

**City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget**

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Service of Supply			
SCADA System			
50 2415 0051	250	250	-
50 2415 0052	100	100	-
50 2415 0054	2,500	2,500	-
50 2415 0055	1,500	1,500	-
Total SCADA System	<u>4,350</u>	<u>4,350</u>	<u>-</u>
Monitoring and Testing			
50 2415 0101	15,000	15,000	-
50 2415 0102	2,750	2,750	-
50 2415 0103	-	-	-
50 2415 0104	16,000	16,000	-
50 2415 0105	4,500	4,500	-
Total Monitoring and Testing	<u>38,250</u>	<u>38,250</u>	<u>-</u>
Brush Removal			
50 2415 0201	2,100	2,100	-
50 2415 0202	2,000	2,000	-
50 2415 0204	10,000	10,000	-
50 2415 0205	1,000	1,000	-
Total Brush Removal	<u>15,100</u>	<u>15,100</u>	<u>-</u>
Kault Hill Tower			
Kault Hill Tower - Lab.	500	-	500
Kault Hill Tower - Equip.	800	-	800
Kault Hill Tower - Contr.	600	-	600
Kault Hill Tower - Mats.	200	-	200
Kault Hill Tower - Hydro	500	-	500
Total Kault Hill Tower	<u>2,600</u>	<u>-</u>	<u>2,600</u>
	<u>60,300</u>	<u>57,700</u>	<u>2,600</u>
Reservoir Maintenance			
Mcleod Reservoir (Zone II) Maintenance			
50 2420 0101	3,800	3,800	-
50 2420 0102	1,000	1,000	-
50 2420 0104	1,500	1,500	-
50 2420 0105	500	500	-
50 2420 0106	150	150	-
Total Mcleod Reservoir Maintenance	<u>6,950</u>	<u>6,950</u>	<u>-</u>

City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Broadview Reservoir (Zone III & IIIA) Maintenance			
50 2420 0201	5,400	5,400	-
50 2420 0202	1,000	1,000	-
50 2420 0204	3,000	3,000	-
50 2420 0205	1,000	1,000	-
50 2420 0206	5,000	5,000	-
Total Broadview Reservoir Maintenance	<u>15,400</u>	<u>15,400</u>	<u>-</u>
Homely Reservoir (Zone I) Maintenance			
50 2420 0301	6,300	5,800	500
50 2420 0302	1,500	1,500	-
50 2420 0304	2,000	2,000	-
50 2420 0305	1,500	1,500	-
50 2420 0306	5,000	500	4,500
Total Homely Reservoir Maintenance	<u>16,300</u>	<u>11,300</u>	<u>5,000</u>
Metford Reservoir (Dam Zone IV) Maintenance			
50 2420 0401	10,000	9,000	1,000
50 2420 0402	4,000	4,000	-
50 2420 0404	4,000	4,000	-
50 2420 0405	1,000	1,000	-
50 2420 0406	-	-	-
Total Metford Reservoir Maintenance	<u>19,000</u>	<u>18,000</u>	<u>1,000</u>
Little Mountain Reservoir (Zone IV) Maintenance			
50 2420 0501	4,500	4,500	-
50 2420 0502	2,000	1,000	1,000
50 2420 0504	5,000	1,500	3,500
50 2420 0505	600	750	(150)
50 2420 0506	650	500	150
Total Little Mountain Reservoir Maint.	<u>12,750</u>	<u>8,250</u>	<u>4,500</u>
2020 Reservoir (Zone V) Maintenance			
50 2420 0601	5,700	5,700	-
50 2420 0602	2,000	2,000	-
50 2420 0604	1,000	1,000	-
50 2420 0605	500	500	-
50 2420 0606	250	250	-
Total 2020 Reservoir Maintenance	<u>9,450</u>	<u>9,450</u>	<u>-</u>

City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Skelton Reservoir (Zone 1) Maintenance			
50 2420 0701	5,500	5,500	-
50 2420 0702	900	700	200
50 2420 0704	1,000	1,000	-
50 2420 0705	1,000	2,500	(1,500)
50 2420 0706	1,500	1,500	-
Total Skelton Reservoir Maintenance	<u>9,900</u>	<u>11,200</u>	<u>(1,300)</u>
Park Hill Reservoir (Zone 1) Maintenance			
50 2420 0801	5,500	5,000	500
50 2420 0802	900	900	-
50 2420 0804	1,000	1,000	-
50 2420 0805	1,000	1,000	-
50 2420 0806	1,000	1,000	-
Total Park Hill Reservoir Maintenance	<u>9,400</u>	<u>8,900</u>	<u>500</u>
Total Reservoir Maintenance	<u>99,150</u>	<u>89,450</u>	<u>9,700</u>
Total Service of Supply	<u>159,450</u>	<u>147,150</u>	<u>12,300</u>
Transmission and Distribution			
Main Repair			
50 2430 0101	43,000	40,000	3,000
50 2430 0102	18,000	18,000	-
50 2430 0104	15,000	15,000	-
50 2430 0105	7,500	7,500	-
Total Main Repair	<u>83,500</u>	<u>80,500</u>	<u>3,000</u>
Service Connection Maintenance			
50 2430 0201	-	-	-
50 2430 0202	-	-	-
50 2430 0204	140,000	40,000	100,000
50 2430 0205	-	-	-
Total Service Connection Maintenance	<u>140,000</u>	<u>40,000</u>	<u>100,000</u>
Service Repair			
50 2430 0301	67,000	67,000	-
50 2430 0302	26,000	26,000	-
50 2430 0304	5,000	5,000	-
50 2430 0305	5,000	5,000	-
Total Service Repair	<u>103,000</u>	<u>103,000</u>	<u>-</u>

City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Extensions &amp; Replacements</b>			
50 2430 0401	-	-	-
50 2430 0402	-	-	-
50 2430 0404	20,000	20,000	-
50 2430 0405	-	-	-
Total Extensions & Replacements	<u>20,000</u>	<u>20,000</u>	<u>-</u>
<b>Line Flushing &amp; Preventative Maintenance</b>			
50 2430 0501	53,000	52,000	1,000
50 2430 0502	12,000	12,000	-
50 2430 0504	2,000	2,000	-
50 2430 0505	5,000	5,000	-
Total Line Flushing & Prev. Maintenance	<u>72,000</u>	<u>71,000</u>	<u>1,000</u>
<b>Cross Connection Control Maintenance</b>			
50 2430 0601	-	-	-
50 2430 0602	-	-	-
50 2430 0604	20,000	20,000	-
50 2430 0605	-	-	-
Total Cross Connection Control Maintenance	<u>20,000</u>	<u>20,000</u>	<u>-</u>
<b>Meter Repair</b>			
50 2430 0701	22,000	21,000	1,000
50 2430 0702	4,500	4,500	-
50 2430 0704	1,000	1,000	-
50 2430 0705	20,000	10,000	10,000
Total Meter Repair	<u>47,500</u>	<u>36,500</u>	<u>11,000</u>
<b>Hydrant Maintenance - ICBC Recoverable</b>			
50 2430 0751	-	-	-
50 2430 0752	-	-	-
50 2430 0754	-	-	-
50 2430 0755	-	-	-
Total Hydrant Maintenance - ICBC Recoverable	<u>-</u>	<u>-</u>	<u>-</u>
<b>Hydrant Maintenance</b>			
50 2430 0801	70,000	70,000	-
50 2430 0802	12,000	12,000	-
50 2430 0804	1,000	5,000	(4,000)
50 2430 0805	9,000	5,000	4,000
Total Hydrant Maintenance	<u>92,000</u>	<u>92,000</u>	<u>-</u>

City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Hydrant Protection			
50 2430 0811	18,000	16,000	2,000
50 2430 0812	7,000	6,000	1,000
50 2430 0814	2,000	2,000	-
50 2430 0815	1,000	1,000	-
Total Hydrant Protection	<u>28,000</u>	<u>25,000</u>	<u>3,000</u>
Valve Maintenance			
50 2430 0901	35,000	35,000	-
50 2430 0902	8,000	8,000	-
50 2430 0904	1,000	1,000	-
50 2430 0905	5,000	5,000	-
50 2430 0906	500	500	-
Total Valve Maintenance	<u>49,500</u>	<u>49,500</u>	<u>-</u>
Total Transmission and Distribution	<u>655,500</u>	<u>537,500</u>	<u>118,000</u>
Pump Station Maintenance			
1860 Pump Station (Zone IV) Maintenance			
50 2435 0101	13,000	13,000	-
50 2435 0102	2,200	2,200	-
50 2435 0104	5,000	15,000	(10,000)
50 2435 0105	2,000	2,000	-
50 2435 0106	50,000	50,000	-
50 2435 0107	-	-	-
50 2435 0111	100	100	-
Total 1860 Pump Station Maintenance	<u>72,300</u>	<u>82,300</u>	<u>(10,000)</u>
2020 Pump Station (Zone V) Maintenance			
50 2435 0201	6,000	6,000	-
50 2435 0202	1,200	1,200	-
50 2435 0204	1,000	3,000	(2,000)
50 2435 0205	1,000	1,000	-
50 2435 0206	17,500	17,500	-
Total 2020 Pump Station Maintenance	<u>26,700</u>	<u>28,700</u>	<u>(2,000)</u>
Canoe Pump Station (Zone I & II) Maintenance			
50 2435 0301	30,000	30,000	-
50 2435 0302	1,700	1,700	-
50 2435 0304	40,000	10,000	30,000
50 2435 0305	5,000	5,000	-
50 2435 0306	230,000	230,000	-
50 2435 0307	350	350	-
Total Canoe Pump Station Maintenance	<u>307,050</u>	<u>277,050</u>	<u>30,000</u>



City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
ALIB/NIB Gleneden Pump Station Maintenance			
50 2435 0601	20,000	19,000	1,000
50 2435 0602	5,000	4,000	1,000
50 2435 0604	5,000	3,000	2,000
50 2435 0605	2,000	2,000	-
50 2435 0606	7,500	7,500	-
50 2435 0608	-	500	(500)
50 2435 0612	-	-	-
Total ALIB/NIB Gleneden Pump Stn Maintenance	<u>39,500</u>	<u>36,000</u>	<u>3,500</u>
Gleneden/Nyland Pump Station Maintenance			
50 2435 0701	5,200	5,200	-
50 2435 0702	1,100	1,100	-
50 2435 0704	1,000	1,000	-
50 2435 0705	500	500	-
50 2435 0706	3,000	3,000	-
50 2435 0712	-	-	-
Total Gleneden/Nyland Pump Stn Maintenance	<u>10,800</u>	<u>10,800</u>	<u>-</u>
Total Pump Station Maintenance	<u>456,350</u>	<u>434,850</u>	<u>21,500</u>
Studies and Assessments			
Shuswap Watershed Program			
50 2450 1021	-	-	-
50 2450 1022	-	-	-
50 2450 1024	10,000	10,000	-
50 2450 1025	-	-	-
Total Shuswap Watershed Program	<u>10,000</u>	<u>10,000</u>	<u>-</u>
Asset Management Plan			
50 2450 1071	-	-	-
50 2450 1072	-	-	-
50 2450 1074	23,000	24,000	(1,000)
50 2450 1075	-	-	-
Total Asset Management Plan	<u>23,000</u>	<u>24,000</u>	<u>(1,000)</u>
Water Conservation Study (Update)			
50 2450 1081	-	-	-
50 2450 1082	-	-	-
50 2450 1084	25,000	25,000	-
50 2450 1085	-	-	-
Total Water Conservation Study (Update)	<u>25,000</u>	<u>25,000</u>	<u>-</u>

City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Zone 2 Pump Station - Feasibility Study</b>			
50 2450 1101	-	-	-
50 2450 1102	-	-	-
50 2450 1104	50,000	50,000	-
50 2450 1105	-	-	-
	<u>50,000</u>	<u>50,000</u>	<u>-</u>
<b>Watermain / Pipe Condition Assessment</b>			
50 2450 2101	-	-	-
50 2450 2102	-	-	-
50 2450 2104	5,000	5,000	-
50 2450 2105	-	-	-
	<u>5,000</u>	<u>5,000</u>	<u>-</u>
<b>Secondary Water Supply Assessment</b>			
50 2450 2201	-	-	-
50 2450 2202	-	-	-
50 2450 2204	30,000	30,000	-
50 2450 2205	-	-	-
	<u>30,000</u>	<u>30,000</u>	<u>-</u>
	<u>143,000</u>	<u>144,000</u>	<u>(1,000)</u>
<b>Fiscal Services</b>			
<b>Interest Payments</b>			
50 2812 0600	-	-	-
50 2812 0800	9,100	9,100	-
50 2812 0900	18,638	18,638	-
50 2812 1000	238,500	238,500	-
50 2812 1100	26,200	76,090	(49,890)
50 2812 1300	1,570	1,570	-
50 2812 1400	-	-	-
50 2812 1500	-	-	-
	<u>294,008</u>	<u>343,898</u>	<u>(49,890)</u>

City of Salmon Arm  
Water Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Principal Payments</b>			
50 2813 0600 Principal - # 2901 (Cdn)	-	-	-
50 2813 0800 Principal - # 3458 (Cdn)	17,465	17,465	-
50 2813 0900 Principal - # 3551 (Cdn)	35,765	35,765	-
50 2813 1000 Principal - # 3576 (Cdn)	302,235	302,235	-
50 2813 1100 Principal - # 3816 (Cdn)	75,000	68,510	6,490
50 2813 1300 Principal - # 3793 (Cdn)	865	865	-
50 2813 1400 Principal - # (Cdn) (TCH Watermain)	-	-	-
50 2813 1500 Principal - # (Cdn) (Booster Station)	-	-	-
Total Principal Repayments	<u>431,330</u>	<u>424,840</u>	<u>6,490</u>
Total Fiscal Services	<u>725,338</u>	<u>768,738</u>	<u>(43,400)</u>
<b>Transfer To Own Reserves and Funds</b>			
<b>Transfer To Reserve Accounts</b>			
50 2825 1020 Reserve For Future Expenditure	26,147	57,047	(30,900)
50 2825 1120 Reserve For HWY 97B Watermain	25,000	25,000	-
50 2825 1130 Reserve For WTP - Genset	25,000	25,000	-
50 2825 1090 Reserve For TCH West (MoTI Project)	-	75,000	(75,000)
50 2825 1110 Reserve For Public Works Bldg - Renovation	50,000	50,000	-
50 2828 1020 Interest - Future Expenditure	1,960	-	1,960
50 2828 1040 Interest - Homely Reservoir	4,735	-	4,735
50 2828 1080 Interest - Asset Management	130	-	130
50 2828 1090 Interest - TCH West (MoTI Project)	1,795	-	1,795
50 2828 1110 Interest - PW Bldg Renovation	510	-	510
50 2828 1120 Interest - HWY 97B Watermain	245	-	245
50 2828 1130 Interest - WTP Genset	125	-	125
50 2828 1140 Interest - Canoe Beach WM	505	-	505
Total Transfer To Reserve Accounts	<u>136,152</u>	<u>232,047</u>	<u>(95,895)</u>
<b>Transfer To Reserve Funds</b>			
50 2830 1000 Water Major Maintenance Reserve	140,000	140,000	-
Total Transfer To Reserve Funds	<u>140,000</u>	<u>140,000</u>	<u>-</u>
Total Transfer To Reserves	<u>276,152</u>	<u>372,047</u>	<u>(95,895)</u>
<b>Capital Expenditures</b>			
Controls & Alarms	5,000	5,000	-
Fire Hydrant Infill Program	25,000	25,000	-
Mainline Valve Installation Program	25,000	25,000	-
SCADA	5,000	5,000	-
Water Meter Installation Program	15,000	15,000	-
WTP (Shus. Lake) - Plant Improvements	15,000	15,000	-
WTP (Shus. Lake) - PLC Replacement	40,000	-	40,000
WTP (Shus. Lake) - Hypo Generator Cell Repl.	80,000	-	80,000
WTP (Shus. Lake) - New Spare Low Lift VFD	18,000	-	18,000

City of Salmon Arm  
 Water Revenue Fund  
 2021 Final Budget

	<b><u>2021</u></b> <b><u>Final</u></b> <b><u>Budget</u></b>	<b><u>2020</u></b> <b><u>Final</u></b> <b><u>Budget</u></b>	<b><u>Variance</u></b> <b><u>Final</u></b> <b><u>Budget</u></b>
WTP (Shus. Lake) - New Spare Floc Mixer	15,000	-	15,000
8 Ave NE Upgrade	31,000	-	31,000
20 Ave NE at Lakeshore - Watermain Upgrade	240,000	-	240,000
Lakeshore - 10 Ave - 17 Ave NE Upgrade	229,000	-	229,000
Shuswap Street S (610-520)	23,000	-	23,000
PW Building - OH&S Upgrades	-	-	-
Zone 5 - Booster Station - Construction	-	-	-
TCH Watermain Replacement Design	-	350,000	(350,000)
Zone 1 - Canoe Beach Watermain	-	180,000	(180,000)
Zone 2 - Pump Station - Design	-	50,000	(50,000)
Total Capital Expenditures	<u>766,000</u>	<u>670,000</u>	<u>96,000</u>
Total Transfer To Own Reserve & Funds	<u>1,042,152</u>	<u>1,042,047</u>	<u>105</u>
Total Expenditures	<u>\$ 4,476,440</u>	<u>\$ 4,302,435</u>	<u>\$ 174,005</u>

City of Salmon Arm  
 Water Capital Expenditures  
 2021 Final Budget

Project		Total Expenditure	Water Revenue	Reserve For Unexp.	Long Term Debt	Major Maint. Res.	DCC Water	Reserve
Ross Street Underpass (CF)	N	\$ 214,000	\$ -	\$ -	\$ -	\$ 214,000	\$ -	\$ -
TCH Watermain Improvement (MoTI Project) (CF)	U	205,000	-	-	-	-	-	205,000
Zone 2 - Pump Station - Design (CF)	R	200,000	-	100,000	-	-	100,000	-
Zone 2 - Pump Station - Construction (CF)	R	2,020,000	-	-	1,720,000	-	300,000	-
Controls and Alarms	R	5,000	5,000	-	-	-	-	-
Fire Hydrant Infill Program	N	25,000	25,000	-	-	-	-	-
Mainline Valve Installation Program	N	25,000	25,000	-	-	-	-	-
SCADA	R	5,000	5,000	-	-	-	-	-
Water Meter Installation Program	N	15,000	15,000	-	-	-	-	-
8 Ave NE Upgrade	U	111,000	31,000	-	-	80,000	-	-
20 Ave NE at Lakeshore - Watermain Upgrade	U	440,000	240,000	-	-	-	-	200,000
Lakeshore - 10 Ave - 17 Ave NE Upgrade	U	429,000	229,000	-	-	200,000	-	-
PW Building - OH&S Upgrades	U	180,000	-	-	-	-	-	180,000
Shuswap Street S (610-520)	U	23,000	23,000	-	-	-	-	-
WTP (Shus. Lake) - Plant Improvements	N	15,000	15,000	-	-	-	-	-
WTP (Shus. Lake) - PLC Replacement	R	40,000	40,000	-	-	-	-	-
WTP (Shus. Lake) - Hypo Generator Cell Repl.	R	80,000	80,000	-	-	-	-	-
WTP (Shus. Lake) - New Spare Low Lift VFD	N	18,000	18,000	-	-	-	-	-
WTP (Shus. Lake) - New Spare Floc Mixer	N	15,000	15,000	-	-	-	-	-
Zone 5 - Booster Station - Construction	U	2,315,000	-	-	1,315,000	-	1,000,000	-
		\$ 6,380,000	\$ 766,000	\$ 100,000	\$ 3,035,000	\$ 494,000	\$ 1,400,000	\$ 585,000

City of Salmon Arm  
 Sewer Revenue Fund  
 2021

	<b>2021 Final <u>Budget</u></b>	<b>2020 Final <u>Budget</u></b>	<b>Variance Final <u>Budget</u></b>
Sales of Service	\$ 2,216,500	\$ 2,154,000	\$ 62,500
Revenue From Own Source	55,530	53,000	2,530
Grants	-	-	-
Transfer From Reserves	29,500	30,000	(500)
Frontage Taxes	970,000	955,000	15,000
	<u>\$ 3,271,530</u>	<u>\$ 3,192,000</u>	<u>\$ 79,530</u>

**Revenue**

**Expenditures**

Administration	\$ 667,750	\$ 610,650	\$ 57,100
Sewage Collection Systems	300,700	273,450	27,250
Sewage Lift Stations	114,300	103,300	11,000
Sewage Treatment and Disposal	1,019,100	998,800	20,300
Studies and Assessments	39,500	45,000	(5,500)
Major Maintenance	80,000	-	80,000
Fiscal Services	264,945	264,945	-
Transfer To Reserves	65,235	185,855	(120,620)
Capital Expenditures	720,000	710,000	10,000
	<u>3,271,530</u>	<u>3,192,000</u>	<u>79,530</u>
Surplus (Deficit) For The Year	-	-	-
	<u>\$ 3,271,530</u>	<u>\$ 3,192,000</u>	<u>\$ 79,530</u>

City of Salmon Arm  
Sewer Revenue Fund  
2021 Final Budget

	2021 Final <u>Budget</u>	2020 Final <u>Budget</u>	Variance Final <u>Budget</u>
Revenue			
Sales of Service			
90 1410 1100	\$ 1,600,000	\$ 1,525,000	\$ 75,000
90 1410 1200	630,000	660,000	(30,000)
90 1410 1225	31,500	39,000	(7,500)
90 1410 1250	(125,000)	(125,000)	-
90 1410 1300	50,000	25,000	25,000
90 1410 1500	25,000	25,000	-
90 1410 9000	-	-	-
90 1430 0010	5,000	5,000	-
Total Sales of Service	<u>2,216,500</u>	<u>2,154,000</u>	<u>62,500</u>
Other Revenue From Own Sources			
90 1510 1020	385	-	385
90 1510 1200	325	-	325
90 1510 1300	650	-	650
90 1510 1400	7,175	-	7,175
90 1510 1500	770	-	770
90 1510 1600	155	-	155
90 1510 1700	2,560	-	2,560
90 1510 1800	510	-	510
90 1550 0000	6,000	16,000	(10,000)
90 1560 0000	15,000	15,000	-
90 1570 0000	22,000	22,000	-
90 1590 0000	-	-	-
Total Other Revenue From Own Sources	<u>55,530</u>	<u>53,000</u>	<u>2,530</u>
Unconditional Transfers From Other Gov't			
90 1630 0000	-	-	-
Total Uncond. Trans. From Other Gov't	<u>-</u>	<u>-</u>	<u>-</u>
Transfer From Other Funds			
Transfer From Reserves			
90 1920 0005	-	5,000	(5,000)
90 1920 1600	29,500	25,000	4,500
Total Transfer From Reserves	<u>29,500</u>	<u>30,000</u>	<u>(500)</u>
General Operating			
90 1922 0100	970,000	955,000	15,000
Total Transfer From General Operating	<u>970,000</u>	<u>955,000</u>	<u>15,000</u>
Total Transfer From Other Funds	<u>999,500</u>	<u>985,000</u>	<u>14,500</u>
Total Revenue	<u>\$ 3,271,530</u>	<u>\$ 3,192,000</u>	<u>\$ 79,530</u>

City of Salmon Arm  
Sewer Revenue Fund  
2021 Final Budget

	<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
Sewage Collection And Disposal			
Administration			
90 2129 0001	\$ 120,500	\$ 118,500	\$ 2,000
90 2129 0010	366,000	314,500	51,500
90 2129 0020	500	500	-
90 2129 0035	1,000	1,500	(500)
90 2129 0050	900	900	-
90 2129 0055	750	750	-
90 2129 0060	2,100	2,100	-
90 2129 0070	500	500	-
90 2129 0100	5,000	5,000	-
90 2129 0101	55,000	54,000	1,000
90 2129 0115	500	400	100
90 2129 0120	4,500	4,500	-
90 2129 0160	2,500	2,500	-
90 2129 0161	5,000	5,000	-
90 2129 0165	2,000	2,000	-
90 2129 0191	-	-	-
90 2129 0192	-	-	-
90 2129 0201	8,000	7,500	500
90 2129 0202	2,800	2,800	-
90 2129 0300	200	200	-
90 2129 0301	4,000	4,000	-
90 2129 0304	1,500	-	1,500
90 2129 0315	3,000	3,000	-
90 2129 0311	-	-	-
90 2129 0325	-	-	-
90 2129 0330	18,000	18,000	-
90 2129 0500	41,700	41,700	-
90 2129 0700	7,800	6,400	1,400
90 2129 0900	-	-	-
Total Administration	<u>653,750</u>	<u>596,250</u>	<u>57,500</u>
GIS Maintenance			
90 2131 0101	14,000	14,400	(400)
90 2131 0102	-	-	-
90 2131 0104	-	-	-
90 2131 0105	-	-	-
Total GIS Maintenance	<u>14,000</u>	<u>14,400</u>	<u>(400)</u>
Total Administration	<u>667,750</u>	<u>610,650</u>	<u>57,100</u>



City of Salmon Arm  
Sewer Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Sewage Collection Systems			
Manholes			
90 2410 2001	23,000	23,000	-
90 2410 2002	6,000	6,000	-
90 2410 2004	1,200	1,200	-
90 2410 2005	7,000	7,000	-
Total Manholes	<u>37,200</u>	<u>37,200</u>	<u>-</u>
Mains			
90 2410 3001	72,000	70,000	2,000
90 2410 3002	40,000	38,750	1,250
90 2410 3004	8,000	10,000	(2,000)
90 2410 3005	5,000	6,000	(1,000)
Total Mains	<u>125,000</u>	<u>124,750</u>	<u>250</u>
Brush Removal			
90 2410 4001	2,000	2,000	-
90 2410 4002	2,000	2,000	-
90 2410 4004	10,000	10,000	-
90 2410 4005	1,000	1,000	-
Total Brush Removal	<u>15,000</u>	<u>15,000</u>	<u>-</u>
Services			
90 2410 5001	34,000	33,000	1,000
90 2410 5002	13,000	12,000	1,000
90 2410 5004	2,500	2,500	-
90 2410 5005	4,000	4,000	-
Total Services	<u>53,500</u>	<u>51,500</u>	<u>2,000</u>
Service Connections			
90 2410 6001	-	-	-
90 2410 6002	-	-	-
90 2410 6004	50,000	25,000	25,000
90 2410 6005	-	-	-
Total Service Connections	<u>50,000</u>	<u>25,000</u>	<u>25,000</u>

City of Salmon Arm  
Sewer Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
<b>Extensions &amp; Replacements</b>			
90 2410 7001	-	-	-
90 2410 7002	-	-	-
90 2410 7004	20,000	20,000	-
90 2410 7005	-	-	-
Total Extensions & Replacements	<u>20,000</u>	<u>20,000</u>	<u>-</u>
Total Sewage Collection System	<u>300,700</u>	<u>273,450</u>	<u>27,250</u>
<b>Sewage Lift Stations</b>			
<b>Rotten Row Lift Station</b>			
90 2420 2001	6,000	6,000	-
90 2420 2002	2,000	2,000	-
90 2420 2004	8,000	12,000	(4,000)
90 2420 2005	1,000	1,000	-
90 2420 2006	5,000	4,000	1,000
90 2420 2007	500	500	-
Total Rotten Row Lift Station	<u>22,500</u>	<u>25,500</u>	<u>(3,000)</u>
<b>Wharf Street Lift Station</b>			
90 2420 3001	3,000	3,000	-
90 2420 3002	1,800	1,800	-
90 2420 3004	4,000	4,000	-
90 2420 3005	11,500	1,500	10,000
90 2420 3006	18,000	18,000	-
Total Wharf Street Lift Station	<u>38,300</u>	<u>28,300</u>	<u>10,000</u>
<b>10 Ave SW Lift Station</b>			
90 2420 4001	5,500	5,200	300
90 2420 4002	1,500	1,500	-
90 2420 4004	5,000	2,000	3,000
90 2420 4005	800	800	-
90 2420 4006	700	700	-
90 2420 4007	500	500	-
Total S.A. West Lift Station	<u>14,000</u>	<u>10,700</u>	<u>3,300</u>
<b>Canoe Beach Lift Station</b>			
90 2420 5001	2,400	2,400	-
90 2420 5002	1,000	1,000	-
90 2420 5004	1,000	1,000	-

**City of Salmon Arm  
Sewer Revenue Fund  
2021 Final Budget**

	<b>2021 Final Budget</b>	<b>2020 Final Budget</b>	<b>Variance Final Budget</b>
90 2420 5005 Canoe Beach Lift Stn - Mats.	300	300	-
90 2420 5006 Canoe Beach Lift Stn - Hydro	-	-	-
<b>Total Canoe Beach Lift Station</b>	<b>4,700</b>	<b>4,700</b>	<b>-</b>
<b>Clares Cove Lift Station</b>			
90 2420 6001 Clares Cove Lift Stn - Lab.	6,000	6,000	-
90 2420 6002 Clares Cove Lift Stn - Equip.	1,500	1,500	-
90 2420 6004 Clares Cove Lift Stn - Contr.	2,000	2,000	-
90 2420 6005 Clares Cove Lift Stn - Mats.	300	300	-
90 2420 6006 Clares Cove Lift Stn - Hydro	1,500	1,500	-
90 2420 6007 Clares Cove Lift Stn - Nat. Gas	-	-	-
<b>Total Clares Cove Lift Station</b>	<b>11,300</b>	<b>11,300</b>	<b>-</b>
<b>Mosquito Lift Station</b>			
90 2420 7001 Mosquito Lift Stn - Lab.	6,800	6,700	100
90 2420 7002 Mosquito Lift Stn - Equip.	2,000	2,000	-
90 2420 7004 Mosquito Lift Stn - Contr.	1,500	1,500	-
90 2420 7005 Mosquito Lift Stn - Mats.	500	1,000	(500)
90 2420 7006 Mosquito Lift Stn - Hydro	5,000	4,000	1,000
<b>Total Mosquito Lift Station</b>	<b>15,800</b>	<b>15,200</b>	<b>600</b>
<b>Captains Cove Lift Station</b>			
90 2420 8001 Captains Cove Lift Stn - Lab.	4,700	4,700	-
90 2420 8002 Captains Cove Lift Stn - Equip.	1,000	1,000	-
90 2420 8004 Captains Cove Lift Stn - Contr.	1,000	1,000	-
90 2420 8005 Captains Cove Lift Stn - Mats.	300	300	-
90 2420 8006 Captains Cove Lift Stn - Hydro	700	600	100
<b>Total Captains Cove Lift Station</b>	<b>7,700</b>	<b>7,600</b>	<b>100</b>
<b>Total Sewage Lift Station Maint.</b>	<b>114,300</b>	<b>103,300</b>	<b>11,000</b>
<b>Sewage Treatment and Disposal</b>			
<b>Monitor and Testing</b>			
90 2525 1001 Monitor & Testing - Lab.	55,000	54,000	1,000
90 2525 1002 Monitor & Testing - Equip.	-	-	-
90 2525 1003 Monitor & Testing - Alarms	-	-	-
90 2525 1004 Monitor & Testing - Contr.	30,000	20,000	10,000
90 2525 1005 Monitor & Testing - Mats.	10,000	10,000	-
<b>Total Monitor and Testing</b>	<b>95,000</b>	<b>84,000</b>	<b>11,000</b>

City of Salmon Arm  
Sewer Revenue Fund  
2021 Final Budget

		<u>2021</u> <u>Final</u> <u>Budget</u>	<u>2020</u> <u>Final</u> <u>Budget</u>	<u>Variance</u> <u>Final</u> <u>Budget</u>
SCADA				
90 2525 2001	SCADA - Lab.	300	300	-
90 2525 2002	SCADA - Equip.	200	200	-
90 2525 2004	SCADA - Contr.	1,000	1,000	-
90 2525 2005	SCADA - Mats.	300	300	-
	Total SCADA	<u>1,800</u>	<u>1,800</u>	<u>-</u>
Biosolids Handling				
90 2530 1001	Biosolids Handling - Lab.	-	-	-
90 2530 1002	Biosolids Handling - Equip.	-	-	-
90 2530 1004	Biosolids Handling - Contr.	25,000	20,000	5,000
90 2530 1005	Biosolids Handling - Mats.	100,000	100,000	-
	Total Biosolids Handling	<u>125,000</u>	<u>120,000</u>	<u>5,000</u>
Grass and Weed Control				
90 2535 1001	Grass & Weed Control - Lab.	7,000	7,000	-
90 2535 1002	Grass & Weed Control - Equip.	1,700	1,700	-
90 2535 1004	Grass & Weed Control - Contr.	1,000	1,000	-
90 2535 1005	Grass & Weed Control - Mats.	350	350	-
	Total Grass and Weed Control	<u>10,050</u>	<u>10,050</u>	<u>-</u>
Waste Water Pollution Control Center				
90 2540 0055	WPCC - Cellular	750	750	-
90 2540 0110	WPCC - Licenses and Permits	7,500	7,500	-
90 2540 0115	WPCC - Memberships and Dues	1,000	700	300
90 2540 0120	WPCC - Office Supplies	500	500	-
90 2540 0160	WPCC - Staff Training	2,500	2,500	-
90 2540 0165	WPCC - Conferences & Seminars	2,000	2,000	-
90 2540 0170	WPCC - Communications	10,000	10,000	-
90 2540 0301	WPCC - Standby Pay - Lab	36,000	36,000	-
90 2540 0310	WPCC - Small Tools	1,000	1,000	-
90 2540 1001	WPCC - Lab.	311,000	305,000	6,000
90 2540 1002	WPCC - Equip.	5,000	7,000	(2,000)
90 2540 1004	WPCC - Contr.	50,000	50,000	-
90 2540 1005	WPCC - Mats.	75,000	75,000	-
90 2540 1006	WPCC - Hydro	200,000	200,000	-
90 2540 1007	WPCC - Nat. Gas	20,000	20,000	-
90 2540 1008	WPCC - Consulting	10,000	10,000	-

City of Salmon Arm  
Sewer Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
90 2540 1011	15,000	15,000	-
90 2540 1012	40,000	40,000	-
Total Waste Water Pollution Control	<u>787,250</u>	<u>782,950</u>	<u>4,300</u>
Total Sewage Treatment & Disposal	<u>1,019,100</u>	<u>998,800</u>	<u>20,300</u>
 Studies and Assessments			
Sanitary Sewer Master Study			
Liquid Waste Management Plan			
90 2545 7001	-	-	-
90 2545 7002	-	-	-
90 2545 7004	-	5,000	(5,000)
90 2545 7005	-	-	-
Total Liquid Waste Management Plan	<u>-</u>	<u>5,000</u>	<u>(5,000)</u>
 Shuswap Watershed Program			
90 2545 9001	-	-	-
90 2545 9002	-	-	-
90 2545 9004	10,000	10,000	-
90 2545 9005	-	-	-
Total Shuswap Watershed Program	<u>10,000</u>	<u>10,000</u>	<u>-</u>
 Asset Management Plan			
90 2545 9011	-	-	-
90 2545 9012	-	-	-
90 2545 9014	29,500	25,000	4,500
90 2545 9015	-	-	-
Total Asset Management Plan	<u>29,500</u>	<u>25,000</u>	<u>4,500</u>
 Pipe Condition Assessment			
90 2545 9021	-	-	-
90 2545 9022	-	-	-
90 2545 9024	-	5,000	(5,000)
90 2545 9025	-	-	-
Pipe Condition Assessment	<u>-</u>	<u>5,000</u>	<u>(5,000)</u>

City of Salmon Arm  
Sewer Revenue Fund  
2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Foreshore Main – CCTV Survey			
90 2545 9021	-	-	-
90 2545 9022	-	-	-
90 2545 9024	-	-	-
90 2545 9025	-	-	-
	-	-	-
	<u>39,500</u>	<u>45,000</u>	<u>(5,500)</u>
Major Maintenance			
	30,000	-	30,000
	50,000	-	50,000
	<u>80,000</u>	<u>-</u>	<u>80,000</u>
Fiscal Services			
90 2812 0800	-	-	-
90 2812 0900	64,755	64,755	-
90 2812 1000	49,500	49,500	-
90 2813 0800	-	-	-
90 2813 0900	87,040	87,040	-
90 2813 1000	63,650	63,650	-
	<u>264,945</u>	<u>264,945</u>	<u>-</u>
Transfer To Own Reserves and Funds			
Transfer To Reserve Accounts			
90 2825 1000	2,705	15,855	(13,150)
90 2825 1800	50,000	50,000	-
90 2828 1020	385	-	385
90 2828 1200	325	-	325
90 2828 1300	650	-	650
90 2828 1400	7,175	-	7,175
90 2828 1500	770	-	770
90 2828 1600	155	-	155
90 2828 1700	2,560	-	2,560
90 2828 1800	510	-	510
	<u>65,235</u>	<u>65,855</u>	<u>(620)</u>

City of Salmon Arm  
 Sewer Revenue Fund  
 2021 Final Budget

	<u>2021 Final Budget</u>	<u>2020 Final Budget</u>	<u>Variance Final Budget</u>
Transfer To Reserve Funds			
90 2830 1000 Sewer Major Maintenance	-	120,000	(120,000)
Total Transfer To Reserve Funds	-	120,000	(120,000)
Total Transfer To Reserves	<u>65,235</u>	<u>185,855</u>	<u>(120,620)</u>
Capital Expenditures			
13 Ave SW Main Extension (CF)	-	-	-
75 Ave NE - Design (CF)	-	-	-
75 Ave NE - Replacement (CF)	-	285,000	(285,000)
Canoe Beach Drive (50 - 52 St NE) Replac. (CF)	75,000	40,000	35,000
Foreshore Main Rehabilitation - Ph. 1 (CF)	-	100,000	(100,000)
WPCC - Centrifuge (CF)	100,000	-	100,000
WPCC - Plant Improvements	15,000	15,000	-
WPCC - Stage IV Upgrade - Predesign (CF)	-	-	-
WPCC - Stage IV Upgrade - Design (CF)	200,000	200,000	-
Raven Foreshore Forcemain Replac. (CF)	-	-	-
Ross Street Underpass (CF)	-	-	-
Sanitary Relining (49 St - 50 St NE) (CF)	-	-	-
TCH Sanitary Replac. (4 St - 10 St NE) - Design (CF)	-	45,000	(45,000)
Controls and Alarms	5,000	5,000	-
SCADA	5,000	5,000	-
70 Ave - New Interceptor	120,000	-	120,000
Canoe Sanitary Extension (TCH East)	-	-	-
Foreshore Main Rehabilitation - Phase 2	100,000	-	100,000
Lakeshore Drive Sanitary Upgrade (Alexander St)	30,000	-	30,000
Rotton Row Lift Station - Spare Pump	30,000	-	30,000
Sanitary Repl. & Reloc. (Hudson Alley - TCH)	40,000	-	40,000
WPCC - Stage IV Upgrade - Construction	-	-	-
Canoe Sanitary Extension (TCH East) - Design	-	15,000	(15,000)
Total Capital Expenditures	<u>720,000</u>	<u>710,000</u>	<u>10,000</u>
Total Transfer Own Reserves & Funds	<u>785,235</u>	<u>895,855</u>	<u>(110,620)</u>
Total Expenditures	<u>\$ 3,271,530</u>	<u>\$ 3,192,000</u>	<u>\$ 79,530</u>

City of Salmon Arm  
 Sewer Capital Expenditures  
 2021 Final Budget

Project		Total Expenditure	Sewer Revenue	Reserve For Unexp.	Major Maint. Res.	Reserve Account	Grant	Other Contribution
13 Ave SW Main Ext. (CF)	N	\$ 425,000	\$ -	\$ -	\$ -	\$ -	\$ 425,000	\$ -
75 Ave NE - Design (CF)	R	5,000	-	5,000				
75 Ave NE Replacement (CF)	R	285,000	-	285,000				
Canoe Beach Drive (50 - 52 St NE) Replacement (CF)	R	102,000	75,000	27,000				
Foreshore Main Rehabilitation - Phase 1 (CF)	R	30,000	-	30,000				
WPCC - Centerfuge (CF)	N	151,975	100,000	51,975				
WPCC - Plant Improvements	N	22,500	15,000	7,500				
WPCC - Stage IV Upgrade - Predesign (CF)	U	37,700	-	37,700				
WPCC - Stage IV Upgrade - Design (CF)	U	800,000	200,000	200,000	300,000	100,000		
Raven Foreshore Forcemain Replac. (47 Ave NE) (CF)	R	83,890	-	83,890				
Ross Street Underpass (CF)	N	38,000	-	-	38,000			
Sanitary Relining (49 St - 50 St NE) (CF)	R	224,550	-	224,550				
TCH Sanitary Replacement (4 St - 10 St NE) - Design (CF)	R	44,000	-	44,000				
Controls and Alarms	R	5,000	5,000					
SCADA	R	5,000	5,000					
70 Ave - New Interceptor	N	140,000	120,000			20,000		
Canoe Sanitary Extension (TCH East) - Local Service Area	U	385,000	-					385,000
Foreshore Main Rehabilitation - Phase 2	R	400,000	100,000		300,000			
Lakeshore Drive Sanitary Upgrade (Alexander St)	U	30,000	30,000					
Rotton Row Lift Station - Spare Pump	R	30,000	30,000					
Sanitary Replacement & Relocation (Hudson Alley - TCH)	R	40,000	40,000					
PW Building - OH&S Upgrades	U	180,000	-			180,000		
		\$ 3,464,615	\$ 720,000	\$ 996,615	\$ 638,000	\$ 300,000	\$ 425,000	\$ 385,000



SPECIFIC REFERRALS

		2021 Request	2021 Budget
<b>A. Pat and Bryan Kassa</b>			
1. Installation of Sidewalk, Curb and Gutter, Asphalt and Street Lights along 20th Street NE		\$ 55,000.00	\$ -
<b>B. Shuswap Food Action Society</b>			
1. Develop a Food Security and Agriculture Strategy		\$ 30,000.00	\$ -
<b>C. Shuswap Trails RoundTable</b>			
1. Contribution towards an annual working group meeting and conference.		\$ 1,500.00	\$ -
<b>D. Councillor Lavery</b>			
1. Transfer to the Active Transportation Reserve - Notice of Motion (August 24, 2020)		\$ 20,000.00	\$ -
<b>E. Councillor Lavery</b>			
1. Transfer to the Food and Urban Agricultural Plan Reserve - Notice of Motion (August 24, 2020)		\$ 7,500.00	\$ -
<b>F. Councillor Lavery</b>			
1. Transfer to the Affordable Housing Reserve - Notice of Motion (August 24, 2020)		\$ 100,000.00	\$ -
<b>G. Literacy Alliance of the Shuswap Society</b>			
1. Imagination Library		\$ 4,051.00	\$ -
2021	Year 1 - Request	\$ 4,051.00	
2022	Year 2 - Request	\$ 9,741.00	
2023	Year 3 - Request	\$ 16,234.00	
2024	Year 4 - Request	\$ 22,726.00	
2025	Year 5 - Request	\$ 29,218.00	
<b>H. Norma &amp; Bill Harisch / Kathy &amp; Russell Popham / Patrick Webb</b>			
1. Improvements to 45 Avenue NE between 25 Street and 30 Street (Full Upgrade Including Paving)		\$ 150,000.00	\$ -
<b>I. Salmon Arm Citizens Patrol</b>			
1. Operational Grant		\$ 3,500.00	\$ 3,500.00
<b>J. Salmon Arm Folk Music Society - Salmon Arm Roots &amp; Blues</b>			
1. Operational Funding		\$ 50,000.00	\$ -
2021	Year 1 - Request	\$ 50,000.00	
2022	Year 2 - Request	\$ 51,000.00	
2023	Year 3 - Request	\$ 52,000.00	
2024	Year 4 - Request	\$ 53,000.00	
<b>K. Tech-Crete Processors Ltd.</b>			
1. Installation of Sanitary Sewer Service along 13 Avenue SW (Industrial Park)		\$ 425,000.00	\$ 425,000.00
<b>L. Salmon Arm Curling Club</b>			
1. Operational Funding - 3 Year Agreement		\$ 20,000.00	\$ -
2021	Year 1 - Request	\$ 20,000.00	
2022	Year 2 - Request	\$ 20,000.00	
2023	Year 3 - Request	\$ 20,000.00	
2. Funding for Roof Replacement (3-5 years)		\$ 150,000.00	\$ -
<b>M. Brad and Christine Armstrong, Ray and Lynn Fletcher, John and Kary Rowe, and Pak and Jen Chang -</b>			
1. Mitigation of Groudwater Issues at 45 Avenue NE (Upper Raven)		\$ 160,000.00	\$ -
<b>Mc. Brad Little</b>			
1. Installation of Sidewalk and Street Lights - 20 Avenue SE (15 Street - 18 Street)		\$ 150,000.00	\$ -
<b>N. B. Siebanga</b>			
1. Harbourfront Boulevard Beautification		No Estimate Avail.	\$ -

SPECIFIC REFERRALS

	2021 Request	2021 Budget
<b>O. Shuswap District Arts Council - Tracey Kutschker - SAGA Pride Project</b>		
1. Tri-Rainbow Crosswalk (Paint) at the Corner of Hudson and McLeod or Tri-Rainbow Crosswalk (Thermoplast - Cannot Confirm Colour Match)	\$ 4,500.00	\$ -
	\$ 25,250.00	\$ -
2. Flag Pole and New Flag	\$ 2,500.00	\$ -
<b>P. Councillor Lavery</b>		
1. Ross Street Plaza Retractable Gate	No Estimate Avail.	\$ -
<b>Q. Mayor Harrison and D. Murray</b>		
1. Sidewalk Snow Clearing - Enhanced Service Level	\$ 20,000.00	\$ -
<b>R. Salmon Arm Museum &amp; Heritage Association</b>		
1. Operational Funding	\$ 195,500.00	\$ 116,500.00
<b>S. Vivian Morris</b>		
1. Request for Allocation - COVID 19 Safe Restart Grant Towards Foreshore Trail Improvements	No Estimate Avail.	\$ -
<b>T. Kristal Burgess - Canoe Traffic-Calming Work Group Leader</b>		
1. Raised Crosswalks at 50 Street NE - Estimate for Bump Out, Curbing and Drainage	\$ 31,250.00	\$ -
2. Canoe Entrance Feature at 50 Street NE	\$ 12,500.00	\$ -
3. Dedicated Canoe Mobile Speed Reader Board	\$ 15,000.00	\$ -
4. Four (4) Way Stop Sign at 50 Street and 70 Avenue NE	Within Existing Budget	\$ -
5. Sidewalk Extension from 50 Street NE to Canoe Beach Park	\$ 450,000.00	\$ -
6. Increased RCMP Enforcement	No Estimate Avail.	\$ -
<b>U. Mitch and Heather Stefanek</b>		
1. Pedestrian and Bicycle Only Areas Within the Downtown Core	No Estimate Avail.	\$ -
<b>V. Shuswap Trail Alliance</b>		
1. Increased operational funding to facilitate Foreshore (Raven) Trail Dog Monitoring	\$ 2,988.48	\$ 2,200.00
<b>W. BC Society for the Prevention of Cruelty to Animals</b>		
1. Operational Funding	\$ 12,000.00	\$ 12,000.00
<b>X. Shuswap Trail Alliance</b>		
1. Contribution Towards Website Upgrade	No Estimate Avail.	\$ -
	<b>\$ 2,098,039.48</b>	<b>\$ 559,200.00</b>